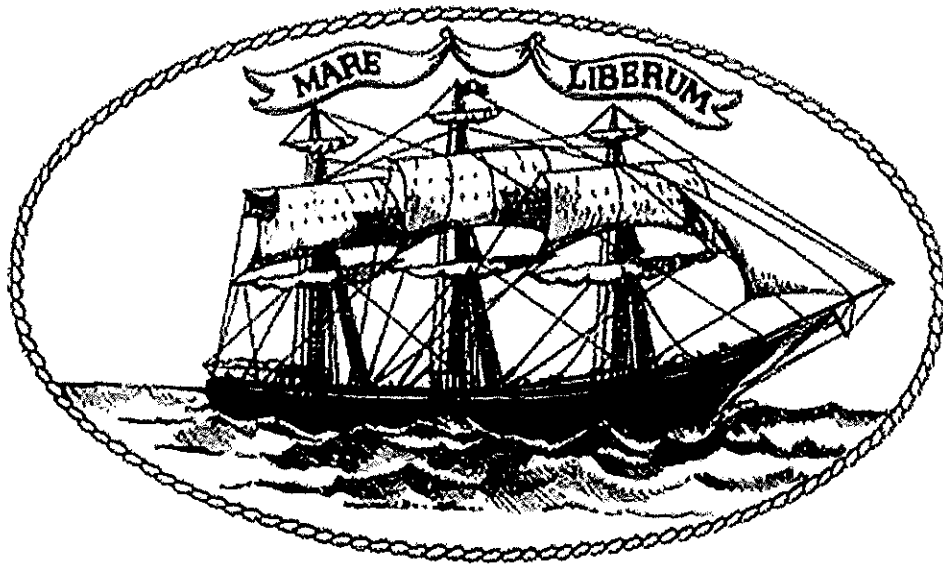


**MAYOR'S
PROPOSED
BUDGET
2022**



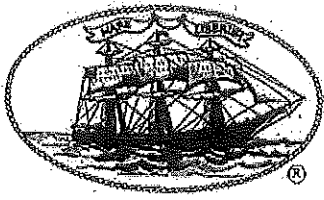
City of New London
181 State Street, New London, CT 06320
www.newlondonct.org

CITY OF NEW LONDON ANNUAL BUDGET
 FY 2021-2022
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City of New London Office of the Mayor

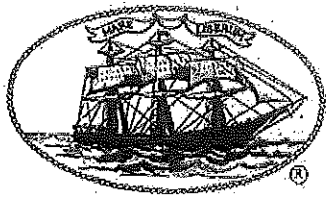
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Good evening President Dominquez and members of the City Council.

I am pleased to present to you the proposed budget for the 2021-2022 Fiscal Year. One year ago, when I proposed the current fiscal year's budget, the reality of the COVID-19 pandemic was just setting in. I am pleased to report that, despite the challenges and extraordinary expenses of the pandemic, the City's financial position is strong. We have carefully and conservatively managed the emergency aid that has been provided to mitigate both the city's lost revenue and to cover the increase in spending due to the public health emergency.

I am sure that I do not have to describe for anyone in our city the remarkable hardship that we have all endured these past last 12 months. All of our lives were utterly disrupted including our home life, dealing with child care and school schedules, juggling new employment routines, or the challenge of sudden unemployment and enduring extreme financial stresses. People are suffering from the effects of isolation, food insecurity, for some the physical agony from contracting the virus and for others sorrow for the loss of loved ones who did not survive. These new realities we know too well. What we should also recognize is the heroic response of our fellow Whalers and our city staff who mobilized to confront the havoc wrought upon on city by the virus. Almost overnight, our neighbors, civic organizations and nonprofits mobilized to help distribute food and PPE, help families with child care and home schooling, and volunteer at testing and vaccination clinics. Our city workforce willingly accepted their role as essential employees and stepped up to meet the new duties imposed upon them by the pandemic. Each of our city departments continued to fulfill their traditional mission while taking on the additional responsibilities thrust upon them by the pandemic. We should all be enormously proud of our community's response in this time of emergency and of the incredible contribution and sacrifice of our city workforce. While we are far from overcoming the challenges of this pandemic, I am confident that we have the will and the determination to come out of this stronger and more resilient than ever.

My goal in preparing a budget for the next fiscal year was to continue to build on the financial growth and stability that the city has incrementally achieved with each of the previous five operating budgets that I have presented to the City Council. Once again, this budget is able to lower the mil rate, albeit very modestly this time, and to continue to increase our fund balance. We are fully funding the actuarially determined employer



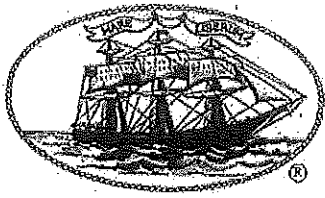
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contribution (ADEC) for our pension obligations and the proposed budget will allow us to begin funding our other post-employment benefit (OPEB) liability. This type of responsible budgeting gives me the hope and expectation that the budget I am proposing for FY22 will continue to build confidence in the city's financial position as we aggressively promote our city, attract development and investment and increase our bond rating.

This proposed budget continues the goal established when I took office in 2015, of increasing revenue while lowering the property tax burden. We are able to achieve this goal by encouraging investment in our city. The infamous Parcel J, vacant since urban renewal in the 1970s, has been transformed into 137 units of new housing, poised to begin leasing early this Summer. Another 200 units of new housing will break ground on Howard Street within ¼ mile of the EB design facility and a short walk to our historic downtown. The site plan for the completion of the Shaw's Landing complex in the heart of our downtown was approved late last winter. These are just a few of the many development projects that are growing our grand list and redirecting our City's destiny toward an economically vibrant urban hub for Southeastern Connecticut.

The City's improving financial condition provides opportunities and tangible benefits that are more than the numbers on the spreadsheets. New London's responsible budgeting over the past six years is permitting us to invest in ourselves. We are continuing our commitment to new schools and the transition to an all-magnet school district that delivers a first-class education for our children, to improving our parks, our roads and our sidewalks, and to adequately funding our unrivaled public safety agencies. We are designing and marking out bicycle routes throughout the city and we are finalizing plans to roll out a new microtransit bus service in partnership with the South East Area Transit. We are uncovering a long-neglected piece of our heritage with a new Black history trail and we are building on our arts and culture economy by establishing a designated Cultural District. After decades of unfulfilled expectations, we are on the verge of breaking ground on the long-held dream of building a community recreation center. This proposed budget continues to strengthen the city's economic base creating job opportunities for our residents and providing the resources we need to build a city that reflects the values and delivers on the priorities of our residents.



City of New London Office of the Mayor

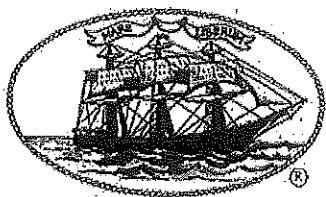
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Our recent economic growth has provided the opportunity to fund new initiatives in this budget directed at priorities that have come to the forefront during the remarkable events of the past year. We have recognized racism as a public health emergency and we have adopted the recommendations of the Public Safety Policy Review Committee to improve the relationship between our police department and the community. This proposed FY22 budget includes funding to meet the aspirations of our community for police reform and creating a truly antiracist city.

The first of these new initiatives is to fund an office exclusively dedicated to diversity, equity and inclusion. The work of dismantling inherently racist social systems requires our full focus and attention. We must begin to invest the resources necessary to unwind the generational consequences of systemic racism, including disparate outcomes in many areas of life based on race, like home ownership, employment opportunities, career advancement, criminal justice, and health and mortality. Our city will never achieve its full potential until all of our neighbors have an equal opportunity to contribute their talent and share in our prosperity.

The second new initiative is to fund an innovative program coordinated by our Human Services department that will seek to better utilize mental health professionals and other community resources to reduce the need for police involvement in low level, nonviolent incidences that arise principally from mental health emergencies. Recognizing that 40% of our emergency calls for police services are mental health related, our goal is to develop effective connections to more appropriate services and de-escalate behaviors before the criminal justice system has to be engaged.

Finally, before I turn this over to Finance Director McBride who will review the budget detail with you this evening, I want to emphasize the most important component of this budget. This budget does not burden our families with an increase in their property taxes. We live under a tax system that is inherently unfair and regressive. The median household income in New London is \$40,000. For our Black families, it is \$33,000. For our Hispanic families it is \$27,000. Under the regressive property tax system, the lower a family's income, the greater percentage of that income goes toward paying property taxes. Our families pay between 15% to 18% of their income to meet their tax obligations. I am absolutely committed to minimizing, as much as possible, the inherent inequity of that tax system on the families in our city. While our city's annual budget cannot singlehandedly fix the income and wealth inequality that is systemic in our state, we can stop compounding the problem by continuing to



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alleviate the property tax burden on our residents. This budget continues the trend of easing that burden.

I thank you for the opportunity to deliver these remarks tonight. The finance department has prepared a line-item budget book which has been provided to all of you and will be published on the city website. I look forward to working with you over the next 8 weeks toward the adoption of the City's annual appropriation ordinance for fiscal year 2022. Finance Director David McBride will now present an overview of the details of the proposed FY 2022 budget.

Michael E. Passero
Mayor

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**ANNUAL FINANCIAL PLAN
NEW LONDON, CONNECTICUT
FISCAL YEAR 2022**

ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR
BEGINNING JULY 1, 2021 AND ENDING ON JUNE 30, 2022

Be It Ordained By The City Council of New London:

Section 1: That the following appropriations be and they hereby made to meet the
General Fund expenditures of the City for the Fiscal Year
beginning July 1, 2021 and ending June 30, 2022:

GENERAL FUND

Administration and Finance		FY 2022	
	City Council		\$ 280,849
	Probate Court		\$ 30,000
	Mayor/Personnel		\$ 857,879
	Registrar of Voters		\$ 118,734
	Finance		\$ 3,202,357
	City Clerk		\$ 297,011
	Law		\$ 355,000
	Contingency		\$ 10,000
Public Safety			
	Police		\$ 12,285,016
	Fire		\$ 9,408,697
	Emergency Management		\$ 25,500
Public Works			
	Public Works		\$ 6,970,641
Utilities			
	Electric, Water, Heat		\$ 1,162,500
Health			
	Ledge Light Health District		\$ 203,852
Recreation and Culture			
	Recreation		\$ 563,424
	Library		\$ 998,200
	Human Services/Sr. Center		\$ 627,475
Community Development			
	Office of Development & Planning		\$ 1,429,230
Benefits			
	Health, Life, Long & Faithful	\$ 688,245	
	Health, Life, H&H	\$ 969,670	
	Benefit Total		\$ 1,657,915
Interfund Transfers			
	Transfers to Other Funds		\$ 11,307,433
TOTAL GENERAL FUND CITY APPROPRIATIONS:			\$ 51,791,714

Section 2: That the following appropriations be and they hereby made to meet the Special Revenue Funds expenditures of the City for the Fiscal Year beginning July 1, 2021 and ending June 30, 2022:

General Government	CITY CENTER DISTRICT		
1510	City Center District	\$	100,000
TOTAL CITY CENTER DISTRICT APPROPRIATIONS		\$	100,000
Public Safety	POLICE PRIVATE PROTECTION		
2101	Police Private Protection	\$	500,000
TOTAL POLICE PRIVATE PROTECTION APPROPRIATIONS		\$	500,000
Human Services	WHEADON FUND		
5603	Wheadon Fund	\$	24,760
TOTAL WHEADON FUND APPROPRIATIONS		\$	24,760
Home & Community	HOUSING CONSERVATION FUND		
6592	Community Development	\$	68,801
TOTAL HOUSING CONSERVATION FUND APPROPRIATIONS		\$	68,801
Home & Community	HOUSING & COMMUNITY DEVELOPMENT FUND		
6593	Community Development	\$	26,001
TOTAL HOUSING & COMMUNITY DEVELOPMENT FUND APPROPRIATIONS		\$	26,001

Home & Community**COMMUNITY DEVELOPMENT BLOCK GRANT FUND**

6301		Urban renewal		\$	31,000
6501		Office of Development & Planning-Administration		\$	172,600
6504		Safe Futures		\$	8,000
6505		Employability Skills Training		\$	20,000
6511		TVCCA-RSVP-Southern NL County		\$	3,000
6511		TVCCA-NL Elderly Nutrition/Meals on Wheels		\$	20,000
6515		Drop-In Learning Center		\$	9,000
6517		Fresh Crew Youth Program		\$	6,500
6523		Moran UW Food Center		\$	9,000
6324		Public Library renovation		\$	20,000
6527		Fatherhood Initiative		\$	4,500
6530		Community Health Center Facility		\$	10,000
6536		Hygenic Art, Inc.		\$	7,000
6542		Façade Improvement		\$	50,000
6547		Homeless Hospitality Center		\$	8,000
6552		ODP-Neighborhoods Enhancement		\$	197,000
6553		ODP-Housing Conservation		\$	298,000
6580		Covenant Shelter		\$	5,000
6589		Flock Theater Company		\$	7,000
6599	9902	Heavy Hitters-Boxing & Wrestling Program			
	9903	Lyman Allyn Art Museum Children's Education Program		\$	4,000
	9905	STEPS-Youth Leadership Development Program		\$	6,000
	9911	Handicapped Access			
	9913	Early Childhood Family Center		\$	4,000
	9919	Higher Edge-College Access Program		\$	6,500
	9938	Alliance for Living		\$	8,618
	9940	Rec-Swimming Lessons NL		\$	7,500
	9943	Rec.-1:1 Aides Playground		\$	4,620
	9948	Church of the City			
	9949	NL Parks Conservancy		\$	2,567
	9954	NL Area Food Coalition		\$	8,000
		IASC		\$	5,000
		Historical Society		\$	7,000
		Recreation-ADA Imp		\$	10,067
		NL Landmarks		\$	7,000
		Recreation-Mayor's Initiative		\$	1,500
		Community Meal Center		\$	10,000
	9958	Hygienic Facility Improvements		\$	7,000
	9959	Jewish Federation of Eastern Ct.			
TOTAL CDBG FUND APPROPRIATIONS				\$	984,972

Section 2: (continued)

Employee Benefits	WORKER'S COMP. FUND		
8103	Fringe Benefits	\$	1,154,518
TOTAL WORKER'S COMP.FUND APPROPRIATIONS		\$	1,154,518
Employee Benefits	LAP INSURANCE FUND		
8107	Liability, Auto & Property Insurance	\$	835,000
TOTAL LAP INSURANCE FUND APPROPRIATIONS		\$	835,000
Recreation	CAMP NEW LONDON		
5186	Camp Programs	\$	325,000
TOTALCAMP NEW LONDON FUND APPROPRIATIONS		\$	325,000
Public Works	PORT AUTHORITY FUND		
3160	Port Authority	\$	36,600
TOTAL PORT AUTHORITY FUND APPROPRIATIONS		\$	36,600
Public Works	Town Aid FUND		
31	Public Works	\$	474,300
TOTAL TOWN AID ROAD FUND APPROPRIATIONS		\$	474,300
Youth Affairs	YOUTH AFFAIRS		
	Grant Expenditures	\$	491,401
TOTAL YOUTH AFFAIRS		\$	491,401

Section 3: That the following appropriations be and they hereby are made to meet the expenses of the City's Enterprise Funds (activities for the Fiscal Year beginning July1, 2021 and ending June 30, 2022:

Home & Community	ENTERPRISE FUNDS		
421.68	Water Authority Fund	\$	6,744,091
431.69	Water Pollution Control Authority Fund	\$	6,256,995
451.68	Storm Water Authority Fund	\$	1,318,000
441.31	Parking Authority Fund	\$	928,683
TOTAL ENTERPRISE FUNDS APPROPRIATIONS		\$	15,247,769

Section 4: That the following appropriations be and they hereby are made to meet the expenses of the City's Pension Trust Activities for the Fiscal Year beginning July1, 2021 and ending June 30, 2022:

Employee Benefits	PENSION TRUST FUND		
523	Pension Trust Fund	\$	4,052,970
TOTAL PENSION TRUST FUND APPROPRIATIONS		\$	4,052,970

Section 5: That the following appropriations be and they hereby are made to meet the expenses of the City's debt Service Fund activities for the Fiscal Year beginning July1, 2021 and ending June 30, 2022:

Debt Service	DEBT SERVICE FUND		
307	Debt Service Fund	\$	7,325,748
TOTAL DEBT SERVICE FUND APPROPRIATIONS		\$	7,325,748

Date Approved by City Council: _____

Effective Date: _____

Signed: _____

Efrain Dominguez, Jr. , City Council President

Countersigned: _____

Jonathan Ayala, City Clerk

**ANNUAL FINANCIAL PLAN
NEW LONDON, CONNECTICUT
FISCAL YEAR 2021-2022**

ANNUAL APPROPRIATION ORDINANCE FOR THE CITY OF NEW LONDON FOR THE FISCAL YEAR
BEGINNING JULY 1, 2021 AND ENDING ON JUNE 30, 2022

Be It Ordained By The City Council of New London:

Section 1: That the following appropriations be and they hereby made to meet the Board of Education expenditures of the City for the Fiscal Year beginning July 1, 2021 and ending June 30, 2022:

GENERAL FUND

Education				
66		Board of Education		\$ 44,506,409

TOTAL GENERAL FUND (110) APPROPRIATIONS:

\$ 44,506,409

Date Approved by City Council: _____

Effective Date: _____

Signed: _____

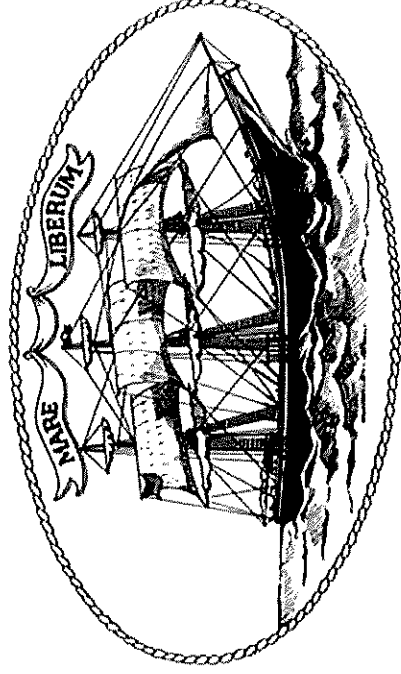
Efrain Dominguez, Jr. , City Council President

Countersigned: _____

Jonathan Ayala, City Clerk

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The City of New London



**Fiscal Year 2022 Budget
Presented to the City Council**

April 1, 2021

Agenda

Historical Financial Performance

- Revenues and Expenses**
- Fund Balance**

FY 2022 Mayor's Recommended Budget

Revenues

- Revenue Sources**
- New London Grand List Growth**
- Local Municipal Grand List Growth Comparison**

