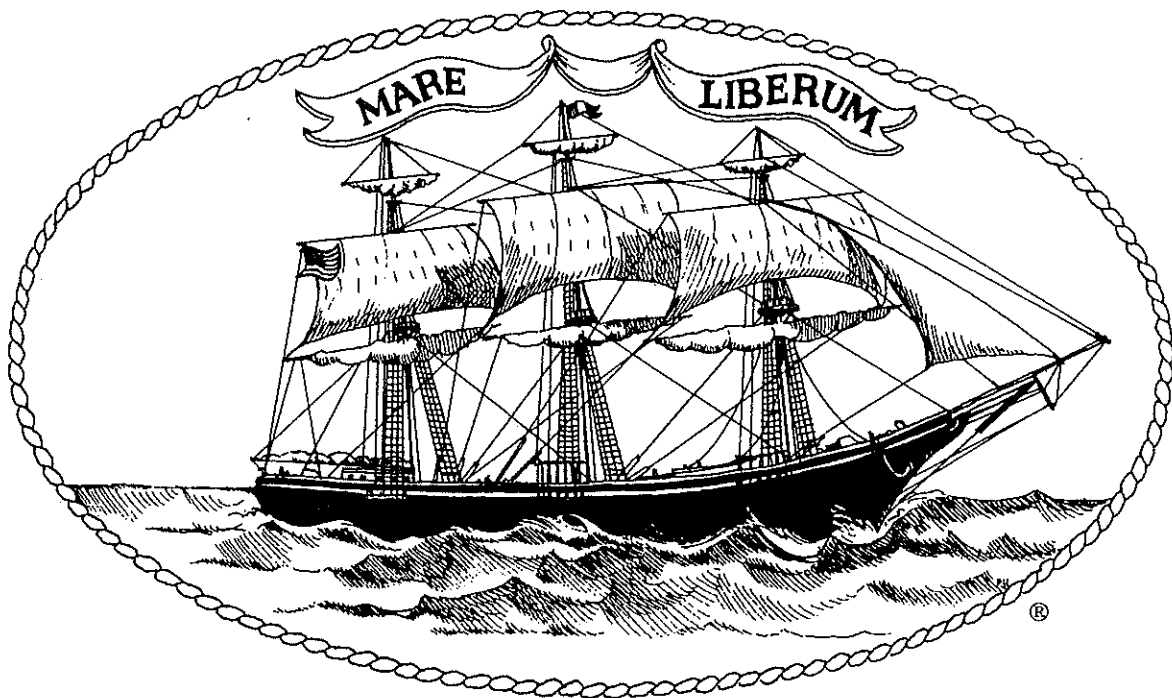
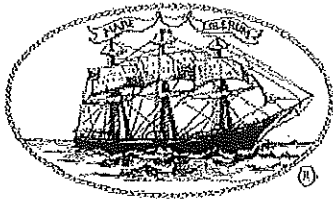


CITY OF NEW LONDON CONNECTICUT



ANNUAL ADOPTED BUDGET Fiscal Year 2018-2019

Mayors Budget Message



City of New London Office of the Mayor

181 State Street • New London, CT 06320 • Phone (860) 447-5201 • Fax (860) 447-7971

April 2, 2018

President Nolan and Members of Council:

Little more than two years ago, our fund balance was depleted; with a paltry sum remaining that was well below the City policy that requires a reserve equal to at least 8.5% of the city's annual budget. During the previous administration, the city's bond rating was lowered by two rating tiers, from AA to A+. When I took office, mid-way during the 2015-2016 fiscal year, many a naysayer predicted that the austere budget adopted by the City Council in May, 2015 would result in yet another operating deficit. To the contrary, city departments diligently controlled expenditures and stayed within tight appropriations. The year ending June 30, 2016, saw a modest surplus of approximately \$500,000.

The first budget adopted under this administration, for fiscal year 2016-2017, was again very tight, with less than a 1 mil increase in the tax rate and a 2.34% increase in spending. That fiscal year presented even greater challenges to our departments as dramatic state budget deficits threatened mid-year rescissions of budgeted State aid. I am extremely proud to stand here tonight and tell you that we met the challenges presented by the FY17 budget and closed the fiscal year on June 30th 2017 with a healthy surplus, enough to restore our fund balance to above the current policy of 8.5% and to re-establish the confidence of the rating agencies, removing the City from the negative watch list that Standard & Poors had put New London on last year, along with other Connecticut cities.

The process of adopting a budget last spring for the current fiscal year was, perhaps, the most challenging of all budget processes, as the State's fiscal crisis continued to deepen, creating legislative gridlock in Hartford. Nobody was more disappointed than I when the City's budget for the current fiscal year, finally adopted in October, resulted in a 6.69% tax increase. Of course, that final number was better than the much higher tax increases we struggled to avoid. Even with that final tax increase, we sacrificed much, as we struggled with loses in state aid and tried to balance the pain of laying off employees and cutting city services with the sting of an increasing mil rate. While the budget we are currently operating under is extremely tight, I can assure you that my administration is working as diligently as we have during the previous two fiscal years to reach June 30th in the black once again.

Our city is riding out the State's fiscal storm like a well found boat with an able crew. We are storm weary but we are resilient and tenacious. Our City must continue to wean itself off dependence on state aid. That goal can be achieved by seizing upon the great economic opportunities that are presenting themselves to our city daily. At the risk of raising everyone's expectations to high, it seems to me that the Whaling City's ship has come in, again. From the richest of cities, 200 years ago, to the poorest of cities, these last few

decades, the pendulum is surely swinging back. Our responsibility at this time of great opportunity is to seize it. In the 19th century, this city did not create the market for whale oil; this city used its natural assets to capitalize on that opportunity. Today, as well, this city has not created the current markets that offer us a chance to regain our economic prominence; and once again we must use our natural assets to capitalize on today's opportunities.

We are building great partnerships with the industries that will bring us to economic glory in the 21st century. We have large corporate partners in Electric Boat, Cross Sound Ferry, Yale-New Haven Health and, on the horizon, off shore wind energy companies. We have numerous other partners who are investing in our housing and infrastructure to support our growing economy, like A.R. Building, Oak Tree Developers, Shipway and the numerous individual investors who are currently renovating the historic buildings in our central business district. Between 2016 and 2017, over \$3 million in building permits were issued in downtown alone.