Expenditures

- FY2021 vs FY 2022 City Departmental Budgets**
- Board of Education Mayors Recommended Budget**

Mill Rate Calculation and Proposed Mill Rate

FY 2013 – 2020 Revenue and Expenses



	2013	2014	2015	2016	2017	2018	2019	2020 (unaudited)	Avg. Growth
Revenues	\$ 80,613,875	\$ 81,999,709	\$ 86,264,613	\$ 86,665,349	\$ 90,791,973	\$ 92,808,426	\$ 94,071,882	\$ 94,899,933	2.4%
Expenses	\$ 75,166,494	\$ 75,876,946	\$ 78,675,446	\$ 81,166,073	\$ 81,390,475	\$ 81,386,235	\$ 83,475,035	\$ 83,893,719	1.6%

FY 2013-20 Fund Balance



	2013	2014	2015	2016	2017	2018	2019	2020 (unaudited)
Beginning Fund Balance	\$ 208,169	\$ 1,471,158	\$ 2,319,321	\$ 4,244,989	\$ 4,725,789	\$ 8,216,487	\$ 12,821,728	\$ 15,078,885
Fund Balance Change	\$ 1,262,989	\$ 848,163	\$ 1,925,668	\$ 480,800	\$ 3,490,698	\$ 4,605,241	\$ 2,257,157	\$ 460,809
City Capital Reserve Account								\$ (1,800,000)
BOE Capital Reserve Account								\$ (30,116)
Ending Fund Balance	\$ 1,471,158	\$ 2,319,321	\$ 4,244,989	\$ 4,725,789	\$ 8,216,487	\$ 12,821,728	\$ 15,078,885	\$ 13,709,578

Operating Budget	\$ 80,405,706	\$ 81,151,546	\$ 84,338,945	\$ 86,184,549	\$ 87,301,275	\$ 88,203,185	\$ 93,551,560	\$ 94,487,076
FB as a % of Op Budget	1.8%	2.9%	5.0%	5.5%	9.4%	14.5%	16.1%	14.5%
Fund Balance Policy	NA	NA	NA	NA	8.3%	9.3%	10.3%	11.3%

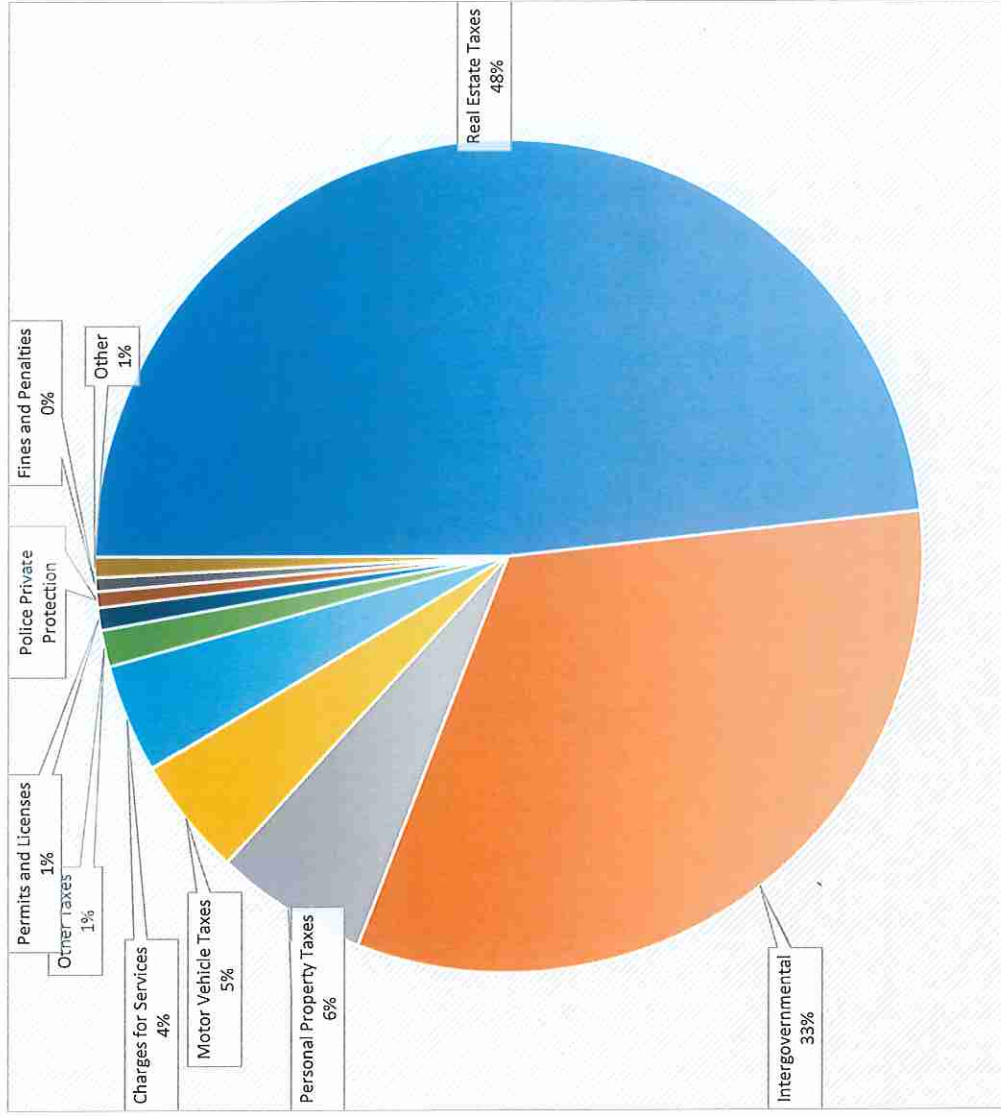
FY 2022 MAYOR'S RECOMMENDED BUDGET

	FY 2022 Mayors Budget
Revenues	
Taxes, net	\$ 58,105,751
Intergovernmental	\$ 31,382,403
Charges for Services	\$ 4,098,200
Other	\$ <u>2,711,770</u>
Total Revenues	\$ 96,298,123
Expenditures	
City Personnel	\$ 20,788,036
City Personnel Fringe Benefits	\$ 10,105,139
City Operating	\$ 9,106,183
City & BOE Debt Service	\$ 6,575,748
Board of Education	\$ 44,506,409
Other	\$ <u>5,216,608</u>
Total Expenditures	\$ 96,298,123

REVENUES

FY 2022 Budgeted Revenue Sources

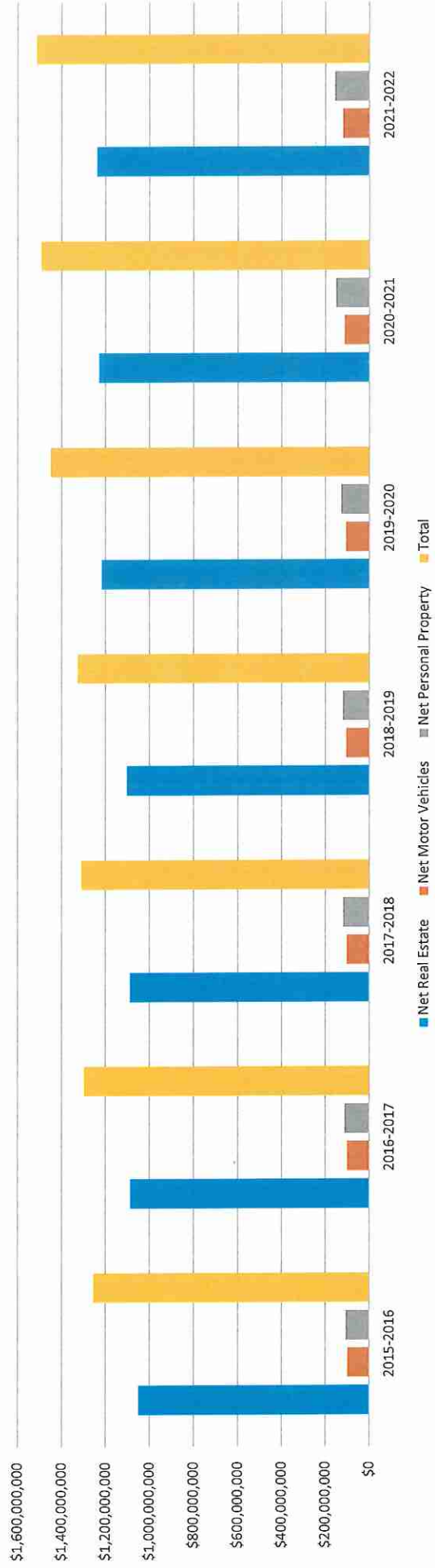
Real Estate Taxes	\$ 46,511,150
Intergovernmental	\$ 31,382,403
Personal Property Taxes	\$ 5,775,091
Motor Vehicle Taxes	\$ 4,444,765
Charges for Services	\$ 4,098,200
Other Taxes	\$ 1,374,744
Permits and Licenses	\$ 832,800
Police Private Protection	\$ 600,000
Fines and Penalties	\$ 516,960
Other	\$ 762,010
Total Revenues	\$ 96,298,123



New London Grand List Growth

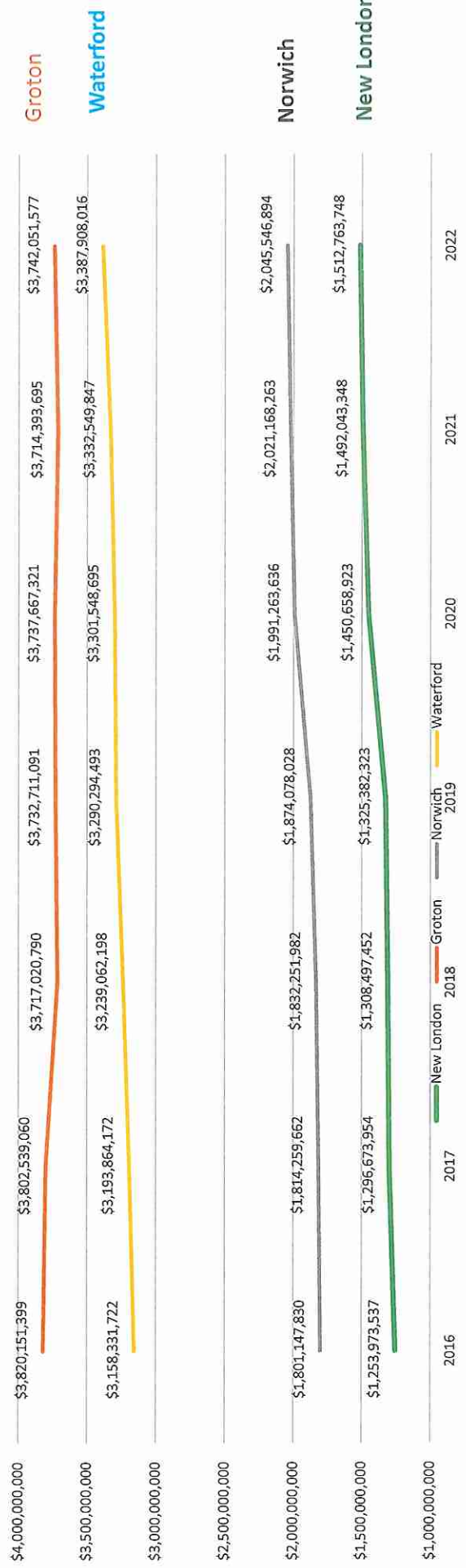
Fiscal Year	Net Real Estate	Net Motor Vehicles	Net Personal Property	Total
2015-2016	\$1,051,171,943	\$97,673,955	\$105,127,639	\$1,253,973,537
2016-2017	\$1,086,663,333	\$98,879,400	\$111,131,221	\$1,296,673,954
2017-2018	\$1,087,976,909	\$102,134,000	\$118,386,543	\$1,308,497,452
2018-2019	\$1,102,086,733	\$104,392,680	\$118,902,910	\$1,325,382,323
2019-2020	\$1,217,308,946	\$105,532,580	\$127,817,317	\$1,450,658,843
2020-2021	\$1,228,725,606	\$112,094,990	\$151,222,752	\$1,492,043,348
2021-2022	\$1,237,969,954	\$119,511,840	\$155,281,954	\$1,512,763,748
Average Growth	2.8%	3.4%	6.9%	3.2%

Real Estate, Motor Vehicle, and Personal Property Taxes



Local Municipal Grant List Growth Comparison

Fiscal Year	2016	2017	2018	2019	2020	2021	2022	Annual Growth
New London	\$ 1,253,973,537	\$ 1,296,673,954	\$ 1,308,497,452	\$ 1,325,382,323	\$ 1,450,658,923	\$ 1,492,043,348	\$ 1,512,763,748	3.2%
Groton	\$ 3,820,151,399	\$ 3,802,539,060	\$ 3,717,020,790	\$ 3,732,711,091	\$ 3,737,667,321	\$ 3,714,393,695	\$ 3,742,051,577	-0.3%
Norwich	\$ 1,801,147,830	\$ 1,814,259,662	\$ 1,832,251,982	\$ 1,874,078,028	\$ 1,991,263,636	\$ 2,021,168,263	\$ 2,045,546,894	2.2%
Waterford	\$ 3,158,331,722	\$ 3,193,864,172	\$ 3,239,062,198	\$ 3,290,294,493	\$ 3,301,548,695	\$ 3,332,549,847	\$ 3,387,908,016	1.2%
Grand List Year	2014	2015	2016	2017	2018	2019	2020	



EXPENDITURES

FY 2021 vs. FY 2022 City General Fund

Department	FY 2021 Budget	Mayor's 2022 Budget	\$ Change	% Change	Major FY 2022 changes from FY 2021
City Council	\$ 291,921	\$ 280,849	\$ (11,072)	-3.79%	(A) Interfund Transfers - \$517k net increase
Probate	\$ 30,000	\$ 30,000	\$ -	0.00%	Contribution to OPEB - \$350k
Personnel	\$ 250,470	\$ 256,656	\$ 6,186	2.47%	New Hire Requests - \$333k
Mayor	\$ 599,768	\$ 601,223	\$ 1,455	0.24%	Equity & Inclusion Officer
Elections	\$ 118,734	\$ 118,734	\$ -	0.00%	Deputy Fire Dept Training Officer
Finance	\$ 2,982,704	\$ 3,202,357	\$ 219,653	7.36%	Recreation Dept Program Manager
City Clerk	\$ 303,747	\$ 297,011	\$ (6,736)	-2.22%	Recreation Dept Supervisor
Law	\$ 355,000	\$ 355,000	\$ -	0.00%	Increased Contribution to Ocean Beach Park - 200k
Contingency	\$ 10,000	\$ 10,000	\$ -	0.00%	Potential Matching Grant Requests - \$150k
Police	\$ 12,168,970	\$ 12,285,016	\$ 116,046	0.95%	Police Accountability Measures - \$156k
Fire	\$ 9,320,244	\$ 9,408,697	\$ 88,453	0.95%	Decreased contribution to Debt Service - \$310k
Emergency Mgmt	\$ 25,500	\$ 25,500	\$ -	0.00%	(B) Public Works - \$234k net increase
Public Works	\$ 7,898,189	\$ 8,133,141	\$ 234,952	2.97%	Solid Waste Professional Services - \$160k
Health	\$ 200,000	\$ 203,852	\$ 3,852	1.93%	Natural Gas and Electricity - \$35
Recreation	\$ 549,121	\$ 563,424	\$ 14,303	2.60%	Building Maintenance - \$25k
Library	\$ 950,600	\$ 998,200	\$ 47,600	5.01%	
Human Svcs/ Sr. Center	\$ 518,812	\$ 627,475	\$ 108,663	20.94%	(C) Finance - \$219k net increase
ODP	\$ 1,392,137	\$ 1,429,230	\$ 37,093	2.66%	FY 2021 Approved IT System Analyst position - \$115k
Total City Departments	\$ 37,965,917	\$ 38,826,366	\$ 860,448	2.27%	IT hardware/software/communication Increases - \$66k
Retirement Benefits	\$ 1,709,699	\$ 1,657,915	\$ (51,784)	-3.03%	
Interfund Transfers	\$ 10,789,700	\$ 11,307,433	\$ 517,733	4.8%	(D) Human Svcs/Sr. Center - \$108k net increase
Total City General Fund	\$ 50,465,316	\$ 51,791,714	\$ 1,326,398	2.63%	Consulting costs relating to new initiative/program - \$200k Decreases from dept reorganization from 5 to 4 employees

FY 2022 Mayor's Recommended Education Budget

FY 2021 Approved BOE Budget = \$44,021,759	FY 2022	Increase	Increase	FY 2022	Increase	Increase
	Education	from	from	FY 2022	from	from
	Budget	FY 2021	FY 2021	Mayors	FY 2021	FY 2021
	Request	Budget	Budget	Budget	Budget	Budget
	\$ 45,003,947	\$ 982,188	2.2%	\$ 44,506,409	\$ 484,650	2.25%
FY 2022 State ECS Recommendation \$ 28,628,975						
FY 2022 State Alliance \$ (5,688,409)						
FY 2022 estimated City Educational funding \$ 22,940,566						
2% State set-aside \$ (458,811)						
FY 2022 Revised State ECS Support \$ 22,481,754	\$ 22,481,754	\$ (0)	0.0%	\$ 22,481,754	\$ (0)	0.0%
Taxpayer Support Request \$	22,522,192	\$ 982,188	4.6%	\$ 22,024,654	\$ 484,650	2.25%

SUMMARY

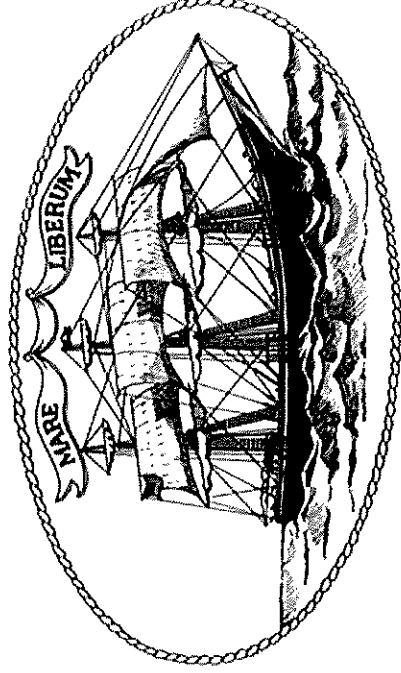
	FY 2021	FY 2022	% CHANGE
City Departments	\$ 37,965,917	\$ 38,826,366	2.27%
Retirement Benefits	\$ 1,709,609	\$ 1,657,915	-3.02%
<u>Interfund Transfers</u>	<u>\$ 10,789,700</u>	<u>\$ 11,307,433</u>	<u>4.80%</u>
TOTAL GENERAL FUND	\$ 50,465,316	\$ 51,791,714	2.63%
Mayors BOE Budget	\$ 44,021,759	\$ 44,506,409	1.10%
<u>Education Cost Sharing Support</u>	<u>\$ (22,481,754)</u>	<u>\$ (22,481,754)</u>	<u>0.00%</u>
TOTAL BOE TAXPAYERS SUPPORT	\$ 21,540,004	\$ 22,024,654	2.25%

Mill Rate Calculation and Proposed Mill Rate

Proposed Budget		Tax Warrant Computation
City General Fund	\$ 51,791,714	
Board of Education	\$ 44,506,409	
Total	\$ 96,298,123	\$ 96,298,123
Non-tax related items		
Supplemental Motor Vehicle	\$ (550,000)	
Collections on Suspense	\$ (125,000)	
Prior Year Lists	\$ (450,000)	
Non-Tax Revenues	\$ (38,192,373)	
Funds not needed from tax revenues	\$ (39,317,373)	\$ (39,317,373)
Amount to Raise by Taxes (current levy)		\$ 56,980,750
Other amounts needed to raise		
Reserve for Uncollected Taxes	\$ 50,000	
Elderly Program Exemptions	\$ 122,100	
Veterans Exemptions	\$ 10,000	
	\$ 182,100	\$ 182,100
Tax Warrant		\$ 57,162,850
Mill Rate Computation (assuming 100% collection rate)		
Tax Warrant	\$ 57,162,850	
Taxable Grand List	\$ 1,512,763,748	(A) 37.78 mills

(A) Final mill rate proposed including any changes in collection rates is 37.95

The City of New London



Thank you

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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

FOR PERIOD 13

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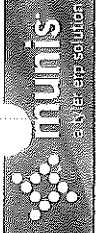
GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4103 CITY COUNCIL							
410301 CITYC-ADMINISTRATION							
10410301 42226 FILMFEES	350.00	.00	.00	100.00	.00	.00	.0%
TOTAL CITYC-ADMINISTRATION	350.00	.00	.00	100.00	.00	.00	.0%
TOTAL CITY COUNCIL	350.00	.00	.00	100.00	.00	.00	.0%



ACCOUNTS FOR: 2020 ACTUAL 2021 ORIG BUD 2021 REVISED BUD 2021 ACTUAL 2021 PROJECTION 2022 DEPARTMENT CHANGE PCT CHANGE

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4109 MAYOR							
410901 MAYOR-ADMINISTRATION	113.08	.00	.00	9,654.50	.00	.00	.0%
10410901 48981 REFUND OF							
10410901 48990 MISCELLANE	28.53	.00	.00	3,783.50	.00	.00	.0%
TOTAL MAYOR-ADMINISTRATION	141.61	.00	.00	13,438.00	.00	.00	.0%
TOTAL MAYOR	141.61	.00	.00	13,438.00	.00	.00	.0%

FOR PERIOD 13



City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
10411701 43802	FEDERAL LO 25,000.00	25,000.00	25,000.00	12,500.00	.00	-25,000.00	-200.0%
10411701 43804	CTPASTATE 125,000.00	750,000.00	750,000.00	76,500.00	.00	-750,000.00	-200.0%
10411701 44104	PRINTING & 1,155.00	2,000.00	2,000.00	221.00	.00	-2,000.00	-200.0%
10411701 44106	LIEN PREPA 28.00	200.00	200.00	59.69	.00	-200.00	-200.0%
10411701 44107	TAX WARRANT 1,140.00	1,000.00	1,000.00	478.00	.00	-1,000.00	-200.0%
10411701 44199	MISCELLANE .00	.00	.00	.00	.00	-5,000.00	.0%
10411701 44215	ELECSIGN 15,742.50	20,000.00	20,000.00	250.00	.00	-15,000.00	-175.0%
10411701 44599	SALES-MISC 1.00	.00	.00	.00	.00	.00	.0%
10411701 44900	SCOD CHARG 200,000.00	200,000.00	200,000.00	.00	.00	-225,000.00	-212.5%
10411701 44901	SCOD CHARG 200,000.00	200,000.00	200,000.00	.00	.00	-250,000.00	-225.0%
10411701 44905	SCOD CHARG 56,600.00	56,600.00	56,600.00	.00	.00	-56,600.00	-200.0%
10411701 44906	SCODSW 100,000.00	100,000.00	100,000.00	.00	.00	-50,000.00	-150.0%
10411701 45103	DELINQUENT 495,777.11	375,754.00	375,754.00	309,448.70	.00	-500,000.00	-233.1%
10411701 45104	INSUFFICIE 379.00	160.00	160.00	100.00	.00	-160.00	-200.0%
10411701 46101	INTEREST 111,405.72	172,061.00	172,061.00	.00	.00	-320,000.00	-286.0%
10411701 46103	NET CHANGE 15,587.13	.00	.00	.00	.00	.00	.0%
10411701 47203	CELL TOWER 101,894.11	40,000.00	40,000.00	28,792.97	.00	-40,000.00	-200.0%
10411701 47205	CELL TOWER .00	30,000.00	30,000.00	.00	.00	-30,000.00	-200.0%
10411701 47206	CELL TOWER .00	30,000.00	30,000.00	.00	.00	-30,000.00	-200.0%
10411701 47902	CENTER FOR 200.00	.00	.00	.00	.00	.00	.0%
10411701 47903	VEOLIA (WA) 61,668.00	20,000.00	20,000.00	.00	.00	-60,000.00	-400.0%
10411701 47904	STRING THE 14,000.00	21,000.00	21,000.00	.00	.00	-21,000.00	-200.0%



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10411701 47911	4,560.00	4,500.00	4,500.00	2,660.00	.00	-4,500.00	-200.0%
10411701 47912	7,425.00	8,100.00	8,100.00	4,725.00	.00	-6,750.00	-183.3%
10411701 47914	3,540.00	3,540.00	3,540.00	2,065.00	.00	-3,200.00	-190.4%
10411701 48600	30,794.06	.00	.00	24,652.24	.00	.00	.0%
10411701 48921	.00	50,000.00	50,000.00	.00	.00	-50,000.00	-200.0%
10411701 48922	.00	31,000.00	31,000.00	.00	.00	-31,000.00	-200.0%
10411701 48980	.00	.00	.00	2,174.38	.00	.00	.0%
10411701 48981	57.78	.00	.00	.00	.00	.00	.0%
10411701 48990	29,374.34	5,000.00	5,000.00	621.00	.00	.00	.0%
TOTAL FIN-ADMINISTRATION	67,102,936.32	67,542,328.00	67,542,328.00	58,216,295.14	.00	-68,542,810.00	-201.5%
TOTAL FINANCE	67,102,936.32	67,542,328.00	67,542,328.00	58,216,295.14	.00	-68,542,810.00	-201.5%



FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4146 PROBATE							
414601 PROBATE-ADMINISTRATION	26,395.66	28,000.00	28,000.00	.00	.00	-28,000.00	-200.0%
10414601 43701 TOWN OF WA							
TOTAL PROBATE-ADMINISTRATION	26,395.66	28,000.00	28,000.00	.00	.00	-28,000.00	-200.0%
TOTAL PROBATE	26,395.66	28,000.00	28,000.00	.00	.00	-28,000.00	-200.0%



FOR PERIOD 13

PROJECTION: 2022

2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4147 CITY CLERK							
414701 CITYCLK-ADMINISTRATION							
10414701 42251 MARRIAGE L	2,140.00	2,500.00	2,500.00	1,287.00	.00	-2,500.00	-200.0%
10414701 42261 DOG LICENSE	570.50	1,000.00	1,000.00	247.00	.00	-1,000.00	-200.0%
10414701 42262 DOG & KENN	1,843.00	2,000.00	2,000.00	821.00	.00	-2,000.00	-200.0%
10414701 42263 ITINERANT	1,779.00	1,000.00	1,000.00	520.00	.00	-1,500.00	-250.0%
10414701 44102 RECORDING	74,478.00	75,000.00	75,000.00	49,878.00	.00	-75,000.00	-200.0%
10414701 44104 PRINTING &	61,527.00	40,000.00	40,000.00	34,794.00	.00	-50,000.00	-225.0%
10414701 44106 LIEN PREPA	2,218.00	2,000.00	2,000.00	1,618.31	.00	-2,000.00	-200.0%
10414701 44108 CONVEYANCE	325,473.05	350,000.00	350,000.00	333,437.58	.00	-450,000.00	-228.6%
10414701 44110 MORTGAGE E	8,063.00	8,500.00	8,500.00	7,754.00	.00	-8,500.00	-200.0%
10414701 44501 VITAL STAT	90,585.00	150,000.00	150,000.00	26,360.00	.00	-150,000.00	-200.0%
10414701 44599 SALES-MISC	5,109.00	10,000.00	10,000.00	1,411.50	.00	-10,000.00	-200.0%
10414701 48990 MISCELLANE	456.93	500.00	500.00	15,913.58	.00	.00	.0%
TOTAL CITYCLK-ADMINISTRATION	574,242.48	642,500.00	642,500.00	474,041.97	.00	-752,500.00	-217.1%
TOTAL CITY CLERK	574,242.48	642,500.00	642,500.00	474,041.97	.00	-752,500.00	-217.1%



City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4173 OFFICE OF DEV & PLANNING							
417301 ODP-ADMINISTRATION							
10417301 42201 BUILDING F	750,987.00	266,113.00	266,113.00	263,470.00	.00	-500,000.00	-287.9%
10417301 42202 ELECTRICAL	364,753.00	56,917.00	56,917.00	69,145.00	.00	-125,000.00	-319.6%
10417301 42203 PLUMBING P	56,120.00	34,000.00	34,000.00	13,513.00	.00	-40,000.00	-217.6%
10417301 42204 DEMOLITION	1,044.00	1,500.00	1,500.00	360.00	.00	-1,500.00	-200.0%
10417301 42205 HEATING PE	-5,418.00	45,000.00	45,000.00	35,279.00	.00	-60,000.00	-233.3%
10417301 42206 SPRINKLER	181,428.00	44,000.00	44,000.00	30,015.00	.00	-50,000.00	-213.6%
10417301 42210 WALL MOUNT	5,100.00	4,500.00	4,500.00	2,800.00	.00	-7,500.00	-266.7%
10417301 42270 ZONING CER	1,950.00	2,500.00	2,500.00	1,000.00	.00	-2,500.00	-200.0%
10417301 42271 CERTIFICAT	2,650.00	6,000.00	6,000.00	350.00	.00	-6,000.00	-200.0%
10417301 44011 ADMINISTRA	140.00	300.00	300.00	140.00	.00	-300.00	-200.0%
10417301 44012 ADMINISTRA	58.00	50.00	50.00	36.00	.00	-50.00	-200.0%
10417301 44104 PRINTING &	248.00	250.00	250.00	301.60	.00	.00	.0%
10417301 44597 SALESREGS	.00	5,000.00	5,000.00	.00	.00	-5,000.00	-200.0%
10417301 44650 HEARINGS:	2,525.00	2,000.00	2,000.00	600.00	.00	-2,000.00	-200.0%
10417301 44651 PLANS REVI	50.00	.00	.00	50.00	.00	.00	.0%
10417301 44653 PLANS REVI	2,025.00	2,500.00	2,500.00	4,647.75	.00	-2,500.00	-200.0%
10417301 44654 PLANS REVI	2,800.00	10,000.00	10,000.00	5,400.00	.00	-5,000.00	-150.0%
10417301 44655 PLANS REVI	.00	500.00	500.00	.00	.00	-500.00	-200.0%
10417301 44670 ZONE PERMI	300.00	750.00	750.00	.00	.00	-750.00	-200.0%
10417301 44671 APPLICATIO	.00	200.00	200.00	.00	.00	-200.00	-200.0%



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT
							CHANGE
10417301 44672 BUILDING P	1,072.62	500.00	500.00	410.75	.00	-500.00	-200.0%
10417301 44870 ANNUAL OPE	.00	15,000.00	15,000.00	.00	.00	-15,000.00	-200.0%
10417301 48981 REFUND OF	734.55	.00	.00	.00	.00	-5,000.00	.0%
10417301 48990 MISCELLANE	160.40	100.00	100.00	155.00	.00	-10.00	-110.0%
TOTAL ODP-ADMINISTRATION	1,368,727.57	497,680.00	497,680.00	427,673.10	.00	-829,310.00	-266.6%
TOTAL OFFICE OF DEV & PLANNI	1,368,727.57	497,680.00	497,680.00	427,673.10	.00	-829,310.00	-266.6%



PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4201 POLICE DEPARTMENT							
420101 PD-ADMINISTRATION							
10420101 42130 SAFETY PER	3,510.00	6,000.00	6,000.00	4,060.00	.00	-6,000.00	-200.0%
10420101 42229 MISCELLANE	40.00	100.00	100.00	40.00	.00	-300.00	-400.0%
10420101 42264 ANNUAL VEN	425.00	1,000.00	1,000.00	.00	.00	-500.00	-150.0%
10420101 42299 MISCELLANE	250.00	200.00	200.00	.00	.00	-250.00	-225.0%
10420101 43651 COURT/VEHI	21,008.75	15,000.00	15,000.00	.00	.00	-15,000.00	-200.0%
10420101 44050 PD-CARFAX	70.00	.00	.00	1,335.00	.00	.00	.0%
10420101 44104 PRINTING &	6,981.01	8,000.00	8,000.00	1,366.00	.00	-8,000.00	-200.0%
10420101 44213 BACKGROUND	820.00	900.00	900.00	820.00	.00	-900.00	-200.0%
10420101 44214 FINGERPRIN	530.00	500.00	500.00	.00	.00	-500.00	-200.0%
10420101 44505 ANIMAL CON	50.00	500.00	500.00	.00	.00	-500.00	-200.0%
10420101 44595 SALES-IMPO	2,494.00	1,500.00	1,500.00	633.00	.00	-1,500.00	-200.0%
10420101 45150 PENCANINE	.00	100.00	100.00	.00	.00	-100.00	-200.0%
10420101 48400 PRIVATE DO	6,050.00	.00	.00	.00	.00	.00	.0%
10420101 48980 REFUND OF	.00	1,500.00	1,500.00	123.99	.00	-1,500.00	-200.0%
10420101 48981 REFUND OF	3,794.89	.00	.00	.00	.00	.00	.0%
10420101 48990 MISCELLANE	2.54	500.00	500.00	.00	.00	-500.00	-200.0%
TOTAL PD-ADMINISTRATION	46,026.19	35,800.00	35,800.00	8,377.99	.00	-35,550.00	-199.3%
TOTAL POLICE DEPARTMENT	46,026.19	35,800.00	35,800.00	8,377.99	.00	-35,550.00	-199.3%



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4203 FIRE DEPARTMENT							
420301 FIRE-ADMINISTRATION							
10420301 42207 GASOLINE S	6,570.00	6,000.00	6,000.00	410.00	.00	-6,000.00	-200.0%
10420301 42208 BLASTING P	.00	100.00	100.00	.00	.00	.00	.0%
10420301 42229 MISCELLANE	800.00	1,100.00	1,100.00	.00	.00	-500.00	-145.5%
10420301 44104 PRINTING &	131.00	200.00	200.00	110.50	.00	-200.00	-200.0%
10420301 44203 FIRE PRIVA	32,426.25	40,000.00	40,000.00	10,576.50	.00	-30,000.00	-175.0%
10420301 44206 AMBULANCE	1,779,628.37	1,650,000.00	1,650,000.00	713,273.20	.00	-1,850,000.00	-212.1%
10420301 44211 FIRE & RES	.00	500.00	500.00	.00	.00	-500.00	-200.0%
10420301 44217 FIREPPLIG	2,904.00	.00	.00	.00	.00	.00	.0%
10420301 48400 PRIVATE DO	25.00	.00	.00	.00	.00	.00	.0%
10420301 48990 MISCELLANE	15,119.98	.00	.00	.00	.00	.00	.0%
TOTAL FIRE-ADMINISTRATION	1,837,604.60	1,697,900.00	1,697,900.00	724,370.20	.00	-1,887,200.00	-211.1%
TOTAL FIRE DEPARTMENT	1,837,604.60	1,697,900.00	1,697,900.00	724,370.20	.00	-1,887,200.00	-211.1%



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FOR PERIOD 13

City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT
4207 EMERGENCY MGMT/CIVIL PREPAREDN							
420701 EMERGENCY MGMT/CIVIL PREPAREDN							
10420701 43160 US DHS: EM	.00	10,000.00	10,000.00	.00	.00	-10,000.00	-200.0%
TOTAL EMERGENCY MGMT/CIVIL P	.00	10,000.00	10,000.00	.00	.00	-10,000.00	-200.0%
TOTAL EMERGENCY MGMT/CIVIL P	.00	10,000.00	10,000.00	.00	.00	-10,000.00	-200.0%



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:
GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT
4301 PUBLIC WORKS							
430101 PW-ADMINISTRATION							
10430101 42206 SPRINKLER	18,486.00	6,000.00	6,000.00	.00	.00	-10,000.00	-266.7%
10430101 42209 EXCAVATION	16,947.05	10,000.00	10,000.00	26,057.31	.00	-10,000.00	-200.0%
10430101 43319 CTOPMABG	2,500.00	.00	.00	.00	.00	.00	.0%
10430101 43803 SCRRA: MSW	67,909.00	60,000.00	60,000.00	.00	.00	-60,000.00	-200.0%
10430101 44104 PRINTING &	.00	.00	.00	30.00	.00	.00	.0%
10430101 44590 SALES-EQUI	5,931.00	20,000.00	20,000.00	.00	.00	-20,000.00	-200.0%
10430101 44591 SALES-SCRA	.00	10,000.00	10,000.00	5,016.00	.00	-10,000.00	-200.0%
10430101 44592 SALES-ELEC	.00	75,000.00	75,000.00	.00	.00	-75,000.00	-200.0%
10430101 44800 PRIVATE HA	595,997.94	500,000.00	500,000.00	283,375.96	.00	-550,000.00	-210.0%
10430101 44801 SINGLE STR	2,198.73	10,000.00	10,000.00	.00	.00	-10,000.00	-200.0%
10430101 44802 TRANSFER S	172,920.89	175,000.00	175,000.00	89,091.53	.00	-175,000.00	-200.0%
10430101 44863 MSW SW	250.00	.00	.00	.00	.00	.00	.0%
10430101 44903 SCOD CHARG	3,212.66	.00	.00	.00	.00	.00	.0%
10430101 45105 SOLID WAST	.00	15,000.00	15,000.00	.00	.00	-15,000.00	-200.0%
10430101 47300 TELECOMMUN	80,312.84	70,000.00	70,000.00	46,619.03	.00	-70,000.00	-200.0%
10430101 48980 REFUND OF	.00	.00	.00	160.29	.00	.00	.0%
10430101 48981 REFUND OF	500.00	5,000.00	5,000.00	.00	.00	-5,000.00	-200.0%
10430101 48990 MISCELLANE	6,783.61	.00	.00	5,253.51	.00	.00	.0%
10430101 49400 CLAIMS-PRO	1,458.00	7,000.00	7,000.00	3,041.00	.00	-7,000.00	-200.0%
TOTAL PW-ADMINISTRATION	975,407.72	963,000.00	963,000.00	458,644.63	.00	-1,017,000.00	-205.6%
TOTAL PUBLIC WORKS	975,407.72	963,000.00	963,000.00	458,644.63	.00	-1,017,000.00	-205.6%