I am very optimistic that this city's perennial revenue challenges will be overcome in the very near future based on all the development that is in the pipeline. Notwithstanding that optimism, putting together the budget I present to you this evening was challenging because the anticipated revenue from today's expanding local economy will not be realized until sometime in the near future. The goal of the budget I am proposing for July 1, 2018 is to persevere for the present. The budget for the 2018-19 fiscal year attempts to preserve the services that make our city an attractive place to live, work, invest, and play while holding the line on taxes. To that end, I am proposing a budget that increases spending by approximately 3%. This includes a modest increase of approximately 2.5% or \$488,000, in taxpayer support for the education department budget. The 4.95% increase in general government spending is almost entirely driven by a \$2.3 million increase in debt service. It was necessary to once again cut most city departments in order to cover our fixed cost increases that include debt service, health benefits, insurance premiums and collectively bargained wages. The difficult decisions that were made in this budget include cutting three positions, further shrinking the size of the city's workforce. However, the budget includes increasing the police department's patrol staff by one uniformed position to maintain a commitment to achieving 80 uniformed personnel in the police department.

This budget will permit us to continue the progress that has been made toward improving the quality of life for all of our residents.

The initiatives undertaken by our Human Services Department are diverting the homeless, the mentally ill, and substance abusers from our streets to appropriate services, are providing needed resources to our police and fire departments, are saving lives in the opioid crisis, have implemented a certification program for sober houses and has continued to fight for state regulations of sober houses, coordinates the vast network of nonprofit social service agencies serving our city, has been working with neighborhood groups, coordinates the city's housing needs with the New London Housing Authority and has helped with the relocation of 124 families from the Thames River Apartments, and has overseen improvements in services to our Seniors.

Our Parking Director is solving the city's systemic and long ignored parking issues by designing and implementing a modern managed parking system. Planning for the city's parking needs is crucial to realizing the city's potential as a vibrant transit oriented development district.

Our blight initiative is turning around decades of lax enforcement.

Our Nationally accredited Recreation Department continues their extraordinary effort managing the city's recreational venues, supervising your athletic leagues, and running programs like last year's successful Mayor's Youth Fitness Challenge which reached over 400 students at 6 schools. New London Youth Affairs excels in marshaling grant money to support crucial programs like Summer Youth Employment, the Juvenile Review Board and NL Community & Campus Coalition (NLCCC).

The scope of the projects that Public Works is managing for the city is truly astounding and far too many to list for you here tonight, they include managing the renovation of Veteran's Field and Toby May Park, continuing the \$2 million of sidewalk and road improvements each year, and managing the reconstruction of Ocean Avenue south from Niles Hill Rd., just to mention a few. Our public works employees are truly unsung heroes in this town.

Our Risk Manager has saved this city hundreds of thousands of dollars and turned around a city that was drowning in skyrocketing liability costs. In 2017, the City received the Excellence in Risk Management award from CIRMA, an achievement that would have been hard to imagine a mere two years ago. The Risk Manager continues his efforts to help the school system achieve similar savings. Unfortunately, while the City's cost of risk has been on a downward trend, the school system's costs have continued increasing from \$3.1 million in 2013 to \$4.2 million in 2017.

Under Chief Reichard our Police Department is excelling in community outreach. The Department is rebuilding its K-9 unit through a partnership with the Police Union and with private donations. With increasing moral and with civilian complaints decreasing, our police department is the pride of our city.

Similarly, the City's Fire Department sets the standard in this area for professional emergency management. This is the department that literally, saves our lives and property. With all our other assets, I can't understand why anyone would want to live anywhere else, but our fire department is reason alone to choose New London. The three divisions within the department, fire suppression, fire prevention and emergency medical services set the standard for the region.

One of the greatest achievements during the past two is the City's newly established partnership with the New London Housing Authority. The last two years represent the first time in memory that the City administration worked cooperatively with the Housing Authority to bring meaningful improvements to the lives of our residents in public housing. The greatest achievement is, of course, the imminent closure of the Thames River Apartments and the relocation of the 124 families trapped there is substandard housing. The Housing Authority and its Board of Commissioners received approval from HUD to dispose of the three antiquated high-rise buildings and obtained \$1.28 million in relocation vouchers for the tenants. The Housing Authority has also received a \$4.2 million grant from DOH to renovate 202 Colman Street.

Another successful first is the City's partnership with its development corporation. As promised, by developing a cooperative working relationship, this partnership is spawning economic growth, including real prospects for the development of Parcel J which has been vacant for over 40 years and Parcels 5C 1 & 2, which would be the first parcels in the Fort Trumbull MDP to be developed and the completion of the Shaw's Landing housing project that has been stalled for over 10 years.

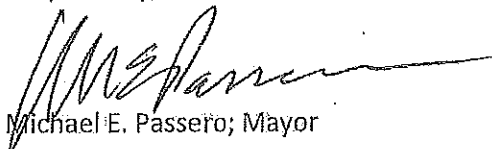
The most reassuring sign that our City has turned a corner is to see our citizens coming off the sidelines to volunteer on the many boards and agencies that harness city's great pool of human talent, giving our city its true character.

In conclusion, I want to briefly address the process that will unfold over the next few weeks as the City Council deliberates over the budget for the next fiscal year. They will hear angry voices; they will endure unreasonable people; they will listen to opinions formed on misinformation and untruths. Good public policy must be based upon good data and fact. To the Council I say, when you are confronted by people intent on merely raising alarms and scaring people, do as Mr. Rogers' mother instructed him: "Look for the helpers. You will always find people who are helping."

Also, throughout this process keep the words of John F. Kennedy ringing in your ears. "There will always be dissident voices heard in the land, expressing opposition without alternatives, finding fault but never favor, perceiving gloom on every side and seeking influence without responsibility."

This is a great, great city with the greatest of people. We share the same dreams and the same goals for our city. We must ignore the voices that wish to divide us because so our differences, whose principal goal is to undermine confidence in our government. If we stand united in our common purpose, nothing can stop the greatness that lies ahead for our City. God bless the City of New London. Go Whalers.

Respectfully,

A handwritten signature in black ink, appearing to read "Michael E. Passero". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

Michael E. Passero; Mayor

Adopted
Annual Appropriation Ordinance

**ANNUAL FINANCIAL PLAN
NEW LONDON, CONNECTICUT
FISCAL YEAR 2018-2019**

ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR
BEGINNING JULY 1, 2018 AND ENDING ON JUNE 30,2019

Be It Ordained By The City Council of New London:

Section 1: That the following appropriations be and they hereby made to meet the General Fund (110) expenditures of the City for the Fiscal Year beginning July 1, 2018 and ending June 30, 2019 to wit:

GENERAL FUND (110)			
Administration and Finance			
11		City Council	\$ 286,720
12		Probate Court	\$ 35,000
13		Mayor/Personnel	\$ 842,870
14		Registrar of Voters	\$ 103,410
15		Finance	\$ 3,025,160
16		City Clerk	\$ 288,410
17		Law	\$ 340,000
19		Contingency	\$ 10,000
Public Safety			
21		Police	\$ 11,148,850
22		Fire	\$ 9,155,500
Public Works			
31		Public Works	\$ 6,582,670
Utilities			
3106		Electric, Water, Heat	\$ 1,215,010
Health			
41		Ledge Light Health District	\$ 198,900
Recreation and Culture			
51		Recreation	\$ 460,180
55		Library	\$ 843,440
56		Human Services	\$ 484,730
Community Development			
65		Office of Development & Planning	\$ 1,171,430
Benefits			
81		Employees, Retirees, Disability, etc	\$ 1,782,090
Interfund Transfers			
91		Transfers to Other Funds	\$ 11,466,330

TOTAL GENERAL FUND (110) CITY APPROPRIATIONS:

\$ 49,440,700

Section 2: That the following Special Revenue Fund appropriations be and they hereby are:

GENERAL GOVERNMENT (201)

Police			
2201	Police Private Protection	\$	685,000
Human Services			
5603	Wheadon Fund	\$	24,340
TOTAL GENERAL GOVERNMENT (201) APPROPRIATIONS			\$ 709,340

HOUSING CONSERVATION FUND (205)

Home & Community			
6592	Community Development	\$	85,000
TOTAL HOUSING CONSERVATION FUND (205) APPROPRIATIONS			\$ 85,000

HOUSING & COMMUNITY DEVELOPMENT FUND (206)

Home & Community			
6593	Community Development	\$	29,500
TOTAL HOUSING & COMMUNITY DEVELOPMENT FUND (206) APPROPRIATIONS			\$ 29,500

COMMUNITY DEVELOPMENT BLOCK GRANT FUND (221)

Home & Community			
6301	ODP-Redevelopment Administration	\$	40,700
6501	Office of Development & Planning-Administration	\$	196,600
6504	Safe Futures	\$	5,060
6505	Skills Training	\$	13,480
6511	TVCCA-RSVP-Southern NL County	\$	1,350
6511	TVCCA-NL Elderly Nutrition/Meals on Wheels	\$	17,970
6515	Drop-In Learning Center	\$	3,560
6517	Third Sector New England-Fresh New London	\$	5,060
6520	New London Recreation-Transportation Sailing Program	\$	-
6523	Moran UW Food Center	\$	6,740

6527		Fatherhood Initiative	\$	4,500
6530		Community Health Center Facility	\$	900
6536		Hygenic Art, Inc.	\$	2,700
6541		NL Housing Authority	\$	-
6547		Homeless Hospitality Center	\$	6,740
6550		NL Community Meal Center	\$	6,740
6552		ODP-Neighborhoods Enhancement	\$	205,600
6553		ODP-Housing Conservation	\$	446,650
6580		Covenant Shelter	\$	4,500
6589		Flock Theater Company	\$	3,370
6599	9902	Heavy Hitters-Boxing & Wrestling Program	\$	4,500
	9903	Lyman Allyn Art Museum Children's Education Program	\$	1,690
	9905	STEPS-Youth Leadership Development Program	\$	5,060
	9911	NL Maritime Society	\$	4,050
	9913	Youth Affairs-Prog. Res-Add At Risk Youth	\$	1,800
	9917	Riverside Park Conservancy	\$	1,690
	9919	Higher Edge-College Access Program	\$	3,370
	9938	Alliance for Living	\$	3,370
	9940	Rec-Swimming Lessons NL	\$	4,500
	9942	Writers Block-Ink	\$	-
	9943	Rec.-1:1 Aides Playground	\$	1,130
	9946	NL Landmarks-Bishop House	\$	2,250
	9948	Church of the City	\$	3,930
	9949	NL Parks Conservancy	\$	860
	9951	BGC of Sect/Summer Program	\$	-
	9954	NL Area Food Coalition	\$	4,500
	9957	MMFBH Church Leadership	\$	5,060
	9958	Hygenic Bank St Renovation	\$	5,620
TOTAL CDBG FUND (221) APPROPRIATIONS			\$	1,025,600

WORKER'S COMP. FUND (230)

<u>Employee Benefits</u>			
8103	Fringe Benefits	\$	1,278,000
TOTAL WORKER'S COMP.FUND (230) APPROPRIATIONS		<u>\$</u>	<u>1,278,000</u>

LAP FUND (240)

<u>Employee Benefits</u>			
8107	Liability, Auto & Property Insurance	\$	907,250
TOTAL LAP FUND (240) APPROPRIATIONS		<u>\$</u>	<u>907,250</u>

CANP NEW LONDON (251)

<u>Recreation</u>			
5186	Camp Programs	\$	421,840
TOTALCANP NEW LONDON FUND (251) APPROPRIATIONS		<u>\$</u>	<u>421,840</u>

PORT AUTHORITY FUND (260)

<u>Public Works</u>			
3160	Port Authority	\$	43,830
TOTAL PORT AUTHORITY FUND (260) APPROPRIATIONS		<u>\$</u>	<u>43,830</u>

Town Aid FUND (283)

<u>Public Works</u>			
31	Public Works	\$	191,000
TOTAL TOWN AID ROAD FUND (283) APPROPRIATIONS		<u>\$</u>	<u>191,000</u>

Section 3: That the following Debt Service appropriations be and they hereby are:

DEBT SERVICE (307)

<u>Debt Service</u>			
7105	Debt Service	\$	8,915,290
TOTAL DEBT SERVICE (307) APPROPRIATIONS		<u>\$</u>	<u>8,915,290</u>

Section 4: That the following appropriations be and they hereby are made to meet the expenses of the City's Enterprise Funds (400) activities for the Fiscal Year beginning July1, 2018 and ending June 30, 2019:

ENTERPRISE FUNDS (400)

<u>Home & Community</u>			
421.68	Water Fund	\$	7,315,300
431.69	Water Pollution Control Fund	\$	6,473,800
441.31	Parking Fund	\$	1,126,520
TOTAL ENTERPRISE FUNDS (400'S) APPROPRIATIONS		<u>\$</u>	<u>14,915,620</u>

Section 5; That the following Pension Trust Fund (523) be and they hereby are made:

PENSION TRUST FUND (523)			
<u>Employee Benefits</u>			
523	Pension Trust Fund	\$	4,345,000
TOTAL PENSION TRUST FUND (523) APPROPRIATIONS		\$	4,345,000

Date Approved by City Council: August 20, 2018
 Effective Date: September 20, 2018
 Signed: [Signature]
 Anthony Nolan, City Council President
 Countersigned: [Signature]
 Jonathan Ayala, City Clerk

Given first reading April 30, 2018 and referred to the Board of Finance
 Given second reading May 21, 2018 at a regular City Council meeting
 Given third reading May 30, 2018 at special City Council meeting.

Revenues

General Fund

City of New London
Fiscal Year 2018 - 2019
Adopted Budget

GENERAL FUND REVENUES

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
General Fund Revenues				
Budgeted Fund Balance	\$ -	\$ -	\$ (1,272,100)	\$ -
Taxes Ad Valorem	\$ 48,830,811	\$ 52,174,909	\$ 55,029,660	\$ 56,885,720
Permits and Licenses	\$ 309,688	\$ 578,426	\$ 380,780	\$ 457,580
Intergovernmental	\$ 32,070,531	\$ 32,217,775	\$ 31,479,010	\$ 30,273,520
Charges for services	\$ 4,404,843	\$ 4,554,386	\$ 3,737,090	\$ 3,557,750
Fines and Penalties	\$ 555,815	\$ 434,124	\$ 375,300	\$ 425,200
Miscellaneous	\$ 493,660	\$ 850,612	\$ 228,560	\$ 273,550
Interfund transfers In	\$ -	\$ 25,000	\$ -	\$ 700,000
Total	<u>\$ 86,665,348</u>	<u>\$ 90,835,232</u>	<u>\$ 89,958,300</u>	<u>\$ 92,573,320</u>

Appropriations

General Fund

City of New London
Fiscal Year 2018 - 2019

GENERAL FUND

Adopted Budget

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
City Council				
Personnel	\$ 37,914	\$ 52,379	\$ 52,180	\$ 53,750
Fringe Benefits	\$ 432	\$ 35,095	\$ 36,230	\$ 37,200
Professional Services	\$ 36,531	\$ 67,901	\$ 97,200	\$ 97,200
Operating Services	\$ 29,408	\$ 33,023	\$ 20,510	\$ 500
Communication Services	\$ 100	\$ -	\$ 400	\$ 400
Purchased Property Services	\$ 2,448	\$ 2,171	\$ 3,000	\$ 3,000
Consumables	\$ 1,150	\$ 667	\$ 2,950	\$ 2,000
Capital Outlay	\$ 3,559	\$ -	\$ 6,400	\$ 16,000
Grants	\$ 148,312	\$ -	\$ -	\$ -
Board/Agency/Commissions	\$ 102,947	\$ 64,461	\$ 66,140	\$ 76,670
Total	\$ 362,801	\$ 255,697	\$ 285,010	\$ 286,720
Probate Court	\$ 29,711	\$ 22,781	\$ 35,000	\$ 35,000
Mayor's Office				
Personnel	\$ 407,423	\$ 388,192	\$ 366,920	\$ 404,330
Fringe Benefits	\$ 2,152	\$ 133,589	\$ 149,240	\$ 161,650
Professional Services	\$ 85,096	\$ 81,859	\$ 71,720	\$ 55,000
Operating Services	\$ 58,495	\$ 19,553	\$ 36,950	\$ 216,990
Communication Services	\$ 459	\$ 32	\$ 400	\$ 400
Consumables	\$ 3,010	\$ 4,566	\$ 4,720	\$ 4,500
Board/Agency/Commissions	\$ 2,100	\$ 2,100	\$ 2,100	\$ -
Total	\$ 558,735	\$ 629,891	\$ 632,050	\$ 842,870
Elections				
Personnel	\$ 52,447	\$ 52,200	\$ 52,000	\$ 52,000
Fringe Benefits	\$ 61	\$ 3,993	\$ 3,980	\$ 3,980
Professional Services	\$ 375	\$ -	\$ 500	\$ 500
Operating Services	\$ 55,314	\$ 37,837	\$ 38,530	\$ 38,530
Communication Services	\$ 1,911	\$ 1,838	\$ 2,000	\$ 2,000
Purchased Property Services	\$ 3,364	\$ 3,234	\$ 3,200	\$ 3,200
Consumables	\$ 4,760	\$ 1,602	\$ 3,200	\$ 3,200
Capital Outlay	\$ 887	\$ -	\$ -	\$ -
Total	\$ 119,119	\$ 100,704	\$ 103,410	\$ 103,410

City of New London
Fiscal Year 2018 - 2019

GENERAL FUND

Adopted Budget

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
Finance				
Personnel	\$ 1,196,198	\$ 1,334,859	\$ 1,328,110	\$ 1,575,410
Fringe Benefits	\$ 5,019	\$ 501,003	\$ 578,180	\$ 663,890
Professional Services	\$ 194,290	\$ 23,750	\$ 29,380	\$ 40,500
Operating Services	\$ 29,869	\$ 33,426	\$ 38,180	\$ 30,100
Communication Services	\$ 289,558	\$ 259,120	\$ 323,880	\$ 310,160
Purchased Property Services	\$ 171,691	\$ 146,104	\$ 168,610	\$ 373,800
Consumables	\$ 33,029	\$ 12,407	\$ 44,340	\$ 31,300
Capital Outlay	\$ -	\$ 13,158	\$ 137,000	\$ -
Other Operating Expenses	\$ 38,942	\$ 23,657	\$ -	\$ -
Total	\$ 1,958,596	\$ 2,347,484	\$ 2,647,680	\$ 3,025,160
City Clerk				
Personnel	\$ 199,621	\$ 184,559	\$ 168,040	\$ 153,800
Fringe Benefits	\$ 1,039	\$ 96,598	\$ 84,650	\$ 85,810
Professional Services	\$ 381	\$ 843	\$ 1,000	\$ 1,000
Operating Services	\$ 49,762	\$ 41,058	\$ 44,300	\$ 41,600
Communication Services	\$ 3,000	\$ 29	\$ 3,000	\$ 3,000
Purchased Property Services	\$ 1,854	\$ 371	\$ 2,000	\$ 700
Consumables	\$ 3,588	\$ 3,121	\$ 4,000	\$ 2,500
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Other Operating Expenses	\$ -	\$ -	\$ -	\$ -
Total	\$ 259,245	\$ 326,579	\$ 306,990	\$ 288,410
Law				
Professional Services	\$ 349,406	\$ 264,541	\$ 335,000	\$ 335,000
Other Operating Expenses	\$ 250	\$ 83	\$ 5,000	\$ 5,000
Total	\$ 349,656	\$ 264,624	\$ 340,000	\$ 340,000
Contingency	\$ -	\$ -	\$ -	\$ 10,000
Police				
Personnel	\$ 7,872,597	\$ 7,898,214	\$ 7,854,230	\$ 7,618,900
Fringe Benefits	\$ 40,178	\$ 2,910,456	\$ 3,411,000	\$ 3,273,220
Professional Services	\$ 30,845	\$ 32,101	\$ 39,500	\$ 38,290
Operating Services	\$ 40,830	\$ 37,822	\$ 52,200	\$ 49,590
Communication Services	\$ 1,665	\$ 2,405	\$ 2,200	\$ 1,600
Purchased Property Services	\$ 126,335	\$ 123,674	\$ 136,140	\$ 83,540
Consumables	\$ 66,459	\$ 68,003	\$ 91,050	\$ 78,710
Capital Outlay	\$ 1,489	\$ -	\$ 100,440	\$ 5,000
Operating Transfers Out	\$ -	\$ -	\$ 15,000	\$ -
Total	\$ 8,180,398	\$ 11,072,675	\$ 11,701,760	\$ 11,148,850