IP 14
|bgnyrpts

City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

03/31/2021 17:27
5045drinehart

FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4427 HUMAN SERVICES/SENIOR CTR							
442701 HS-ADMINISTRATION	129.54	.00	.00	.00	.00	.00	.0%
10442701 48981 REFUND OF							
TOTAL HS-ADMINISTRATION	129.54	.00	.00	.00	.00	.00	.0%
TOTAL HUMAN SERVICES/SENIOR	129.54	.00	.00	.00	.00	.00	.0%



IP 15
|bgnyrpts

City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

FOR PERIOD 13

03/31/2021 17:27
5045drinehart

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:
GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4503 RECREATION							
10450301 REC-ADMINISTRATION FACILITY U	14,018.15	12,000.00	12,000.00	15,024.38	.00	-12,000.00	-200.0%
TOTAL REC-ADMINISTRATION	14,018.15	12,000.00	12,000.00	15,024.38	.00	-12,000.00	-200.0%
TOTAL RECREATION	14,018.15	12,000.00	12,000.00	15,024.38	.00	-12,000.00	-200.0%



IP 16
|bgnyrpts

FOR PERIOD 13

03/31/2021 17:27
5045drinehart

City of New London, CT
|NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

2020 ACTUAL 2021 ORIG BUD 2021 REVISED BUD 2021 ACTUAL 2021 PROJECTION 2022 DEPARTMENT CHANGE PCT

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT
4700 EDUCATION							
470001 EDUCATION-ADMINISTRATION							
10470001 43330 CT DOE: EX	22,530,958.00	22,481,753.00	22,481,753.00	.00	.00	-22,481,753.00	-200.0%
10470001 43332 CT DOE: NO	52,880.00	.00	.00	.00	.00	.00	.0%
10470001 43603 CT DAS: SC	.00	45,000.00	45,000.00	.00	.00	-45,000.00	-200.0%
10470001 43604 CT DAS: SC	.00	7,000.00	7,000.00	.00	.00	-7,000.00	-200.0%
10470001 48980 RPYEXP	118,072.59	.00	.00	1,812.93	.00	.00	.0%
10470001 48990 MISCELLANE	10,443.00	.00	.00	.00	.00	.00	.0%
TOTAL EDUCATION-ADMINISTRATI	22,712,353.59	22,533,753.00	22,533,753.00	1,812.93	.00	-22,533,753.00	-200.0%
TOTAL EDUCATION	22,712,353.59	22,533,753.00	22,533,753.00	1,812.93	.00	-22,533,753.00	-200.0%



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
9901 INTERFUND TRANSFER ACCT							
990101 INTERFUND-GENERAL FUND							
10990101 49126	41,600.00	.00	.00	.00	.00	.00	.0%
10990101 49130	200,000.00	50,000.00	50,000.00	50,000.00	.00	-50,000.00	-200.0%
10990101 49148	500,000.00	.00	.00	.00	.00	.00	.0%
10990101 49151	.00	474,115.00	474,115.00	.00	.00	-600,000.00	-226.6%
TOTAL INTERFUND-GENERAL FUND	741,600.00	524,115.00	524,115.00	50,000.00	.00	-650,000.00	-224.0%
TOTAL INTERFUND TRANSFER ACC	741,600.00	524,115.00	524,115.00	50,000.00	.00	-650,000.00	-224.0%
GRAND TOTAL	95,399,933.43	94,487,076.00	94,487,076.00	60,389,778.34	.00	-96,298,123.00	-201.9%

** END OF REPORT - Generated by Donna Rinehart **

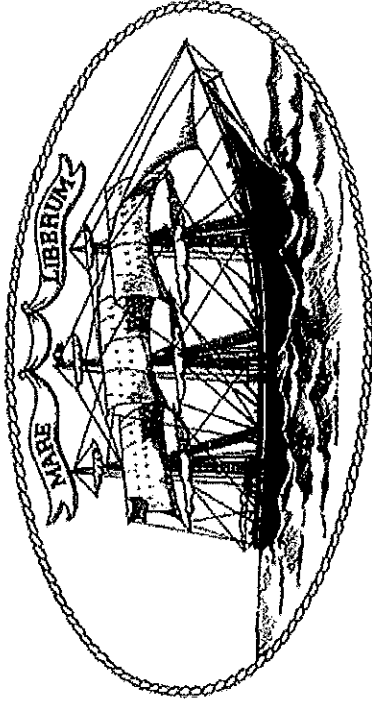
REVENUES	FY-2017 Actuals	FY-2018 Actuals	FY-2019 Actual	FY-2020 Actual	FY-2021 Mayor Proposed	Modification from Original Budget	FY-2021 Revised Budget	FY-2021 Actual (6 months)	FY-2022 Mayor Proposed	FY-2022 Increase/(Decrease)
Budgeted Fund Balance										
Taxes Ad Valorem										
Real Estate	43,212,320	46,524,642	47,567,111	47,800,623	46,455,781		46,455,781	26,029,639	46,511,150	55,370
Personal Property	4,366,648	5,027,588	5,034,886	4,914,194	5,659,693		5,659,693	3,513,834	5,775,091	115,398
Motor Vehicle	2,958,500	3,161,908	3,726,596	3,494,955	4,155,290		4,155,290	3,183,676	4,444,765	249,475
Supplemental Motor Vehicle	598,446	554,126	665,865	687,294	550,000		550,000	454	675,000	125,000
Collections on Suspense	113,786	89,536	117,770	174,313	125,000		125,000	44,314	175,000	50,000
Prior Year Lists	925,209	256,638	626,866	460,725	450,000		450,000	663,887	524,744	74,744
TOTAL TAXES AD VALOREM	52,117,909	55,414,456	57,769,084	57,512,104	57,435,763		57,435,763	33,482,804	58,105,750	669,987
Permits & Licenses										
Dog Licenses-City Share	1,043	858	413	519	1,000		1,000	189	1,000	
Marriage Licenses	3,096	2,882	1,518	2,090	2,500		2,500	869	2,500	
Itinerant Vendor		381	1,520	1,599	1,000		1,000	360	1,500	500
Dog & Kennel	9,062	2,774	956	1,798	2,000		2,000	717	2,000	
Hand Guns	9,310	6,020	3,855	3,015	6,000		6,000	1,960	6,000	
Bingo	43	42								
Raffles	110	20	125		100		100	40	100	
Annual Vendor	1,275	1,575	225	425	1,000		1,000		500	(500)
Gold/Precious Metal	50	100			100		100		100	
Second Hand Dealer	75	150			100		100		100	
Gasoline Storage Tank	5,639	5,905	1,040	6,570	6,000		6,000	310	6,000	
Blasting	180	60			100		100		5,000	(100)
Fireworks Barge Operation		300			800		800			(300)
Propane Tank Use at Events	760	965	540							(800)
Demolition	1,242	1,656								4,000
Sprinkler	4,608	3,952	9,672	16,452	6,000		6,000		10,000	
Excavation	8,574	13,662	3,058	13,627	10,000		10,000	10,018	10,000	
Demolition	1,422	1,620		1,044	1,500		1,500		1,500	
Building	398,906	281,623	326,186	723,451	450,000	(183,887)	266,113	184,245	500,000	233,887
Electrical	52,883	72,257	27,451	356,780	75,000	(18,083)	56,917	45,072	125,000	68,083
Heating	43,317			5,418	60,000	(15,000)	45,000	35,279	60,000	15,000
Plumbing	38,700	25,917	21,186	53,744	40,000	(6,000)	34,000	9,963	40,000	6,000
Sprinkler	11,898	75,911	19,600	176,010	50,000	(6,000)	44,000	11,378	50,000	6,000
Wall Mount Signs	6,750	6,825	3,526	4,900	7,500	(3,000)	4,500	1,875	7,500	3,000
Blgd Permit Admin Fees	411	264	240	1,047	500		500	319	500	
Zoning Certification	800	2,450	1,000	1,750	2,500		2,500	650	2,500	
Occupancy	2,700	6,950	1,550	2,500	6,000		6,000	200	6,000	
TOTAL PERMITS & LICENSES	578,372	517,419	423,811	1,371,959	730,000	(231,970)	498,030	303,444	832,800	394,770
Intergovernmental Revenue										
Town of Waterford (Probate)	28,022	28,664			28,000		28,000		28,000	
PILOT: Colleges/Hospitals	4,710,585	4,620,940	4,620,940	4,620,940	4,620,940		4,620,940	4,620,940	4,620,940	
State Owned Property	295,665	295,665	397,802	397,802	397,800		397,800	397,802	397,800	
Disability	2,677	2,902	2,982	3,077	3,000		3,000	3,119	3,000	
Adult Veteran's Exemption	6,525	6,435	5,920	5,051	5,000		5,000	4,123	5,000	
Telephone Access Lines	122,771	96,686		75,669	95,000		95,000		95,000	
Pequot Grant 1114-9802-701	1,737,694	1,787,694	555,946	1,667,837	1,667,837		1,667,837	555,946	1,667,837	
Muni. Stabilization Grant		1,463,068	1,112,913	1,112,913	1,112,913		1,112,913	1,112,913	1,112,913	
MBSA Bonded Distribution	33,169	33,169		33,169	33,160		33,160		33,160	
OTB Share	32,422	25,760	8,988	17,063	25,000		25,000		25,000	
Elderly State Pilot		45,008		6,250	6,250	6,250	6,250	6,250	6,250	(6,250)
Federal Low Income	25,000	25,000	12,500	25,000	25,000		25,000	6,250	25,000	
Port Authority				125,000	750,000		750,000	76,500	750,000	
Cour/Vehicle Misdeemeanor	21,829	22,539	3,425	21,009	10,000		10,000		15,000	
Emergency Management		9,423			60,000		60,000		10,000	
MSW Transport Subsidy	64,208			67,909	60,000		60,000		60,000	
Education Cost-Sharing	22,964,386	22,234,384	11,285,084	22,530,958	22,481,753		22,481,753		22,481,753	
Bldg Grant-School Proj #1	3,884	259,801			45,000		45,000		45,000	
Non-Public Sch Health Grant										
Int Subsidy- BDMIS	144	7,013		52,880	7,000		7,000		7,000	
TOTAL INTERGOVERNMENTAL	32,217,775	30,962,410	18,006,510	30,762,527	31,362,403	6,250	31,368,653	6,783,843	31,362,403	(6,250)

REVENUES

	FY-2017 Actuals	FY-2018 Actuals	FY-2019 Actual	FY-2020 Actual	FY-2021 Mayor Proposed	Modification from Original Budget	FY-2021 Revised Budget	FY-2021 Actual (6 months)	FY-2022 Mayor Proposed	FY-22-21 Increase/(Decrease)
Center for the Blind	6,020	5,518	2,408	100	-	-	-	-	-	-
Water/Water Pollution/Violation	61,668	61,668	-	61,668	20,000	-	20,000	-	60,000	40,000
Richard Humphreysville	4,560	4,940	2,280	3,800	4,500	-	4,500	1,520	4,500	-
Peter S. Turello	8,100	7,425	4,050	6,750	8,100	-	8,100	2,700	6,750	(1,350)
M&T Parking	6,213	-	-	-	-	-	-	-	-	-
Sweetwater Boatworks	3,245	3,540	2,045	3,245	3,540	-	3,540	1,180	3,200	(340)
American Tower	41,774	38,831	-	96,771	40,000	-	40,000	13,013	40,000	-
T Mobile- Fire House	27,152	25,891	19,421	-	30,000	-	30,000	-	30,000	-
T Mobile-High School	27,173	25,870	19,443	-	30,000	-	30,000	-	30,000	-
String Theory School of Music	-	7,500	10,500	10,500	21,000	-	21,000	-	21,000	-
Tilley/Pearl Lot	19,500	14,678	-	-	-	-	-	-	-	-
Liens	-	40	-	-	-	-	-	-	-	-
Water Department	200,000	200,000	200,000	200,000	200,000	-	200,000	-	225,000	25,000
Water Pollution Control	200,000	200,000	200,000	-	200,000	-	200,000	-	250,000	50,000
Stormwater	-	-	-	-	100,000	-	100,000	-	50,000	(50,000)
Parking Authority	-	-	56,600	56,600	56,600	-	56,600	-	56,600	-
Xerox Copies	2,017	2,109	947	1,141	2,000	-	2,000	388	2,000	-
Liens	2,698	1,580	1,008	2,218	2,000	-	2,000	1,622	2,000	-
Convenience Tax	296,212	417,735	189,444	303,837	350,000	-	350,000	164,030	450,000	100,000
Recordings	73,033	69,782	41,020	68,915	75,000	-	75,000	27,626	75,000	-
Mort Elec Reg Sys- Cityshare	11,635	8,350	4,122	7,202	8,500	-	8,500	3,706	8,500	-
Preservation Fee City	-	-	-	-	-	-	-	-	-	-
Xerox Copies	20,430	44,741	39,017	57,341	40,000	-	40,000	20,312	50,000	10,000
Police Overtime	520,817	429,744	-	-	-	-	-	-	-	-
Police Vehicle	271,079	191,071	-	-	-	-	-	-	-	-
Board of Education	147,297	80,608	-	-	-	-	-	-	-	-
Administrative Fees	141,778	116,691	-	-	-	-	-	-	-	-
Xerox Copies	10,560	8,311	4,312	6,195	8,000	-	8,000	755	8,000	-
Background Checks	660	1,240	920	720	900	-	900	220	900	-
Fingerprints	270	565	285	530	500	-	500	-	500	-
Fire Equipment	-	2,200	-	-	-	-	-	-	-	-
Fire Dept- New London	26,001	36,819	49,845	30,787	40,000	-	40,000	8,674	30,000	(10,000)
Xerox Copies	(49,486)	133	65	117	200	-	200	61	200	-
Ambulance Services	1,560,815	1,590,622	793,703	1,689,962	1,650,000	-	1,650,000	341,761	1,850,000	200,000
Fire & Rescue Services	38,015	-	(7,948)	500	500	-	500	-	500	-
Telecommunication Royalty	83,982	71,892	46,521	73,496	70,000	-	70,000	26,459	70,000	-
Private Haulies	546,345	585,246	321,200	595,998	500,000	-	500,000	196,132	550,000	50,000
Single Stream Recycling	14,885	15,470	5,617	-	10,000	-	10,000	-	10,000	-
Transfer Station	164,477	172,574	80,046	159,563	175,000	-	175,000	37,852	175,000	-
Board of Education	4,312	-	-	-	-	-	-	-	-	-
Xerox Copies	360	37	-	-	-	-	-	-	-	-
Recreation Dept	25,312	12,705	10,643	13,159	12,000	-	12,000	15,024	12,000	-
Variance/Zoning/MV C.O.A.	3,200	1,850	700	1,825	2,000	-	2,000	600	2,000	-
Faqs	150	300	-	50	-	-	-	-	-	-
Plan Modification	2,400	5,005	2,200	1,500	2,500	-	2,500	3,948	2,500	-
Special Permit	6,600	12,895	8,925	2,550	10,000	-	10,000	5,125	5,000	(5,000)
Subdivision/Resubdivision	1,200	600	1,800	-	500	-	500	-	500	-
Maps/Regulations/Subdiv	190	1,000	85	-	750	-	750	-	750	-
Application Fees	700	500	300	-	200	-	200	-	200	-
Poster Deposits	90	92	42	42	50	-	50	22	300	300
Public Act 92-535	297	353	113	203	250	-	250	199	250	-
Xerox Copies	-	15,500	-	-	15,000	-	15,000	-	15,000	-
Foreign Trade Zone	-	28,000	-	-	-	-	-	-	-	-
New London High School	4,554,386	4,522,241	2,107,105	3,256,185	3,689,890	-	3,689,890	872,829	4,098,200	408,310
TOTAL CHARGES FOR SERVICES	4,554,386	4,522,241	2,107,105	3,256,185	3,689,890	(24,246)	3,689,890	872,829	4,098,200	408,310
Fines & Penalties	-	-	-	-	-	-	-	-	-	-
Delinquent Taxes- Interest	467,980	445,034	508,709	495,755	400,000	-	375,754	247,730	500,000	124,246
Tax Warrant Preparation	1,122	996	1,176	1,140	1,000	-	1,000	358	1,000	-
Lien Preparation	464	292	232	28	200	-	200	56	200	-
Insufficient Funds Check	662	420	339	379	160	-	160	80	160	-
Canine Redemption- Shelter	1,095	480	15	50	500	-	500	-	500	-

	FY-2017 Actuals	FY-2018 Actuals	FY-2019 Actual	FY-2020 Actual	FY 2021 Mayor Proposed	Modification from Original Budget	FY 2021 Revised Budget	FY 2021 Actual (6 months)	FY 2022 Mayor Proposed	Increase/(Decrease)
REVENUES										
Canine Redemption- Advertisement										
Solid Waste										
TOTAL FINES & PENALTIES										
Miscellaneous										
Miscellaneous revenue	83	21			100		100		100	
Electronic Sign Revenue	(97,282)	13,304	9,548	250	15,000		15,000		15,000	
Refund Current Year Expense	434,324	461,557	520,599	497,602	416,960	(24,246)	392,714	248,224	516,960	124,246
Miscellaneous revenue										
Interest Income	44	143	112							
Prudential	5	1								
Miscellaneous	107,619	543	125,866	41,906	307,304	(128,187)	179,117		300,000	120,883
Connecticut College	12,500									
Refund Prior Year Expense	1,082				50,000		50,000		50,000	
Miscellaneous revenue	35,395									
Payment in Lieu of Taxes-Mitchell	25,566	27,244	31,194	30,794	31,000		31,000		31,000	
Recordings	(50)	300								
Vitals	165,560	159,397	54,045	84,125	150,000		150,000	15,140	150,000	
Miscellaneous	33,802	6,249	19,022	4,626	10,000		10,000	1,153	10,000	
Impounded Animals	1,959	1,967	675	2,484	500		500	683	1,500	
Miscellaneous										
Refund Prior Year Expense	15,884	1,394	2,244		1,500		1,500	124	1,500	
Refund Current Year Expense		1,176								
Auction Proceeds	1,901	429			500		500		500	
Miscellaneous Revenue		7,663	420							
Refund Prior Year Expense		79								
Refund Current Year Expense										
Sale of Equipment	26									
Scrap Metal	7,188	11,187	30,975	5,931	20,000		20,000		20,000	
Wintrop Solar	7,711	81,042			10,000		10,000	5,016	10,000	
Claims, Property Damage	24,779	6,129	5,579	1,198	75,000		75,000		75,000	
Refund Current Year Expense	11,283	3,432	13,632	500	7,000		7,000	2,067	7,000	
Miscellaneous Revenue	300	789			5,000		5,000		5,000	
Miscellaneous revenue	350,469	6,181	4,738		5,000		5,000	100	5,000	
Inland/Wetland Regulation		950	75		5,000		5,000		5,000	
Zoning Maps		17								
Refund Current Year Expense		100								
Miscellaneous revenue	137	1,547	87		100		100	155	10	(90)
Refund Prior Year Expense	5,668		27,307					160		
Refund Current Year Expense	7,099		3,002	3,795					5,000	5,000
Refund Prior Year Expense	28,527	15,122								
TOTAL MISCELLANEOUS REVENUE	850,612	92,255,602	320,272	203,171	699,404	(128,187)	571,217	57,869	712,010	140,793
Transfers In										
Contribution from Community Dev										
Police Private Protection	25,000									
Parking Garage										
TOTAL TRANSFERS IN	25,000									
	90,835,178	92,255,602	79,161,291	93,603,547	94,954,420	(434,038)	94,500,382	41,749,013	96,298,123	1,797,741

5



FUNCTION: General Government	DEPARTMENT: City Council	DIVISION: Administration
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SUMMARY:

The City Council is the City's legislative body. It consists of seven Council members, including the President of the Council and the President Pro Tempore. They are elected at large and serve for two-year terms. A majority of all the members elected to the Council shall constitute a quorum to do business. The President of the Council is selected by vote of the members of the Council. The President of the Council presides over the meeting of the Council. The Council meets the first and third Monday of each month at 7:00 PM in the City Council Chambers of City Hall unless otherwise specified.



City of New London, CT
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

03/31/2021 18:07
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FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4103 CITY COUNCIL							
410301 CITYC-ADMINISTRATION							
10410301 51510 REGULAR PA	51,663.53	56,189.00	56,189.00	35,226.15	.00	57,032.00	1.5%
10410301 51540 LONGEVITY	300.00	300.00	300.00	150.00	.00	300.00	.0%
10410301 52101 HEALTH INS	28,559.03	30,522.00	30,522.00	17,773.50	.00	31,603.00	3.5%
10410301 52102 LIFE INSUR	.00	110.00	110.00	.00	.00	110.00	.0%
10410301 52200 FICA	3,495.67	4,322.00	4,322.00	2,387.79	.00	4,386.00	1.5%
10410301 52305 CONTRIB TO	4,908.06	5,338.00	5,338.00	3,346.50	.00	5,418.00	1.5%
10410301 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10410301 52903 EYEGLOSS R	.00	150.00	150.00	150.00	.00	150.00	.0%
10410301 53012 CONSULTING	18,145.64	18,250.00	18,250.00	18,414.84	.00	18,250.00	.0%
10410301 53300 OTHER PROF	54,615.81	90,000.00	90,000.00	60,000.00	.00	90,000.00	.0%
10410301 53990 OTHER PURC	305.00	.00	.00	.00	.00	.00	.0%
10410301 54300 REPAIRS &	.00	2,500.00	2,500.00	.00	.00	2,500.00	.0%
10410301 54400 RENTALS &	.00	.00	.00	238.00	.00	.00	.0%
10410301 55990 OTHER PURC	88.04	1,000.00	1,000.00	76.17	.00	1,000.00	.0%
10410301 56100 OFFICE SUP	944.27	2,000.00	2,000.00	1,178.00	.00	2,000.00	.0%
10410301 58700 BEAUTY	4,990.42	5,000.00	5,000.00	3,489.87	.00	5,000.00	.0%
10410301 58701 TAX REVIEW	2,100.00	2,100.00	2,100.00	.00	.00	2,100.00	.0%
10410301 58702 WTRFT PARK	45,000.00	45,000.00	45,000.00	25,000.00	.00	45,000.00	.0%
10410301 58703 NL MAIN ST	13,140.00	13,140.00	13,140.00	.00	.00	13,140.00	.0%
10410301 58704 VFW FLAGS	.00	3,000.00	3,000.00	.00	.00	3,000.00	.0%



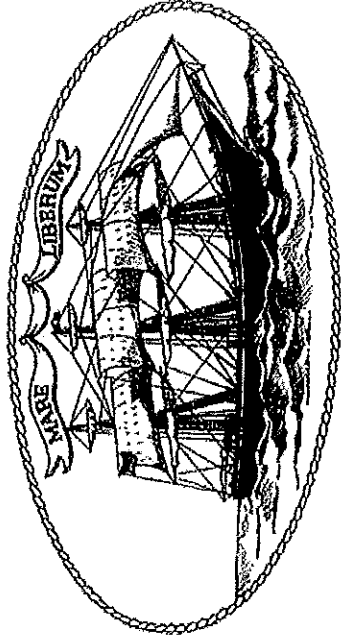
FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10410301 58705	10,000.00	10,000.00	10,000.00	.00	.00	10,000.00	.0%
10410301 58706	1,811.89	2,000.00	2,000.00	941.32	.00	2,000.00	.0%
TOTAL CITYC-ADMINISTRATION	241,067.36	291,921.00	291,921.00	168,372.14	.00	293,989.00	.7%
TOTAL CITY COUNCIL	241,067.36	291,921.00	291,921.00	168,372.14	.00	293,989.00	.7%

6



FUNCTION: Judicial	DEPARTMENT: Probate Court	DIVISION: Administration
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SUMMARY:

The Probate Court is operated under the General Statutes of the State of Connecticut. The Judge is elected while his office staff is appointed by him. The operating cost of the Probate Court is shared by New London and Waterford on a proportionate basis of respective taxable grand lists.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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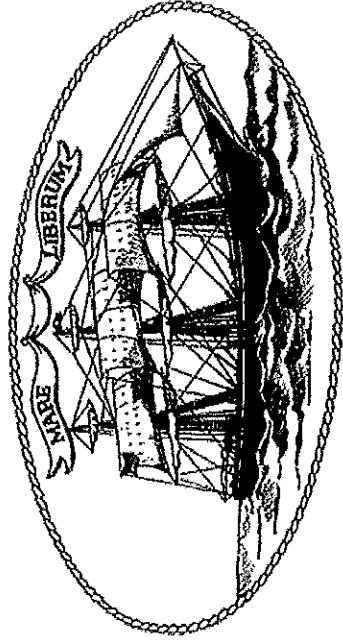
PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:
GENERAL FUND

FOR PERIOD 13

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4146 PROBATE							
414601 PROBATE-ADMINISTRATION							
10414601 58250 PAYMENTS T	21,658.29	30,000.00	30,000.00	19,470.12	.00	30,000.00	.0%
TOTAL PROBATE-ADMINISTRATION	21,658.29	30,000.00	30,000.00	19,470.12	.00	30,000.00	.0%
TOTAL PROBATE	21,658.29	30,000.00	30,000.00	19,470.12	.00	30,000.00	.0%

7



FUNCTION: Executive	DEPARTMENT: Mayor	DIVISION: Administration
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SUMMARY:

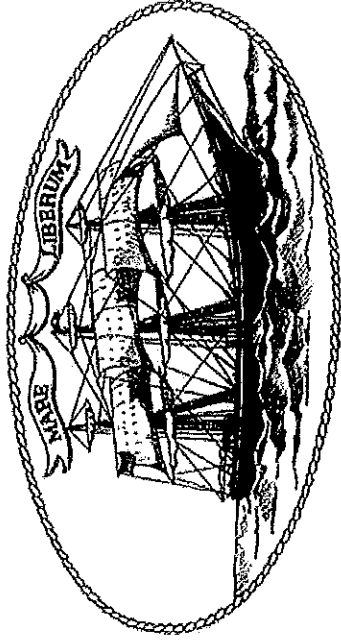
The Department of the Mayor, encompassing the Office of the Mayor, Personnel, and Human Services, is responsible for the executive and administrative work of the City. The responsibilities include annually presenting a budget for City Council's review and adoption; ensuring that the City does not run a deficit except in the case of an unforeseeable emergency; directing and controlling all municipal departments; establishing schools and procedures to be followed by all departments; making recommendations concerning the nature and location of municipal improvements; conducting labor negotiations; hiring and retaining employees; resolving personnel issues; administering benefits; compiling and maintaining personnel records; overseeing non-profit human services delivery system including children, youth and families, senior citizens, housing and homelessness, developmental services, behavioral health (includes mental health and substance abuse), veterans affairs; working with State and local officials to lobby for and advance the City's interests.



PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4109 MAYOR							
410901 MAYOR-ADMINISTRATION	251,416.08	262,564.00	262,564.00	164,607.26	.00	266,502.00	1.5%
10410901 51510 REGULAR PA							
10410901 51540 LONGEVITY	750.00	750.00	750.00	375.00	.00	1,050.00	40.0%
10410901 52101 HEALTH INS	33,960.11	36,594.00	36,594.00	26,001.92	.00	36,469.00	-3%
10410901 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10410901 52200 FICA	19,452.59	21,228.00	21,228.00	13,347.73	.00	21,482.00	1.2%
10410901 52302 CONTRIB TO	20,581.75	24,112.00	24,112.00	15,198.58	.00	26,338.00	9.2%
10410901 52305 CONTRIB TO	19,453.14	19,850.00	19,850.00	12,968.00	.00	14,711.00	-25.9%
10410901 52306 CONTRIB TO	500.00	500.00	500.00	500.00	.00	500.00	.0%
10410901 52307 RHS CONTRI	3,000.00	3,000.00	3,000.00	.00	.00	3,000.00	.0%
10410901 52903 EYEGLOSS R	45.00	450.00	450.00	.00	.00	450.00	.0%
10410901 53012 CONSULTING	2,088.50	8,000.00	8,000.00	3,999.50	.00	8,000.00	.0%
10410901 53300 OTHER PROF	7,942.00	10,000.00	10,000.00	.00	.00	10,000.00	.0%
10410901 53990 OTHER PURC	3,548.86	5,000.00	5,000.00	1,965.00	.00	5,000.00	.0%
10410901 55301 POSTAGE	52.45	.00	.00	.00	.00	.00	.0%
10410901 55400 ADVERTISIN	1,400.00	.00	.00	.00	.00	.00	.0%
10410901 55800 TRAVEL & T	2,171.61	2,500.00	2,500.00	421.00	.00	2,500.00	.0%
10410901 55990 OTHER PURC	342.45	6,000.00	900.00	500.00	.00	6,000.00	566.7%
10410901 56100 OFFICE SUP	1,357.44	1,500.00	1,500.00	800.00	.00	1,500.00	.0%
10410901 58100 DUES & SUB	199,218.53	197,390.00	202,490.00	202,441.00	.00	197,390.00	-2.5%
TOTAL MAYOR-ADMINISTRATION	567,280.51	599,768.00	599,768.00	443,124.99	.00	601,222.00	.2%



FUNCTION: General Government	DEPARTMENT: Mayor	DIVISION: Personnel
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SUMMARY:

The Personnel Department of the Mayor's Office is responsible for a wide range of duties for all City employees and pensioners at the Board of Education. Within this framework, the Personnel Department functions include but are not limited to: conducting employee relations activities (handling all of the complaints made by employees to resolve personnel issues); maintaining historical personnel records (keeping past and current records); maintaining municipal guidelines by preparing, updating, and recommending personnel policies and procedures; providing information and assisting with the preparation of reports; ensuring legal compliance by monitoring and implementing applicable human resource federal and state requirements; conducting contract negotiations, recruitment and retention; preparing and reviewing job descriptions; producing all forms regarding a change in status for employees (salary increases, promotions, new hires, terminations); organizing trainings (prevention of sexual harassment and workplace violence), and coordinating staff performance reviews.

The Personnel Board, which is responsible for Personnel Management and Merit Systems for the City, is serviced by this Division in accordance with the Code of Ordinances. The Pension Committee and EEO Committee are also assigned to the Personnel Department



City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

03/31/2021 18:07
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PROJECTION: 2022 2022 City Budget

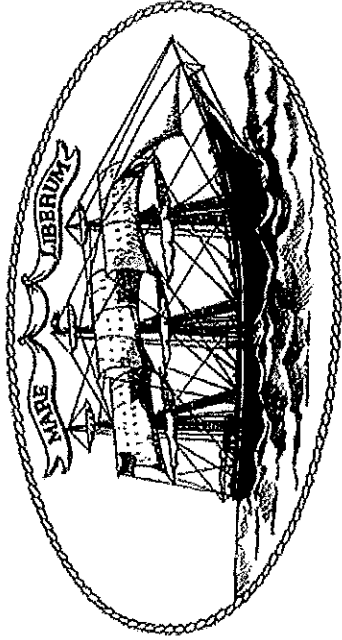
ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
410903 MAYOR-PERSONNEL							
10410903 51510 REGULAR PA	143,943.81	145,053.00	145,053.00	90,177.93	.00	149,100.00	2.8%
10410903 51530 OVERTIME P	12.48	400.00	400.00	140.07	.00	400.00	.0%
10410903 51540 LONGEVITY	300.00	300.00	300.00	150.00	.00	300.00	.0%
10410903 52101 HEALTH INS	21,120.11	22,537.00	22,537.00	13,016.61	.00	23,992.00	6.5%
10410903 52102 LIFE INSUR	.00	220.00	220.00	.00	.00	221.00	.5%
10410903 52200 FICA	10,680.94	11,120.00	11,120.00	6,687.39	.00	11,430.00	2.8%
10410903 52305 CONTRIB TO	13,675.15	13,790.00	13,790.00	8,567.02	.00	14,164.00	2.7%
10410903 52306 CONTRIB TO	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10410903 52307 RHS CONTRI	3,000.00	2,000.00	2,000.00	.00	.00	2,000.00	.0%
10410903 52903 EYEGLOSS R	.00	300.00	300.00	.00	.00	300.00	.0%
10410903 53012 CONSULTING	1,543.45	10,000.00	10,000.00	4,664.00	.00	10,000.00	.0%
10410903 53300 OTHER PROF	29,108.05	.00	.00	.00	.00	.00	.0%
10410903 53990 OTHER PURC	.00	25,000.00	27,500.00	21,287.00	.00	25,000.00	-9.1%
10410903 55010 TRAINING	.00	5,000.00	2,500.00	2,000.00	.00	5,000.00	100.0%
10410903 55400 ADVERTISIN	12,568.25	10,000.00	10,210.00	10,210.00	.00	10,000.00	-2.1%
10410903 55500 PRINTING	.00	500.00	500.00	363.05	.00	500.00	.0%
10410903 55800 TRAVEL & T	.00	500.00	260.00	.00	.00	500.00	92.3%
10410903 56100 OFFICE SUP	1,386.97	1,500.00	1,500.00	1,000.00	.00	1,500.00	.0%
10410903 56300 FOOD	146.68	700.00	700.00	536.19	.00	700.00	.0%
10410903 56900 OTHER SUPP	-31.28	300.00	300.00	.00	.00	300.00	.0%
10410903 58100 DUES & SUB	.00	250.00	280.00	280.00	.00	250.00	-10.7%



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10410301 58705	10,000.00	10,000.00	10,000.00	.00	.00	10,000.00	.0%
10410301 58706	1,811.89	2,000.00	2,000.00	941.32	.00	2,000.00	.0%
TOTAL CITYC-ADMINISTRATION	241,067.36	291,921.00	291,921.00	168,372.14	.00	293,989.00	.7%
TOTAL CITY COUNCIL	241,067.36	291,921.00	291,921.00	168,372.14	.00	293,989.00	.7%

8



FUNCTION: General Government	DEPARTMENT: Elections	DIVISION: Administration
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SUMMARY:

The Office of Registrar of Voters is an elected two year municipal office mandated by, and operated under, state statute. The Registrar of Voters work closely with, and under, the Secretary of The State of Connecticut in developing methods and procedures to insure the voting rights of citizens and to administer all Elections (Federal, state, Municipal, Primaries, and Referenda), and in assuring compliance with current Election law. Registrars of Voters are responsible , voter education, for conducting the annual Canvass of Voters each Spring, maintaining the accuracy of the voter registry list, updating voter records, preparing departmental budgets, soliciting and training all election officials. the storage, maintenance, and set up of all election and polling place equipment, Maintaining regular office hours, responding to public or candidate inquiries.

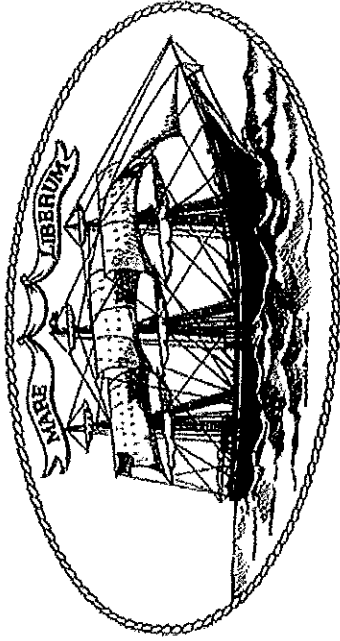


ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4149 ELECTIONS							
414901 ELEC-ADMINISTRATION							
10414901 51510 REGULAR PA	54,414.38	55,080.00	55,080.00	34,530.34	.00	55,080.00	.0%
10414901 52200 FICA	4,162.78	4,214.00	4,214.00	2,641.73	.00	4,214.00	.0%
10414901 53300 OTHER PROF	3,037.50	4,000.00	4,000.00	1,402.50	.00	4,000.00	.0%
10414901 53990 OTHER PURC	14,477.57	35,000.00	35,000.00	26,014.45	.00	35,000.00	.0%
10414901 54300 REPAIRS &	3,200.00	3,200.00	3,200.00	3,200.00	.00	3,200.00	.0%
10414901 55301 POSTAGE	11.49	.00	.00	29.20	.00	.00	.0%
10414901 55500 PRINTING	5,084.60	13,000.00	13,000.00	13,000.00	.00	13,000.00	.0%
10414901 55800 TRAVEL & T	169.13	700.00	700.00	57.50	.00	700.00	.0%
10414901 56100 OFFICE SUP	775.42	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10414901 56900 OTHER SUPP	1,061.80	1,400.00	1,400.00	.00	.00	1,400.00	.0%
10414901 58100 DUES & SUB	70.00	140.00	140.00	.00	.00	140.00	.0%
TOTAL ELEC-ADMINISTRATION	86,464.67	118,734.00	118,734.00	82,875.72	.00	118,734.00	.0%
TOTAL ELECTIONS	86,464.67	118,734.00	118,734.00	82,875.72	.00	118,734.00	.0%

9



FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: Administration
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SUMMARY:

Finance Administration provides centralized financial management services for the City of New London. It includes the accounting, purchasing, payroll and accounts payable departments. Duties include financial reporting, budget preparation, capital improvement projects, and treasury management.