City of New London
Fiscal Year 2018 - 2019

GENERAL FUND

Adopted Budget

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
Fire				
Personnel	\$ 5,503,662	\$ 5,598,452	\$ 5,861,540	\$ 5,856,400
Fringe Benefits	\$ 7,605	\$ 2,319,157	\$ 2,564,940	\$ 2,615,410
Professional Services	\$ 166,490	\$ 150,613	\$ 153,000	\$ 152,500
Operating Services	\$ 11,162	\$ 11,878	\$ 9,770	\$ 10,990
Communication Services	\$ -	\$ -	\$ 10	\$ -
Purchased Property Services	\$ 304,570	\$ 322,157	\$ 328,000	\$ 322,000
Consumables	\$ 42,679	\$ 60,551	\$ 80,230	\$ 63,000
Capital Outlay	\$ -	\$ -	\$ 26,300	\$ 7,660
Grants	\$ -	\$ 15,164	\$ 50,000	\$ 100,000
Operating Transfers Out	\$ -	\$ -	\$ 10	\$ -
Total	\$ 6,036,168	\$ 8,477,972	\$ 9,073,800	\$ 9,127,960
Emergency Management				
Professional Services	\$ -	\$ -	\$ 20,000	\$ 20,000
Operating Services	\$ -	\$ -	\$ 2,000	\$ 2,000
Consumables	\$ -	\$ -	\$ 5,540	\$ 5,540
Total	\$ -	\$ -	\$ 27,540	\$ 27,540
Public Works				
Personnel	\$ 3,420,301	\$ 3,144,809	\$ 3,146,710	\$ 3,080,980
Fringe Benefits	\$ 16,735	\$ 1,404,420	\$ 1,438,280	\$ 1,394,660
Professional Services	\$ 37,250	\$ 15,921	\$ 20,500	\$ 25,500
Operating Services	\$ 1,361,243	\$ 1,264,489	\$ 1,078,510	\$ 966,740
Communication Services	\$ 150	\$ -	\$ 500	\$ 500
Purchased Property Services	\$ 1,995,460	\$ 1,846,542	\$ 1,312,595	\$ 1,248,000
Consumables	\$ 839,935	\$ 777,272	\$ 804,035	\$ 791,020
Capital Outlay	\$ -	\$ 20,368	\$ 20	\$ 290,270
Operating Transfers Out	\$ -	\$ -	\$ 10	\$ 10
Total	\$ 7,671,074	\$ 8,473,821	\$ 7,801,160	\$ 7,797,680
Health District	\$ 196,947	\$ 199,556	\$ 200,310	\$ 198,900
Recreation				
Personnel	\$ 427,085	\$ 425,082	\$ 274,810	\$ 278,970
Fringe Benefits	\$ 1,586	\$ 133,748	\$ 133,260	\$ 124,740
Professional Services	\$ 9,169	\$ 5,800	\$ 5,000	\$ -
Operating Services	\$ 60,430	\$ 57,431	\$ 57,660	\$ 46,270
Communication Services	\$ 1,618	\$ 1,214	\$ 1,500	\$ 1,500
Consumables	\$ 8,912	\$ 8,998	\$ 10,340	\$ 8,700
Capital Outlay	\$ -	\$ -	\$ 10	\$ -
Total	\$ 508,800	\$ 632,273	\$ 482,580	\$ 460,180

City of New London
Fiscal Year 2018 - 2019
Adopted Budget

GENERAL FUND

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
Library	\$ 750,000	\$ 787,500	\$ 826,900	\$ 843,440
Human Services/Sr. Center				
Personnel	\$ 203,311	\$ 319,144	\$ 304,840	\$ 313,440
Fringe Benefits	\$ 2,520	\$ 149,001	\$ 147,970	\$ 151,890
Operating Services	\$ 20,092	\$ 16,715	\$ 18,000	\$ 15,000
Consumables	\$ 1,810	\$ 4,393	\$ 5,420	\$ 4,400
Total	\$ 227,733	\$ 489,253	\$ 476,230	\$ 484,730
Development & Planning				
Personnel	\$ 360,860	\$ 707,697	\$ 708,580	\$ 736,810
Fringe Benefits	\$ 3,171	\$ 311,731	\$ 307,880	\$ 340,430
Professional Services	\$ 12,707	\$ -	\$ -	\$ -
Operating Services	\$ 64,040	\$ 147,729	\$ 99,760	\$ 61,400
Communication Services	\$ 2,200	\$ 3,698	\$ 3,750	\$ 2,700
Purchased Property Services	\$ 1,247	\$ 1,247	\$ 1,800	\$ 1,800
Consumables	\$ 2,410	\$ 4,428	\$ 7,230	\$ 7,290
Capital Outlay	\$ -	\$ -	\$ 21,140	\$ 21,000
Grants	\$ -	\$ 148,312	\$ 148,320	\$ -
Total	\$ 446,635	\$ 1,324,842	\$ 1,298,460	\$ 1,171,430
Education	\$ 42,444,516	\$ 42,425,015	\$ 42,445,400	\$ 43,133,020
Fringe Benefits				
Fringe Benefits	\$ 8,854,464	\$ 618,777	\$ 563,050	\$ 678,340
Professional Services	\$ 1,075	\$ -	\$ -	\$ -
Employee Related Payments	\$ 1,095,049	\$ 970,801	\$ 1,137,330	\$ 1,103,750
Total	\$ 9,950,588	\$ 1,589,578	\$ 1,700,380	\$ 1,782,090
Insurances	\$ 1,129,600	\$ 1,970,230	\$ -	\$ -
Interfund transfers				
Transfer to CampNL	\$ -	\$ -	\$ 169,090	\$ 110,000
Transfer to Pension-fund	\$ -	\$ -	\$ 579,000	\$ 701,200
Contribution to Gen. Fund	\$ -	\$ -	\$ 150,000	\$ 300,000
Contribution to REVAL	\$ -	\$ -	\$ 131,280	\$ 40,500
Contribution to Debt Service	\$ 5,018,476	\$ 5,850,800	\$ 6,448,570	\$ 8,115,290
Contribution to OBP	\$ -	\$ 60,000	\$ 60,000	\$ 60,000
Contribution to Workers Comp.	\$ -	\$ -	\$ 1,035,700	\$ 1,139,340
Contribution to LAP Fund	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Total	\$ 5,018,476	\$ 5,910,800	\$ 9,573,640	\$ 11,466,330
TOTAL GENERAL FUND	\$ 86,198,798	\$ 87,301,275	\$ 89,958,300	\$ 92,573,720