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25,446.51

1,050.00

163,310.87

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662,177.00

12,000.00

1,050.00

173,644.00

880.00

52,478.00

25,225.00

46,878.00

1,750.00

5,000.00

415,999.56

6,255.86

525.00

103,692.75

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32,346.21

15,593.76

30,446.16

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12,000.00

1,300.00

176,412.00

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54,040.00

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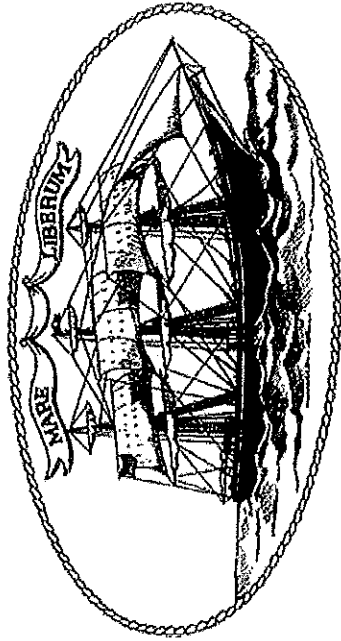


PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

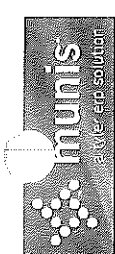
GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10411701 55400	.00	1,500.00	1,500.00	.00	.00	1,500.00	.0%
10411701 55800	437.32	800.00	800.00	.00	.00	800.00	.0%
10411701 55850	850.00	.00	.00	.00	.00	.00	.0%
10411701 55990	.00	500.00	500.00	132.00	.00	500.00	.0%
10411701 56100	8,723.80	12,448.00	12,448.00	8,665.82	.00	12,448.00	.0%
10411701 58100	1,130.99	2,000.00	2,000.00	1,273.00	.00	2,000.00	.0%
TOTAL FIN-ADMINISTRATION	1,129,114.61	1,109,630.00	1,080,367.00	634,966.08	.00	1,136,196.00	5.2%



FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: Tax & Revenue Collection
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SUMMARY:

The Tax Division is responsible for the creation and collection of tax bills and maintaining and updating tax rate books and accounts. It reviews outstanding accounts and prepares requests for transfer to suspense and makes recommendation on allowance for bad debts. It prepares liens and releases for recording on the New London Land Records and files UCC liens with the Secretary of State. It initiates foreclosure or tax sale and other legal actions in the processing of collection of delinquent tax receivables. The Tax Division hears and investigates tax issues and provides information regarding tax matters to the citizens. The Division is also responsible for the deposit of all miscellaneous revenues and collectibles, state grants and user fees.



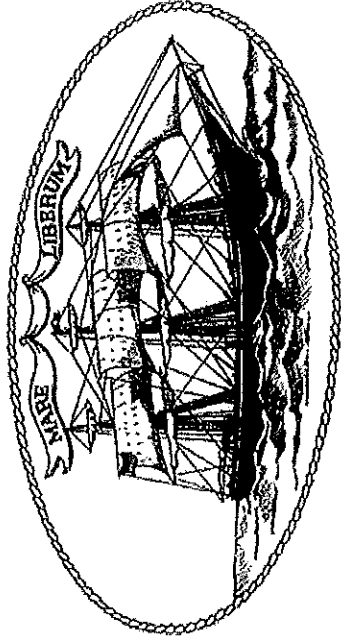
ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
411702 FIN-TAX OFFICE							
10411702 51510 REGULAR PA	166,837.06	185,886.00	185,886.00	116,536.83	.00	194,657.00	4.7%
10411702 51530 OVERTIME P	29.27	2,000.00	2,000.00	.00	.00	2,000.00	.0%
10411702 51540 LONGEVITY	150.00	300.00	300.00	150.00	.00	300.00	.0%
10411702 52101 HEALTH INS	47,631.00	56,111.00	56,111.00	32,851.84	.00	57,039.00	1.7%
10411702 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10411702 52200 FICA	11,863.29	14,243.00	14,243.00	8,535.25	.00	14,915.00	4.7%
10411702 52303 CONTRIB TO	11,843.21	15,115.00	15,115.00	9,989.11	.00	17,286.00	14.4%
10411702 52305 CONTRIB TO	7,725.60	8,055.00	8,055.00	5,049.72	.00	8,504.00	5.6%
10411702 52306 CONTRIB TO	.00	250.00	250.00	.00	.00	250.00	.0%
10411702 52307 RHS CONTRI	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10411702 52903 EYEGLOSS R	.00	400.00	400.00	.00	.00	400.00	.0%
10411702 52905 MEU EDUCAT	250.00	250.00	250.00	250.00	.00	.00	.0%
10411702 53300 OTHER PROF	.00	1,500.00	1,500.00	342.00	.00	1,500.00	.0%
10411702 53990 OTHER PURC	-511.26	.00	.00	.00	.00	.00	.0%
10411702 54300 REPAIRS &	.00	1,100.00	1,100.00	.00	.00	1,100.00	.0%
10411702 54400 RENTALS &	92.00	100.00	100.00	53.00	.00	100.00	.0%
10411702 55010 TRAINING	498.54	1,000.00	1,000.00	225.00	.00	1,000.00	.0%
10411702 55301 POSTAGE	13,437.47	13,200.00	13,200.00	2,351.93	.00	13,200.00	.0%
10411702 55400 ADVERTISIN	1,533.10	2,800.00	2,800.00	1,656.15	.00	2,800.00	.0%
10411702 55800 TRAVEL & T	506.92	500.00	500.00	.00	.00	500.00	.0%
10411702 56100 OFFICE SUP	2,165.55	1,500.00	1,500.00	1,210.87	.00	1,500.00	.0%



ACCOUNTS FOR:	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
GENERAL FUND							
10411702 58100	DUES & SUB	95.00	200.00	200.00	75.00	200.00	.0%
10411702 58250	PAYMENTS T	8,916.41	7,000.00	7,000.00	.00	7,000.00	.0%
TOTAL FIN-TAX OFFICE		273,063.16	312,840.00	312,840.00	179,276.70	325,581.00	4.1%



FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: Assessment
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SUMMARY:

The Assessment Division is responsible for establishing the value of all real estate, business personal property and motor vehicles for ad valorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties and to ensure that all assessments are equitable. The Assessor's Office plans, directs, organizes and implements an ongoing city-wide program of real and personal property assessment, maintains an updated mapping and database system and is responsible for administering both local and state exemption programs for the Elderly, Blind, Disabled, Veterans, Disabled Veterans and for qualifying properties located within the city's enterprise zone. The Assessor's office also prepares numerous reports for the State Office of Policy and Management and provides technical assistance to the Board of Assessment Appeals as required.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

10
|bgnyrpts

PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
411703 FIN-ASSESSMENT							
10411703 51510 REGULAR PA	181,819.75	206,607.00	142,730.00	69,406.32	.00	202,572.00	41.9%
10411703 51530 OVERTIME P	6,019.66	2,500.00	2,500.00	2,535.41	.00	2,500.00	.0%
10411703 52101 HEALTH INS	20,217.39	25,706.00	19,492.00	8,449.62	.00	26,802.00	37.5%
10411703 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10411703 52200 FICA	13,821.55	15,912.00	12,173.00	5,768.44	.00	15,610.00	28.2%
10411703 52303 CONTRIB TO	14,835.86	16,274.00	16,274.00	11,465.28	.00	16,831.00	3.4%
10411703 52305 CONTRIB TO	6,005.68	9,286.00	4,642.00	.00	.00	9,519.00	105.1%
10411703 52306 CONTRIB TO	250.00	250.00	250.00	.00	.00	250.00	.0%
10411703 52307 RHS CONTRI	12,000.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10411703 52903 EYEGLOSS R	400.00	400.00	400.00	.00	.00	400.00	.0%
10411703 53012 CONSULTING	.00	.00	26,000.00	26,930.00	.00	.00	.0%
10411703 53300 OTHER PROF	42,193.70	35,000.00	35,000.00	29,511.00	.00	35,000.00	.0%
10411703 54300 REPAIRS &	.00	1,200.00	1,200.00	.00	.00	1,200.00	.0%
10411703 54400 RENTALS &	92.00	100.00	100.00	53.00	.00	100.00	.0%
10411703 55010 TRAINING	313.00	2,000.00	2,000.00	355.00	.00	2,000.00	.0%
10411703 55301 POSTAGE	9.00	.00	.00	.00	.00	.00	.0%
10411703 55400 ADVERTISIN	669.65	600.00	600.00	306.80	.00	600.00	.0%
10411703 55500 PRINTING	2,283.39	-2,850.00	2,850.00	2,777.25	.00	2,850.00	.0%
10411703 55800 TRAVEL & T	872.04	500.00	500.00	.00	.00	500.00	.0%
10411703 56100 OFFICE SUP	3,051.02	2,000.00	2,000.00	1,456.95	.00	2,000.00	.0%
10411703 56900 OTHER SUPP	-938.69	.00	.00	.00	.00	.00	.0%



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

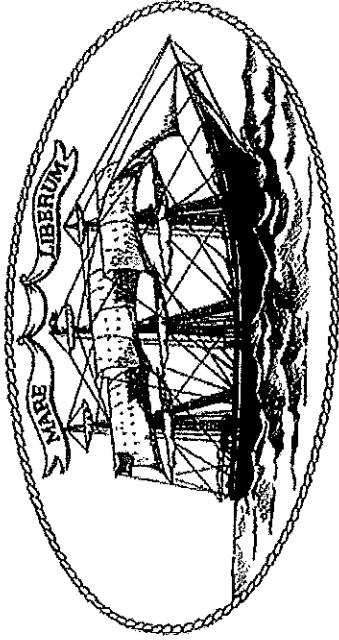
PROJECTION: 2022
ACCOUNTS FOR:
GENERAL FUND

FOR PERIOD 13

2022 City Budget

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
10411703 58100 DUES & SUB	505.00	1,675.00	1,675.00	250.00	.00	1,675.00	.0%

TOTAL FIN-ASSESSMENT 304,420.00 324,190.00 271,716.00 159,265.07 .00 321,739.00 18.4%



FUNCTION: Information Technology	DEPARTMENT: Finance	DIVISION: Information Technology
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SUMMARY:

The IT Division maintains the information systems infrastructure including application software, servers, and associated local and wide area networks. Additionally the IT Division maintains mobile data browsers in all public safety vehicles as well as mobile camera systems in all of the police line vehicles.



PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
411704 FIN-IT DEPARTMENT							
10411704 51510 REGULAR PA	356,259.35	360,610.00	360,610.00	254,203.43	.00	445,185.00	23.5%
10411704 51530 OVERTIME P	6,556.18	7,600.00	7,600.00	10,040.27	.00	7,600.00	.0%
10411704 51532 SAILFEST O	.00	758.00	758.00	.00	.00	.00	.0%
10411704 51540 LONGEVITY	1,300.00	1,300.00	1,300.00	650.00	.00	1,300.00	.0%
10411704 52101 HEALTH INS	82,227.39	94,240.00	94,240.00	53,316.05	.00	126,416.00	34.1%
10411704 52102 LIFE INSUR	.00	440.00	440.00	.00	.00	550.00	25.0%
10411704 52200 FICA	27,327.49	27,686.00	27,686.00	19,345.47	.00	34,156.00	23.4%
10411704 52304 CONTRIB TO	8,651.21	10,334.00	10,334.00	5,408.45	.00	10,592.00	2.5%
10411704 52305 CONTRIB TO	25,761.17	26,077.00	26,077.00	19,091.69	.00	33,907.00	30.0%
10411704 52306 CONTRIB TO	1,000.00	1,000.00	1,000.00	750.00	.00	1,250.00	25.0%
10411704 52307 RHS CONTRI	4,000.00	4,000.00	4,000.00	.00	.00	5,000.00	25.0%
10411704 52903 EYEGLOSS R	400.00	450.00	450.00	.00	.00	550.00	22.2%
10411704 52905 MEU EDUCAT	1,750.00	1,750.00	1,750.00	1,750.00	.00	.00	.0%
10411704 53012 CONSULTING	.00	15,000.00	1,000.00	.00	.00	5,000.00	400.0%
10411704 53510 INFORMATIO	3,881.58	.00	.00	.00	.00	.00	.0%
10411704 54300 REPAIRS &	227,574.38	240,000.00	195,000.00	69,812.75	.00	.00	.0%
10411704 55010 TRAINING	8,217.00	7,500.00	7,500.00	.00	.00	5,000.00	-33.3%
10411704 55300 COMMUNICAT	275,133.21	93,800.00	234,037.00	233,128.72	.00	289,020.00	23.5%
10411704 55800 TRAVEL & T	21.25	500.00	500.00	.00	.00	500.00	.0%
10411704 56100 OFFICE SUP	844.62	5,000.00	5,000.00	255.52	.00	5,000.00	.0%
10411704 56500 TECHNOLOGY	7,091.22	2,000.00	2,000.00	.00	.00	2,000.00	.0%

FOR PERIOD 13



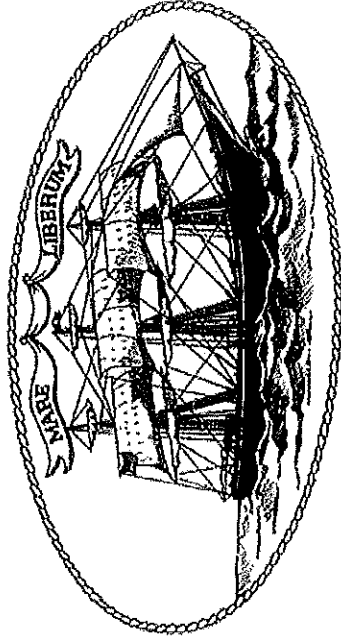
PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10411704 56510	14,350.00	330,000.00	330,000.00	253,209.33	.00	421,315.00	27.7%
10411704 56900	359.99	5,000.00	5,000.00	.00	.00	5,000.00	.0%
10411704 57340	104.49	.00	.00	.00	.00	18,500.00	.0%
10411704 57350	109.76	.00	.00	.00	.00	.00	.0%
10411704 58100	179.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
TOTAL FIN-IT DEPARTMENT	1,053,099.29	1,236,045.00	1,317,282.00	920,961.68	.00	1,418,841.00	7.7%
TOTAL FINANCE	2,759,697.06	2,982,705.00	2,982,205.00	1,894,469.53	.00	3,202,357.00	7.4%

FOR PERIOD 13

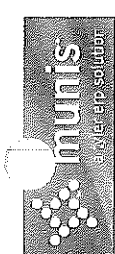
10



FUNCTION: General Government	DEPARTMENT: City Clerk & Registrar of Vital Statistics	DIVISION: Administration
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SUMMARY:

The duties and responsibilities of the Department of the City Clerk / Registrar of Vital Statistics are mandated by Connecticut General Statutes, Connecticut State Library, the City Charter and local ordinances. The City Clerk is the Clerk of Council and is responsible for the administration of Vital Records, Public Records, including land records and Elections as directed by, but not limited to, Chapter 92, Sec. 7-16 to 7-35, Chapter 93, Sec. 7-36 to Sec. 7-76, Sec. 46 and other duties as functions of the department. As a department head and city official, the City Clerk manages staff, creates and maintains a budget for department, and is the city's point of contact regarding compliance for vault storage and records management. The City Clerk is responsible for all municipal elections but not limited to, acting liaison for the city regarding Department of Public Health, Connecticut State Library, Elections Enforcement Commission, FOI Commission, and other duties.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT DEPARTMENT CHANGE
4147 CITY CLERK							
414701 CITYCLK-ADMINISTRATION							
10414701 51510 REGULAR PA	154,007.75	170,481.00	170,481.00	93,768.34	.00	162,912.00	-4.4%
10414701 51512 OCCASIONAL	.00	3,000.00	.00	.00	.00	3,000.00	.0%
10414701 51530 OVERTIME P	.00	500.00	500.00	3,224.27	.00	500.00	.0%
10414701 51540 LONGEVITY	300.00	300.00	300.00	150.00	.00	300.00	.0%
10414701 52101 HEALTH INS	34,753.87	41,484.00	41,484.00	18,955.95	.00	42,816.00	3.2%
10414701 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10414701 52200 FICA	11,756.66	13,954.00	13,954.00	8,869.59	.00	13,398.00	-4.0%
10414701 52303 CONTRIB TO	11,644.86	13,860.00	13,860.00	8,246.21	.00	13,806.00	-.4%
10414701 52305 CONTRIB TO	7,104.05	7,388.00	7,388.00	4,826.82	.00	7,499.00	1.5%
10414701 52306 CONTRIB TO	500.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10414701 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10414701 52903 EYEGLOSS R	.00	450.00	450.00	.00	.00	450.00	.0%
10414701 53300 OTHER PROF	.00	500.00	500.00	130.00	.00	500.00	.0%
10414701 53990 OTHER PURC	2,896.00	40,000.00	43,000.00	37,489.75	.00	40,000.00	-7.0%
10414701 54300 REPAIRS &	28.79	500.00	500.00	.00	.00	500.00	.0%
10414701 54400 RENTALS &	1,968.84	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10414701 55010 TRAINING	.00	500.00	500.00	.00	.00	500.00	.0%
10414701 55301 POSTAGE	30.39	.00	.00	.00	.00	.00	.0%
10414701 55400 ADVERTISIN	1,426.50	2,500.00	2,500.00	.00	.00	2,500.00	.0%
10414701 55500 PRINTING	96.88	400.00	400.00	315.00	.00	400.00	.0%



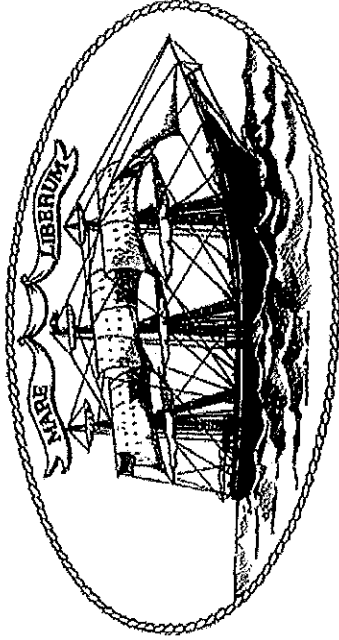
FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10414701 55800 TRAVEL & T	.00	300.00	300.00	.00	.00	300.00	.0%
10414701 55990 OTHER PURC	30,882.79	.00	.00	.00	.00	.00	.0%
10414701 56100 OFFICE SUP	2,563.20	3,000.00	3,000.00	2,632.52	.00	3,000.00	.0%
10414701 58100 DUES & SUB	295.00	300.00	300.00	235.00	.00	300.00	.0%
TOTAL CITYCLK-ADMINISTRATION	261,255.58	303,747.00	303,747.00	180,843.45	.00	297,011.00	-2.2%
TOTAL CITY CLERK	261,255.58	303,747.00	303,747.00	180,843.45	.00	297,011.00	-2.2%

11



FUNCTION: General Government	DEPARTMENT: Law	DIVISION: Administration
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SUMMARY:

The Director of Law is appointed by the Mayor. He is the legal advisor in all matter affecting the interest of the City for the City Council, Mayor, and all departments, officers, boards, commissions, and agencies of the City.