Special Revenue Funds

City of New London
Fiscal Year 2018 - 2019
Adopted Budget

SPECIAL REVENUE FUNDS

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
Police Private Protection				
Revenues				
Charges for Services	\$ -	\$ -	\$ -	\$ 510,000
Service Charges-Other Departments	\$ -	\$ -	\$ -	\$ 50,000
Administrative Fees	\$ -	\$ -	\$ -	\$ 125,000
Total	\$ -	\$ -	\$ -	\$ 685,000

Appropriations				
Overtime-Private Protection Svcs.	\$ -	\$ -	\$ -	\$ 373,000
Contribution to General Fund	\$ -	\$ -	\$ -	\$ 312,000
Total	\$ -	\$ -	\$ -	\$ 685,000

Wheadon Fund

Revenues				
Contribution from Other Agencies	\$ -	\$ 23,955	\$ 23,890	\$ 24,340

Appropriations				
Senior Center Programs	\$ -	\$ 16,169	\$ 22,480	\$ 24,340

Housing Conservation Revolving Loans

Revenues				
Interest on Loans	\$ 15,034	\$ 14,892	\$ 15,000	\$ 15,000
Principal Repayments	\$ 67,846	\$ 73,148	\$ 67,500	\$ 70,000
Total	\$ 82,880	\$ 88,040	\$ 82,500	\$ 85,000

Appropriations				
Contract Services	\$ 3,248	\$ 3,136	\$ 3,120	\$ 3,150
Loans	\$ 15,485	\$ 19,133	\$ 19,380	\$ 21,850
Deferred Loan	\$ 123,990	\$ 102,603	\$ 60,000	\$ 60,000
Total	\$ 142,723	\$ 124,872	\$ 82,500	\$ 85,000

City of New London
Fiscal Year 2018 - 2019
Adopted Budget

SPECIAL REVENUE FUNDS

Housing & Community Development

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
Revenues				
Budgeted Fund Balance	\$ -	\$ -	\$ 15,000	\$ -
Interest on Loans	\$ 11,947	\$ 11,254	\$ 11,500	\$ 11,000
Principal Repayments	\$ 17,465	\$ 9,589	\$ 10,000	\$ 10,000
Miscellaneous Revenue	\$ 6,681	\$ 41,477	\$ 8,500	\$ 8,500
Total	<u>\$ 36,093</u>	<u>\$ 62,320</u>	<u>\$ 45,000</u>	<u>\$ 29,500</u>
Appropriations				
Contract Services	\$ 10,525	\$ 82,008	\$ 20,000	\$ 19,000
Operating Services	\$ 22,663	\$ 20,881	\$ 25,000	\$ 10,500
Contributions	\$ -	\$ 5,000	\$ -	\$ -
Total	<u>\$ 33,188</u>	<u>\$ 107,889</u>	<u>\$ 45,000</u>	<u>\$ 29,500</u>

CDBG

Revenues				
Budgeted Fund Balance	\$ -	\$ -	\$ 175,000	\$ 175,000
Intergovernmental Revenue	\$ 668,570	\$ 729,873	\$ 738,734	\$ 850,600
Charges for Services	\$ 2,209	\$ 2,209	\$ -	\$ -
Miscellaneous	\$ 35,670	\$ 71,292	\$ 76,200	\$ -
Total	<u>\$ 706,449</u>	<u>\$ 803,374</u>	<u>\$ 989,934</u>	<u>\$ 1,025,600</u>
Appropriations				
Urban Renewal	\$ 35,103	\$ 37,547	\$ 114,200	\$ 40,700
Administration	\$ 150,132	\$ 156,826	\$ 175,000	\$ 196,600
Programs	\$ 220,541	\$ 225,745	\$ 306,765	\$ 136,050
Neighborhood Enhancement	\$ 113,671	\$ 127,827	\$ 186,500	\$ 205,600
Housing Conservation	\$ 184,531	\$ 254,750	\$ 361,880	\$ 446,650
Total	<u>\$ 703,978</u>	<u>\$ 802,695</u>	<u>\$ 1,144,345</u>	<u>\$ 1,025,600</u>

City of New London
Fiscal Year 2018 - 2019
Adopted Budget

SPECIAL REVENUE FUNDS

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
Worker's Compensation				
<u>Revenues</u>				
Contributions	\$ 992,900	\$ 971,820	\$ 1,101,990	\$ 1,148,000
Other Revenues	\$ 125,311	\$ 184,707	\$ 120,000	\$ 130,000
Total	<u>\$ 1,118,211</u>	<u>\$ 1,156,527</u>	<u>\$ 1,221,990</u>	<u>\$ 1,278,000</u>

<u>Appropriations</u>				
Consulting	\$ -	\$ -	\$ -	\$ 30,000
Premiums	\$ 467,266	\$ 420,240	\$ 521,880	\$ 498,000
Paid Losses	\$ 1,600,319	\$ 707,642	\$ 700,110	\$ 750,000
Total	<u>\$ 2,067,585</u>	<u>\$ 1,127,882</u>	<u>\$ 1,221,990</u>	<u>\$ 1,278,000</u>

LAP Insurances

<u>Revenues</u>				
Budgeted Fund Balance	\$ -	\$ -	\$ (180,400)	\$ (372,750)
Contributions	\$ 1,392,202	\$ 1,229,000	\$ 1,245,000	\$ 1,280,000
Total	<u>\$ 1,392,202</u>	<u>\$ 1,229,000</u>	<u>\$ 1,064,600</u>	<u>\$ 907,250</u>

<u>Appropriations</u>				
Professional Services	\$ -	\$ 3,485	\$ 10,000	\$ 10,000
Operating Services	\$ -	\$ 220	\$ -	\$ -
Claims	\$ 1,549,015	\$ 270,649	\$ 399,980	\$ 350,000
Premiums	\$ 798,173	\$ 675,485	\$ 654,620	\$ 517,250
Miscellaneous	\$ 26,247	\$ -	\$ -	\$ 30,000
Total	<u>\$ 2,373,435</u>	<u>\$ 949,839</u>	<u>\$ 1,064,600</u>	<u>\$ 907,250</u>

Camp New London

<u>Revenues</u>				
Program revenue	\$ 197,500	\$ 176,548	\$ 173,560	\$ 201,840
Miscellaneous Revenue	\$ 163,725	\$ 99,840	\$ 110,000	\$ 110,000
Contribution from General Fund	\$ -	\$ -	\$ 169,090	\$ 110,000
Total	<u>\$ 361,225</u>	<u>\$ 276,388</u>	<u>\$ 452,650</u>	<u>\$ 421,840</u>