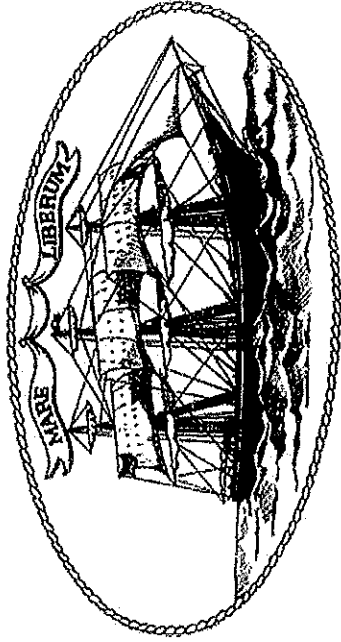
PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4139 LAW DEPARTMENT							
413901 LAW DEPT-ADMINISTRATION	15,430.50	15,000.00	30,000.00	16,493.00	.00	15,000.00	-50.0%
10413901 53012 CONSULTING							
10413901 53020 LEGAL/FINA	132,775.20	125,000.00	120,000.00	120,000.00	.00	125,000.00	4.2%
10413901 53300 OTHER PROF	182,995.07	210,000.00	200,000.00	190,000.00	.00	210,000.00	5.0%
10413901 58200 CLAIMS & J	1,865.00	5,000.00	5,000.00	259.92	.00	5,000.00	.0%
TOTAL LAW DEPT-ADMINISTRATIO	333,065.77	355,000.00	355,000.00	326,752.92	.00	355,000.00	.0%
TOTAL LAW DEPARTMENT	333,065.77	355,000.00	355,000.00	326,752.92	.00	355,000.00	.0%

12



FUNCTION: General Government	DEPARTMENT: Contingency	DIVISION: Administration
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SUMMARY:

This contingency account is created as an imprest account to meet urgent or unforeseen expenditures of the government. Any use of these appropriations must be approved by the City Council by authorization of a transfer to the appropriate department and line item for which the funds are to be used.



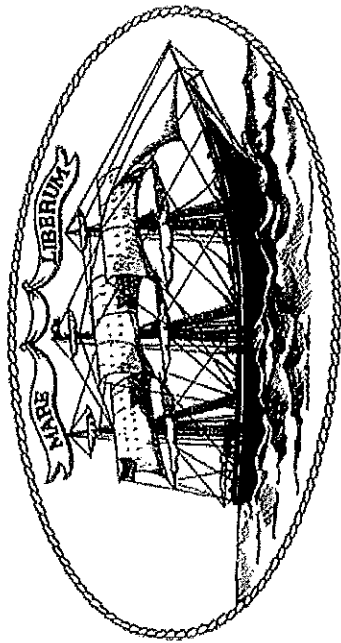
PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:
GENERAL FUND

FOR PERIOD 13

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4199 CONTINGENCY							
419901 CONTINGENCY-ADMINISTRATION							
10419901 59550 CONTINGENC	.00	475,158.00	475,158.00	.00	.00	10,000.00	-97.9%
10419901 59600 RESCONTRAC	.00	.00	-30,723.00	.00	.00	.00	.0%
TOTAL CONTINGENCY-ADMINISTRA	.00	475,158.00	444,435.00	.00	.00	10,000.00	-97.7%
TOTAL CONTINGENCY	.00	475,158.00	444,435.00	.00	.00	10,000.00	-97.7%

13



FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Administration
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SUMMARY:

Police Administration consists of the offices of the Chief and the Deputy Chief along with their support staff. Administration is responsible for the strategic planning of police services, fiscal management, policy review, oversight of management/personnel systems and the efficiency and effectiveness of services.



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

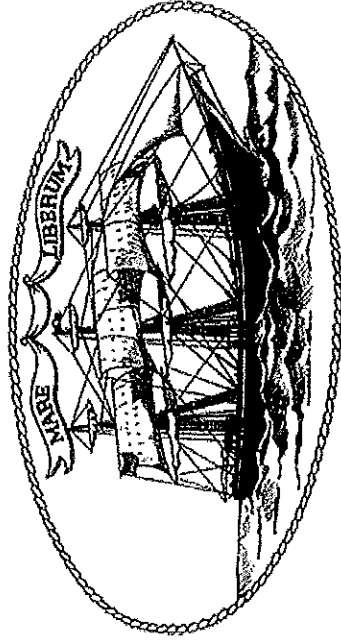
GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4201 POLICE DEPARTMENT							
420101 PD-ADMINISTRATION							
10420101 51510 REGULAR PA	99,885.42	107,150.00	107,150.00	65,871.33	.00	243,433.00	127.2%
10420101 51511 UNIFORMED	130,526.07	132,121.00	132,121.00	83,510.50	.00	.00	.0%
10420101 51530 OVERTIME P	4,286.94	5,000.00	5,000.00	3,675.73	.00	5,000.00	.0%
10420101 51533 UNIFORMED	.00	.00	.00	1,357.11	.00	.00	.0%
10420101 51540 LONGEVITY	800.00	950.00	950.00	425.00	.00	1,125.00	18.4%
10420101 52101 HEALTH INS	42,519.15	71,752.00	71,752.00	27,679.78	.00	74,274.00	3.5%
10420101 52102 LIFE INSUR	.00	280.00	280.00	.00	.00	280.00	.0%
10420101 52103 POLICE/FIR	2,244.23	2,105.00	2,105.00	1,313.86	.00	2,106.00	.0%
10420101 52200 FICA	17,488.82	19,652.00	19,652.00	12,534.58	.00	19,619.00	-2.2%
10420101 52303 CONTRIB TO	13,933.05	16,019.00	16,019.00	11,333.33	.00	17,974.00	12.2%
10420101 52305 CONTRIB TO	12,300.64	13,300.00	13,300.00	8,200.12	.00	12,740.00	-4.2%
10420101 52306 CONTRIB TO	500.00	500.00	500.00	500.00	.00	500.00	.0%
10420101 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10420101 52901 UNIFORM AL	1,050.00	1,050.00	1,050.00	1,050.00	.00	1,050.00	.0%
10420101 52903 EYEGLOSS R	150.00	400.00	400.00	250.00	.00	400.00	.0%
10420101 52906 CMERS ADMI	15,990.00	15,000.00	15,000.00	16,900.00	.00	15,000.00	.0%
10420101 53300 OTHER PROF	56,943.42	35,000.00	33,745.00	32,528.35	.00	35,000.00	3.7%
10420101 53510 INFORMATIO	15,580.00	20,000.00	20,000.00	14,355.00	.00	20,000.00	.0%
10420101 53990 OTHER PURC	4,787.22	5,000.00	5,000.00	2,625.00	.00	5,000.00	.0%
10420101 54400 RENTALS &	18,371.97	15,000.00	15,000.00	12,028.64	.00	15,000.00	.0%

FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10420101 55010 TRAINING	14,196.64	15,000.00	15,000.00	14,071.20	.00	15,000.00	.0%
10420101 55500 PRINTING	928.59	1,500.00	1,500.00	489.96	.00	1,500.00	.0%
10420101 55800 TRAVEL & T	736.37	500.00	500.00	.00	.00	500.00	.0%
10420101 56500 TECHNOLOGY	13,137.10	15,000.00	15,000.00	7,687.27	.00	15,000.00	.0%
10420101 56900 OTHER SUPP	19,462.60	20,000.00	20,000.00	8,125.44	.00	20,000.00	.0%
10420101 58100 DUES & SUB	1,785.00	1,000.00	2,255.00	1,980.00	.00	1,000.00	-55.7%
TOTAL PD-ADMINISTRATION	488,603.23	514,279.00	514,279.00	328,492.20	.00	522,501.00	1.6%



FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Uniformed Services
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SUMMARY:

The Uniformed Services Division is the largest of the Police Department. This division is responsible for preventive patrol, criminal apprehension, call response services and motor vehicle accident investigation. The division consists of three shifts of patrol officers and supervisors. Each of the three main squads is supervised by a Lieutenant/Sergeant. The officers bid for shifts and remain on that shift for a four-month period. Officers in this division may be utilized on one of several special assignments. Some officers patrol the city using specially equipped police mountain bikes or motorcycles. Other special assignments within the Uniformed Services Division include School Resource Officer, K-9, and Crisis Intervention Team (CIT). All personnel are involved in community policing. In New London all officers are expected to engage in activities that improve the quality of life in the neighborhoods. New London is fortunate to have strong neighborhood associations and alliances throughout the city. Beat offices know and interact with neighborhood organizers on an almost daily basis; this type of relationship increases the flow of information and sensitizes officers to concerns. This division also is tasked with the operation of the School Resource Officer (SRO) program which is partially funded through the Board of Education and responsible for maintaining an integrated approach to youth crime prevention, intervention and enforcement; also maintaining relationships among police, faculty and students.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
420102 PD-UNIFORMED SERVICES							
10420102 51510 REGULAR PA	.00	.00	.00	38,779.50	.00	.00	.0%
10420102 51511 UNIFORMED	4,124,126.12	4,375,154.00	4,375,154.00	2,577,010.28	.00	4,326,622.00	-1.1%
10420102 51530 OVERTIME P	-12,864.29	.00	.00	.00	.00	.00	.0%
10420102 51531 SPECIAL EV	1,173.40	.00	.00	.00	.00	.00	.0%
10420102 51532 SAILFEST O	51,473.27	25,260.00	25,260.00	.00	.00	.00	.0%
10420102 51533 UNIFORMED	654,694.67	700,000.00	700,000.00	504,814.52	.00	500,000.00	-28.6%
10420102 51540 LONGEVITY	17,800.00	18,400.00	18,400.00	9,550.00	.00	17,804.00	-3.2%
10420102 51550 HOLIDAY PR	48,652.91	50,000.00	50,000.00	37,000.06	.00	50,000.00	.0%
10420102 52101 HEALTH INS	1,070,583.08	1,337,988.00	1,337,988.00	693,734.20	.00	1,305,396.00	-2.4%
10420102 52102 LIFE INSUR	.00	3,350.00	3,350.00	.00	.00	3,230.00	-3.6%
10420102 52103 POLICE/FIR	83,361.05	69,431.00	69,431.00	47,574.34	.00	67,652.00	-2.6%
10420102 52200 FICA	66,205.86	63,714.00	63,714.00	42,677.43	.00	62,159.00	-2.4%
10420102 52301 CONTRIB TO	1,066,624.21	949,344.00	949,344.00	744,876.88	.00	997,043.00	5.0%
10420102 52303 CONTRIB TO	.00	6,609.00	6,609.00	.00	.00	6,877.00	4.1%
10420102 52901 UNIFORM AL	54,600.00	55,651.00	55,651.00	53,550.00	.00	54,600.00	-1.9%
10420102 53990 OTHER PURC	1,754.72	1,000.00	1,000.00	834.77	.00	1,000.00	.0%
10420102 55301 POSTAGE	1,277.23	1,500.00	1,500.00	1,500.00	.00	1,500.00	.0%
10420102 55990 OTHER PURC	456.16	100.00	100.00	.00	.00	100.00	.0%
10420102 56100 OFFICE SUP	4,588.32	5,000.00	5,000.00	5,000.00	.00	5,000.00	.0%
10420102 56300 FOOD	7,450.40	8,000.00	8,000.00	3,293.73	.00	8,000.00	.0%
10420102 56900 OTHER SUPP	11,682.26	14,000.00	14,000.00	6,389.68	.00	14,000.00	.0%



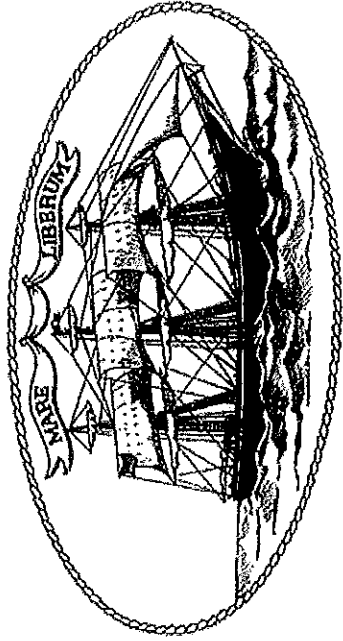
PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT
10420102.57390	8,810.45	7,500.00	7,500.00	7,057.30	.00	7,500.00	.0%

TOTAL PD-UNIFORMED SERVICES	7,262,449.82	7,692,001.00	7,692,001.00	4,773,642.69	.00	7,428,483.00	-3.4%
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FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Investigative Services
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SUMMARY:

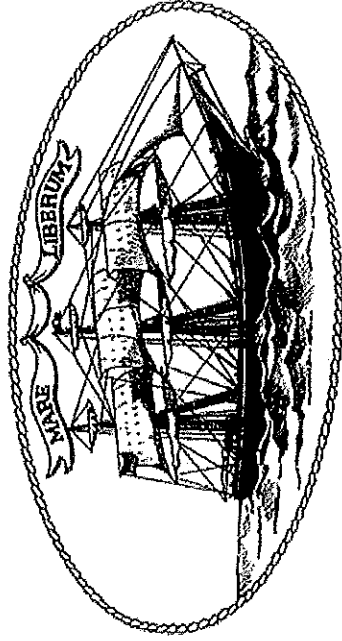
The Investigative Services Division is charged with the investigation and prosecution of all major crimes. Often these investigations take the form of follow-ups based on preliminary investigations performed by Uniformed Services. The Division is also responsible for narcotics investigations, bad check cases and pistol permit applications. The work of this division is often of a highly sensitive nature, significantly complex or of a long duration, requiring specialized skills, knowledge and abilities. The staff management function of Animal Control falls under the Investigative Services Division.



PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	FCT CHANGE
420103 PD-INVESTIGATIVE SERVICES							
10420103 51510 REGULAR PA	32,659.30	44,205.00	44,205.00	17,337.60	.00	51,089.00	15.6%
10420103 51511 UNIFORMED	1,109,609.89	1,103,849.00	1,103,849.00	695,031.83	.00	1,122,782.00	1.7%
10420103 51530 OVERTIME P	121.41	.00	.00	.00	.00	122,000.00	.0%
10420103 51533 UNIFORMED	137,737.58	126,000.00	126,000.00	73,056.92	.00	.00	.0%
10420103 51540 LONGEVITY	5,125.00	5,000.00	5,000.00	2,700.00	.00	4,975.00	-5%
10420103 51550 HOLIDAY PR	15,791.80	15,000.00	15,000.00	11,159.73	.00	15,000.00	.0%
10420103 52101 HEALTH INS	249,049.17	324,726.00	324,726.00	176,181.99	.00	329,066.00	1.3%
10420103 52102 LIFE INSUR	.00	890.00	890.00	.00	.00	890.00	.0%
10420103 52103 POLICE/FIR	21,348.84	18,356.00	18,356.00	11,652.78	.00	18,465.00	.6%
10420103 52200 FICA	20,257.53	19,614.00	19,614.00	11,768.02	.00	20,077.00	2.4%
10420103 52301 CONTRIB TO	273,018.55	241,964.00	241,964.00	182,448.42	.00	260,950.00	7.8%
10420103 52303 CONTRIB TO	5,376.36	5,262.00	5,262.00	2,707.34	.00	8,399.00	59.6%
10420103 52901 UNIFORM AL	13,650.00	13,650.00	13,650.00	13,650.00	.00	13,650.00	.0%
10420103 53530 POLICE SER	2,500.00	.00	.00	.00	.00	.00	.0%
10420103 53531 COVERT INV	2,000.00	5,000.00	5,000.00	2,000.00	.00	5,000.00	.0%
10420103 56900 OTHER SUPP	1,398.00	2,500.00	2,500.00	2,305.93	.00	2,500.00	.0%
TOTAL PD-INVESTIGATIVE SERVI	1,889,643.43	1,926,016.00	1,926,016.00	1,202,000.56	.00	1,974,843.00	2.5%



FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Support Services
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SUMMARY:

The Support Services Division enables the Uniformed and Investigative Services Divisions to accomplish their missions through management of the Emergency Communications Center, Records/Management Information Systems, Property Custodian, Fleet Management, Training and Crime Prevention. Through the above mentioned sections this division provides radio and telephone communications between and among members of the department and with the public; the maintenance, security, release and destruction of all police records the management of property and the evidence functions for department; the oversight and maintenance of our fleet of police vehicles, the implementation and oversight of employee training and record thereof; assigning a liaison to community groups and businesses for the purposes of crime prevention and interagency cooperation towards the elimination of physical conditions in the community that attract and house nuisances associated with drug activity.