<u>Appropriations</u>				
Personnel Services	\$ 75,332	\$ 48,895	\$ 190,650	\$ 156,910
Fringe Benefits	\$ -	\$ 3,243	\$ 29,000	\$ 31,930
Operating Services	\$ 2,990	\$ 6,821	\$ 3,000	\$ 3,000
Supplies and Materials	\$ 222,214	\$ 158,238	\$ 230,000	\$ 230,000
Total	<u>\$ 300,536</u>	<u>\$ 217,197</u>	<u>\$ 452,650</u>	<u>\$ 421,840</u>

City of New London
Fiscal Year 2018 - 2019
Adopted Budget

SPECIAL REVENUE FUNDS

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
Port Authority				
Revenues				
Budgeted Fund Balance	\$ -	\$ -	\$ -	\$ (1,770)
Rentals & Leases	\$ 300	\$ 2,900	\$ 2,000	\$ 2,000
Other Miscellaneous Charges	\$ -	\$ 189	\$ -	
Sales	\$ 5,600	\$ 3,400	\$ -	
Fees	\$ 26,857	\$ 58,685	\$ 33,600	\$ 43,600
Other Revenues	\$ -	\$ 701	\$ -	\$ -
Total	<u>\$ 32,757</u>	<u>\$ 65,875</u>	<u>\$ 35,600</u>	<u>\$ 43,830</u>

Appropriations				
Professional Services	\$ 1,454	\$ 2,100	\$ 6,220	\$ 10,130
Consulting Services	\$ 806	\$ 7,443	\$ 10,880	\$ 20,000
Maintenance and Repairs	\$ 4,532	\$ 7,979	\$ 4,400	\$ 10,200
Supplies & Equipment	\$ 842	\$ 119	\$ 3,550	\$ 3,500
Grant Match	\$ -	\$ -	\$ 10,550	\$ -
Total	<u>\$ 7,634</u>	<u>\$ 17,641</u>	<u>\$ 35,600</u>	<u>\$ 43,830</u>

Town Aid Road Fund

Revenues				
Budgeted Fund Balance	\$ -	\$ -	\$ 165,000	\$ -
Intergovernmental	\$ 388,445	\$ 386,996	\$ 386,990	\$ 191,000
Total	<u>\$ 388,445</u>	<u>\$ 386,996</u>	<u>\$ 551,990</u>	<u>\$ 191,000</u>

Appropriations				
Personnel Services	\$ 116,623	\$ 141,605	\$ 320,000	\$ 155,000
Fringe Benefits	\$ 3,031	\$ 3,370	\$ 6,000	\$ 6,000
Rentals & Leases	\$ -	\$ -	\$ 30,000	\$ 30,000
Materials & Supplies	\$ 145,762	\$ 165,693	\$ 195,990	\$ -
Total	<u>\$ 265,416</u>	<u>\$ 310,668</u>	<u>\$ 551,990</u>	<u>\$ 191,000</u>

Enterprise Funds

City of New London Fiscal Year 2018 - 2019

Adopted Budget

Enterprise Funds

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
<u>Water Fund Revenues</u>				
Budgeted Fund Balance	\$ -	\$ -	\$ (398,620)	\$ -
Charges for services	\$ 5,766,983	\$ 5,870,092	\$ 6,613,000	\$ 6,690,300
Fines and Penalties	\$ 161,481	\$ 140,786	\$ 160,000	\$ 160,000
Miscellaneous	\$ 452,806	\$ 582,827	\$ 365,000	\$ 465,000
Total	\$ 6,381,270	\$ 6,593,705	\$ 6,739,380	\$ 7,315,300

<u>Water Fund Appropriations</u>				
Personnel	\$ 92,176	\$ 99,592	\$ 145,220	\$ 145,220
Fringe Benefits	\$ 35,869	\$ 38,295	\$ 62,580	\$ 66,450
Professional Services	\$ 130,400	\$ 164,972	\$ 256,750	\$ 269,000
Operating Services	\$ 3,734,290	\$ 3,409,312	\$ 4,282,700	\$ 4,580,700
Communication Services	\$ 145	\$ 294	\$ 460	\$ 460
Purchased Property Services	\$ 845,250	\$ 836,852	\$ 1,066,290	\$ 1,091,890
Consumables	\$ 3,730	\$ 3,888	\$ 4,500	\$ 4,500
Capital Outlay	\$ 830	\$ 45,480	\$ 50,000	\$ 50,000
Other Operating Expenses	\$ 1,891,573	\$ 1,974,623	\$ 399,070	\$ 405,810
Debt Service	\$ 108,163	\$ 327,707	\$ 681,810	\$ 668,970
Operating Transfers Out	\$ 70,000	\$ 1,136,223	\$ -	\$ 32,300
Total	\$ 6,912,426	\$ 8,037,238	\$ 6,949,380	\$ 7,315,300

<u>Water Pollution Control Revenues</u>				
Budgeted Fund Balance			\$ (253,730)	
Intergovernmental	\$ 44,633	\$ 49,724	\$ 50,000	\$ 50,000
Charges for services	\$ 5,743,233	\$ 5,176,164	\$ 5,888,000	\$ 6,047,300
Fines and Penalties	\$ 137,610	\$ 112,979	\$ 138,000	\$ 138,000
Miscellaneous	\$ 288,128	\$ 291,058	\$ 88,500	\$ 238,500
Total	\$ 6,213,604	\$ 5,629,925	\$ 5,910,770	\$ 6,473,800

<u>Water Pollution Control Fund Appropriations</u>				
Personnel	\$ 92,171	\$ 99,591	\$ 145,220	\$ 145,220
Fringe Benefits	\$ 34,844	\$ 37,944	\$ 60,710	\$ 63,230
Professional Services	\$ 61,063	\$ 49,706	\$ 99,910	\$ 236,000
Operating Services	\$ 3,880,271	\$ 3,421,773	\$ 4,111,570	\$ 4,530,050
Purchased Property Services	\$ 730,063	\$ 749,018	\$ 939,960	\$ 950,000
Consumables	\$ 15,000	\$ -	\$ 15,000	\$ 15,000
Other Operating Expenses	\$ 1,930,724	\$ 1,791,716	\$ 244,940	\$ 29,430
Debt Service	\$ 20,389	\$ 16,247	\$ 293,460	\$ 472,570
Operating Transfers Out	\$ -	\$ -	\$ -	\$ 32,300
Total	\$ 6,764,525	\$ 6,165,995	\$ 5,910,770	\$ 6,473,800

City of New London Fiscal Year 2018 - 2019
Adopted Budget

Enterprise Funds

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
<u>Parking Authority Revenues</u>				
Budgeted Fund Balance	\$ -		\$ (111,590)	\$ -
Permits & Licenses	\$ -	\$ 41,910		
Charges for services-Lots	\$ 759,274	\$ 991,227	\$ 960,000	\$ 1,086,520
Fines and Penalties		\$ 60,993	\$ 66,000	\$ 40,000
Total	<u>\$ 759,274</u>	<u>\$ 1,094,130</u>	<u>\$ 914,410</u>	<u>\$ 1,126,520</u>
<u>Parking Authority Appropriations</u>				
Personnel	\$ 32,316	\$ 93,588	\$ 93,300	\$ 98,640
Fringe Benefits	\$ 386	\$ 24,164	\$ 25,870	\$ 28,060
Professional Services	\$ 24,946	\$ 68,887	\$ 50,010	\$ 60,000
Operating Services	\$ 405,160	\$ 475,854	\$ 483,220	\$ 500,000
Communication Services	\$ 2,187	\$ 1,075	\$ 3,800	\$ 3,800
Purchased Property Services	\$ 102,337	\$ 131,565	\$ 145,000	\$ 196,600
Consumables	\$ 8,788	\$ 13,464	\$ 14,675	\$ 14,420
Capital Outlay	\$ -	\$ -	\$ 98,535	\$ 225,000
Other Operating Expenses	\$ 49,941	\$ 48,520	\$ -	\$ -
Total	<u>\$ 626,061</u>	<u>\$ 857,117</u>	<u>\$ 914,410</u>	<u>\$ 1,126,520</u>

Pension Trust Fund

City of New London
Fiscal Year 2018 - 2019

PENSION TRUST FUND

Adopted Budget

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
<u>Pension Trust fund Revenues</u>				
Budgeted Fund Balance	\$ -	\$ -	\$ 1,610,320	\$ 1,410,090
Interest Earnings	\$ 375	\$ 183	\$ 250	\$ -
Net Change in Investments	\$ 335,682	\$ 2,844,338	\$ 1,000,000	\$ 1,260,000
Contributions-Employer	\$ 525,278	\$ 404,486	\$ 1,400,930	\$ 1,443,280
Contributions-Employee	\$ 2,237,453	\$ 238,895	\$ 218,500	\$ 231,630
Miscellaneous	\$ -	\$ 37,000	\$ -	\$ -
Total	<u>\$ 3,098,788</u>	<u>\$ 3,524,902</u>	<u>\$ 4,230,000</u>	<u>\$ 4,345,000</u>
<u>Pension Trust Appropriations</u>				
Consulting	\$ 371,111	\$ 321,974	\$ 400,000	\$ 395,000
Pension Payments	\$ 3,821,746	\$ 3,729,174	\$ 3,800,000	\$ 3,900,000
Contribution Returns	\$ 52,364	\$ 41,119	\$ 30,000	\$ 50,000
Transfer to ICMA 401a	\$ 113,513	\$ -	\$ -	\$ -
Transfer to State MERF Plan	\$ 12,386,968	\$ -	\$ -	\$ -
Total	<u>\$ 16,745,702</u>	<u>\$ 4,092,267</u>	<u>\$ 4,230,000</u>	<u>\$ 4,345,000</u>

Debt Service Fund

City of New London
Fiscal Year 2018 - 2019

Debt Service Fund

Adopted Budget

	FY-2016 Actuals	FY-2017 Actuals	FY-2018 Modified Budget	FY-2019 Adopted Budget
<u>Revenues</u>				
Budgeted Fund Balance	\$ -	\$ -	\$ -	\$ 800,000
Transfer from General Fund	\$ -	\$ 5,910,800	\$ 6,448,570	\$ 8,115,290
Total	<u>\$ -</u>	<u>\$ 5,910,800</u>	<u>\$ 6,448,570</u>	<u>\$ 8,915,290</u>
<u>Appropriations</u>				
General Government				
Legal Finance	\$ 234,104	\$ 285,724	\$ -	\$ 120,000
Interest on Bonds	\$ 1,360,038	\$ 1,362,108	\$ 1,428,710	\$ 1,751,390
Bond Principal Payments	\$ 6,824,912	\$ 2,825,000	\$ 2,877,000	\$ 3,633,000
BAN Interest Payments	\$ 148,272	\$ 523,570	\$ 273,250	\$ 123,970
Lease Principal Payments	\$ 269,370	\$ 307,387	\$ 112,500	\$ 169,030
Lease Interest Payments	\$ 17,214	\$ 14,963	\$ 3,880	\$ 9,790
Total	<u>\$ 8,853,910</u>	<u>\$ 5,318,752</u>	<u>\$ 4,695,340</u>	<u>\$ 5,807,180</u>
Education				
Legal Finance	\$ -	\$ -	\$ -	\$ 653,500
Interest on Bonds	\$ 551,462	\$ 640,303	\$ 569,010	\$ 767,370
Bond Principal Payments	\$ 587,000	\$ 1,215,000	\$ 1,136,000	\$ 1,398,000
BAN Interest Payments	\$ -	\$ -	\$ 48,220	\$ 289,240
Lease Principal Payments	\$ -	\$ -	\$ -	\$ -
Lease Interest Payments	\$ -	\$ -	\$ -	\$ -
Total	<u>\$ 1,138,462</u>	<u>\$ 1,855,303</u>	<u>\$ 1,753,230</u>	<u>\$ 3,108,110</u>
Total Debt Service	<u>\$ 9,992,372</u>	<u>\$ 7,174,055</u>	<u>\$ 6,448,570</u>	<u>\$ 8,915,290</u>

**Authorized Positions
By
Department**

Authorized Positions by Department

Dept.		Actual	Adopted	Projected	Requested	Adopted	
Number	Department	FY-17	FY-18	FY-18	FY-19	FY-19	Change
1101	City Council	8	8	8	8	8	0
1300	Mayor	6	6	6	7	6	-1
1401	Elections	2	2	2	2	2	0
1500	Finance	18	19	17	21	20	-1
1601	City Clerk	4	4	3	3	3	0
2100	Police	89	87	91	96	85	-11
2200	Fire	69	69	69	72	69	-3
3100	Public Works	47	46	43	48	44	-4
5100	Recreation	5	4	4	4	4	0
5600	Human Services & Senior Center	6	5	6	6	5	-1
6500	Development & Planning	9.85	8.85	8.85	9.1	8.85	-0.25
	Total General Fund	263.85	258.85	257.85	276.1	254.85	-21.25
	CDBG	5.15	6.15	6.15	5.9	6.15	1
	Parking	1	1	1	1	1	0
	Water & Water Pollution Control	2	2	2	3	3	0
	Total City	272	268	267	286	265	-15