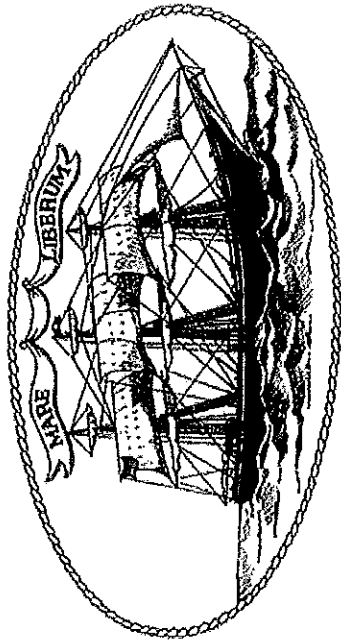
FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

		2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
420104	PD-SUPPORT SERVICES							
10420104	REGULAR PA	616,525.09	146,055.00	146,055.00	382,738.29	.00	151,929.00	4.0%
10420104	UNIFORMED	449,433.15	335,329.00	335,329.00	252,720.31	.00	459,923.00	37.2%
10420104	DISP PR	.00	500,752.00	500,752.00	.00	.00	588,336.00	17.5%
10420104	OVERTIME P	-9,692.48	5,000.00	5,000.00	1,013.73	.00	3,000.00	-40.0%
10420104	UNIFORMED	69,441.36	30,000.00	30,000.00	23,460.78	.00	25,000.00	-16.7%
10420104	DISP OT	256,161.52	170,000.00	170,000.00	161,805.78	.00	150,268.00	-11.6%
10420104	LONGEVITY	5,900.00	5,650.00	5,650.00	3,225.00	.00	6,150.00	8.8%
10420104	HOLIDAY PR	15,256.60	7,280.00	7,280.00	13,158.11	.00	7,280.00	.0%
10420104	DISP HOLID	.00	11,150.00	11,150.00	.00	.00	11,150.00	.0%
10420104	HEALTH INS	265,975.43	297,253.00	297,253.00	159,719.29	.00	359,346.00	20.9%
10420104	LIFE INSUR	.00	1,450.00	1,450.00	.00	.00	1,620.00	11.7%
10420104	POLICE/FIR	9,370.46	5,836.00	5,836.00	4,240.12	.00	7,638.00	30.9%
10420104	FICA	70,631.63	68,278.00	68,278.00	42,966.40	.00	63,685.00	-6.7%
10420104	CONTRIB TO	119,730.53	73,504.00	73,504.00	66,388.31	.00	106,893.00	45.4%
10420104	CONTRIB TO	120,382.11	96,278.00	96,278.00	80,024.55	.00	121,237.00	25.9%
10420104	UNIFORM AL	6,119.85	6,450.00	6,450.00	4,292.57	.00	8,000.00	24.0%
10420104	REPAIRS &	60,988.84	50,000.00	50,000.00	32,217.04	.00	50,000.00	.0%
10420104	COMMUNICAT	.00	35,000.00	35,000.00	.00	.00	35,000.00	.0%
TOTAL PD-SUPPORT SERVICES		2,056,224.09	1,845,265.00	1,845,265.00	1,227,970.28	.00	2,156,455.00	16.9%



FUNCTION: Public Safety	DEPARTMENT: Police	DIVISION: Animal Control
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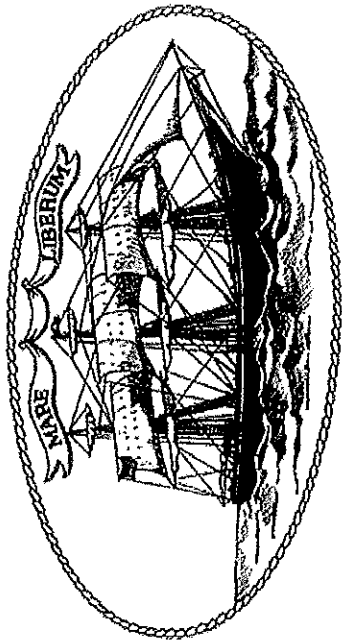
SUMMARY:

Animal Control is responsible for the daily operation of the City Animal Pound, enforcement of the laws and regulations pertaining to animals and their owners and the control of stray animals in the community.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
420105 PD-ANIMAL CONTROL							
10420105 51510 REGULAR PA	110,798.29	119,331.00	119,331.00	72,200.10	.00	126,736.00	6.2%
10420105 51530 OVERTIME P	15,031.93	15,000.00	15,000.00	7,951.52	.00	15,000.00	.0%
10420105 51540 LONGEVITY	600.00	600.00	600.00	300.00	.00	800.00	33.3%
10420105 52101 HEALTH INS	20,602.88	22,537.00	22,537.00	13,267.70	.00	23,441.00	4.0%
10420105 52102 LIFE INSUR	.00	220.00	220.00	.00	.00	220.00	.0%
10420105 52200 FICA	9,277.93	9,839.00	9,839.00	5,916.65	.00	9,725.00	-1.2%
10420105 52303 CONTRIB TO	17,395.35	17,182.00	17,182.00	12,079.71	.00	20,112.00	17.1%
10420105 52901 UNIFORM AL	.00	600.00	600.00	.00	.00	600.00	.0%
10420105 52903 EYEGLASS R	.00	300.00	300.00	.00	.00	300.00	.0%
10420105 53300 OTHER PROF	1,625.47	2,000.00	2,000.00	800.00	.00	2,000.00	.0%
10420105 55400 ADVERTISIN	360.00	500.00	500.00	500.00	.00	500.00	.0%
10420105 56300 FOOD	.00	800.00	800.00	.00	.00	800.00	.0%
10420105 56900 OTHER SUPP	100.79	2,500.00	2,500.00	.00	.00	2,500.00	.0%
TOTAL PD-ANIMAL CONTROL	175,792.64	191,409.00	191,409.00	113,015.68	.00	202,734.00	5.9%
TOTAL POLICE DEPARTMENT	11,872,713.21	12,168,970.00	12,168,970.00	7,645,121.41	.00	12,285,016.00	1.0%

14



FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Administration
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SUMMARY:

The Administration Division of the Fire Department is responsible for carrying out the managerial functions of planning, organizing, staffing, leading and controlling for the entire Fire Department. For budget purposes, the Fire Department budget is broken into functional divisions: Administration, Firefighting, Fire Prevention, Ambulance Service and Training/Safety.



FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4203 FIRE DEPARTMENT							
420301 FIRE-ADMINISTRATION							
10420301 51510 REGULAR PA	59,732.58	62,954.00	62,954.00	39,467.24	.00	64,213.00	2.0%
10420301 51511 UNIFORMED	109,894.94	129,530.00	129,530.00	56,971.71	.00	131,473.00	1.5%
10420301 51530 OVERTIME P	14,878.19	15,000.00	20,000.00	13,671.80	.00	15,000.00	-25.0%
10420301 51540 LONGEVITY	2,000.00	2,000.00	2,000.00	1,000.00	.00	2,000.00	.0%
10420301 51600 PRCOV19	1,492.06	.00	.00	.00	.00	.00	.0%
10420301 51601 PRCOV19	18,071.62	.00	.00	24,233.60	.00	.00	.0%
10420301 52101 HEALTH INS	41,696.24	44,348.00	44,348.00	26,202.00	.00	45,675.00	3.0%
10420301 52102 LIFE INSUR	.00	220.00	220.00	.00	.00	220.00	.0%
10420301 52103 POLICE/FLR	2,203.10	2,019.00	2,019.00	1,213.92	.00	2,019.00	.0%
10420301 52200 FICA	5,611.86	14,878.00	14,878.00	3,805.18	.00	15,123.00	1.6%
10420301 52302 CONTRIB TO	28,184.29	27,836.00	27,836.00	19,005.85	.00	31,014.00	11.4%
10420301 52303 CONTRIB TO	11,091.85	9,412.00	9,412.00	8,205.91	.00	10,557.00	12.2%
10420301 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10420301 52901 UNIFORM AL	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10420301 52903 EYEGLOSS R	220.00	250.00	250.00	144.00	.00	250.00	.0%
10420301 52906 CMERS ADMI	9,100.00	9,500.00	9,500.00	10,270.00	.00	9,500.00	.0%
10420301 53012 CONSULTING	23,813.40	30,000.00	20,000.00	10,000.00	.00	30,000.00	50.0%
10420301 53510 INFORMATIO	5,141.66	5,000.00	5,000.00	4,800.00	.00	5,000.00	.0%
10420301 54300 REPAIRS &	14,189.08	20,000.00	20,000.00	16,688.60	.00	20,000.00	.0%
10420301 54411 WATER/SEWE	278,317.58	280,000.00	280,000.00	275,000.00	.00	280,000.00	.0%

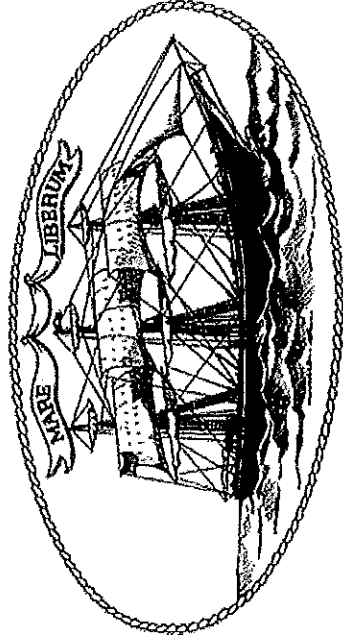


PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10420301 55010 TRAINING	5,360.24	52,000.00	54,000.00	48,491.40	.00	52,000.00	-3.7%
10420301 56100 OFFICE SUP	2,565.17	2,500.00	3,000.00	3,000.00	.00	2,500.00	-16.7%
10420301 56900 OTHER SUPP	10,621.00	6,500.00	8,000.00	6,188.48	.00	6,500.00	-18.8%
10420301 58100 DUES & SUB	655.00	500.00	500.00	365.00	.00	500.00	.0%

TOTAL FIRE-ADMINISTRATION 645,839.86 716,447.00 715,447.00 568,724.69 .00 725,544.00 1.4%

FOR PERIOD 13



FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Firefighting
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SUMMARY:

The Firefighting Division of the Fire Department has the primary responsibility for the immediate delivery of personnel and all lead resources throughout the City that are necessary to extinguish fires in structures, vehicles and other properties, to abate hazardous material incidents of any magnitude, to be the first responders to the effects of weapons of mass destruction, to provide for mass decontamination of the victims of weapons of mass destruction, to conduct heavy rescue operations, to provide for both cold water rescue and water rescue, to provide confined space and other technical rescue services, to respond to radiological incidents, to provide lead resources in support of the City Emergency Management Plan, Regional and State emergency plans and to respond to any other emergency situations requiring immediate intervention by the Fire Department to protect the lives of all visitors and citizens, as well as to protect and preserve all property within New London. The Fire Department is the only City agency that provides these specific emergency services, on demand, within New London.

This division provides First Responder Emergency Medical Services in support of the Ambulance Division. This division also provides basic maintenance to City equipment and buildings, conducts familiarization and pre-planning inspections, provides public education programs, participates in public safety demonstrations, as well as provides service calls such as water removals, utility shut-downs, etc.

4 Battalion Chiefs, 12 Lieutenants and 32 Firefighters, for a total of 48 employees, are authorized to staff the Firefighting Division.



City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

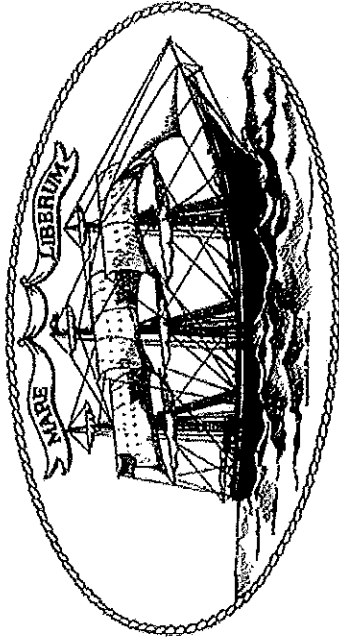
FOR PERIOD 13

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PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10420302 56100	1,142.58	2,000.00	.00	.00	.00	2,000.00	.0%
10420302 56300	.00	.00	.00	4.81	.00	.00	.0%
10420302 56900	33,228.78	45,000.00	45,000.00	39,630.00	.00	45,000.00	.0%
TOTAL FIRE-FIREFIGHTING	6,239,963.29	6,343,173.00	6,344,173.00	3,872,101.85	.00	6,713,633.00	5.8%



FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Fire Prevention
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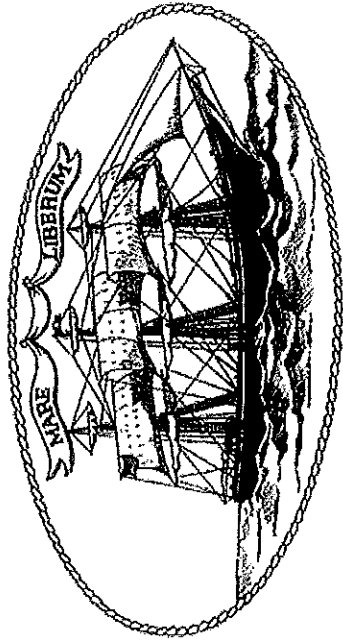
SUMMARY:

The Fire Prevention Division investigates fire causes and supervises the department's building inspection and fire safety program in accordance with the requirements of Connecticut General Statutes. In this assignment, the Fire Marshal integrates the division efforts with those of the Housing Code Enforcement team and various other federal, state and local agencies. Among the other assignments are issuances of various licenses and permits, such as gasoline pump and tank permits. Back-up personnel assistance for this division is provided by the Battalion Chiefs, whose duties include those of Deputy Fire Marshal, and other operational personnel assigned on a day-by-day basis provide inspection assistance. The Fire Marshal and two Fire Inspectors, for a total of three (3) employees are authorized to staff the Fire Prevention Division.



GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
420303 FIRE-FIRE PREVENTION							
10420303 51511 UNIFORMED	145,794.82	146,209.00	146,209.00	93,902.33	.00	148,402.00	1.5%
10420303 51533 UNIFORMED	4,606.02	5,000.00	5,000.00	7,338.60	.00	5,000.00	.0%
10420303 51540 LONGEVITY	600.00	600.00	600.00	300.00	.00	600.00	.0%
10420303 51604 PROCOVID19	3,479.56	.00	.00	320.76	.00	.00	.0%
10420303 52101 HEALTH INS	33,382.52	34,355.00	34,355.00	20,344.05	.00	35,911.00	4.5%
10420303 52102 LIFE INSUR	.00	220.00	220.00	.00	.00	220.00	.0%
10420303 52103 POLICE/FIR	2,607.63	2,279.00	2,279.00	1,477.99	.00	2,279.00	.0%
10420303 52200 FICA	2,271.20	2,128.00	2,128.00	1,460.50	.00	2,129.00	.0%
10420303 52302 CONTRIB TO	33,297.93	31,421.00	31,421.00	23,141.89	.00	35,008.00	11.4%
10420303 52901 UNIFORM AL	.00	860.00	860.00	.00	.00	860.00	.0%
10420303 56100 OFFICE SUP	1,371.56	2,000.00	2,000.00	1,987.52	.00	2,000.00	.0%
10420303 56900 OTHER SUPP	2,040.93	2,000.00	2,000.00	1,336.95	.00	2,000.00	.0%
TOTAL FIRE-FIRE PREVENTION	229,452.17	227,072.00	227,072.00	151,610.59	.00	234,409.00	3.2%



FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Ambulance
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SUMMARY:

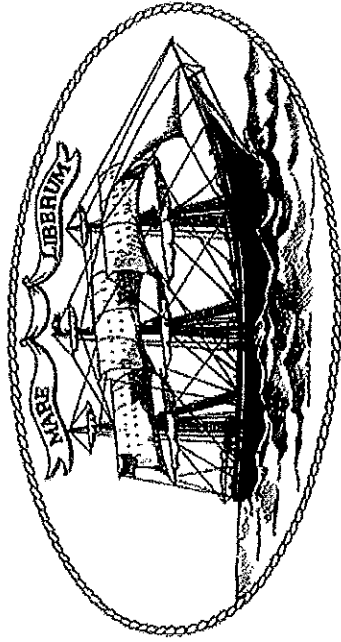
The Ambulance Division primary duty is to provide Emergency Medical Services (EMS) to the citizens of New London. State certified Emergency Medical Technicians are assigned to this division and operate within the parameters and guidelines established by the Connecticut Office of Emergency Medical Services. In addition to providing a very active emergency medical service, ambulance crews secondary duty is to respond to fire and all other emergency calls, functioning as part of the teams involved in stabilizing those emergencies, effectively providing two distinct services to the city. This Division generates in excess of \$1,500,000 in annual revenue. 16 Firefighter/EMTs, manning two ambulances, are authorized to staff the Ambulance Division.



ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
420304 FIRE-AMBULANCE							
10420304 51510 REGULAR PA	.00	.00	.00	1,825.20	.00	.00	.0%
10420304 51511 UNIFORMED	915,398.73	859,677.00	859,677.00	478,232.84	.00	753,543.00	-12.3%
10420304 51533 UNIFORMED	284,298.26	350,000.00	350,000.00	256,076.41	.00	325,000.00	-7.1%
10420304 51540 LONGEVITY	3,200.00	3,600.00	3,600.00	1,250.00	.00	2,500.00	-30.6%
10420304 51550 HOLIDAY PR	19,622.79	7,578.00	7,578.00	.00	.00	.00	.0%
10420304 51554 EMT DIFFER	43,783.47	50,000.00	50,000.00	20,877.18	.00	50,000.00	.0%
10420304 52101 HEALTH INS	267,030.16	390,927.00	390,927.00	164,712.68	.00	238,606.00	-39.0%
10420304 52102 LIFE INSUR	.00	1,760.00	1,760.00	.00	.00	1,430.00	-18.8%
10420304 52103 POLICE/FIR	19,398.98	13,914.00	13,914.00	9,895.05	.00	11,613.00	-16.5%
10420304 52200 FICA	15,744.85	13,348.00	13,348.00	9,668.86	.00	11,335.00	-15.1%
10420304 52302 CONTRIB TO	247,778.98	191,828.00	191,828.00	154,928.38	.00	191,274.00	--.3%
10420304 52901 UNIFORM AL	.00	5,920.00	5,920.00	.00	.00	4,810.00	-18.8%
10420304 53300 OTHER PROF	109,304.35	110,000.00	110,000.00	99,687.46	.00	110,000.00	.0%
10420304 54300 REPAIRS &	6,983.56	10,000.00	10,000.00	7,808.00	.00	10,000.00	.0%
10420304 56900 OTHER SUPP	20,782.36	25,000.00	25,000.00	22,500.00	.00	25,000.00	.0%
TOTAL FIRE-AMBULANCE	1,953,326.49	2,033,552.00	2,033,552.00	1,227,462.06	.00	1,735,111.00	-14.7%
TOTAL FIRE DEPARTMENT	9,068,581.81	9,320,244.00	9,320,244.00	5,819,899.19	.00	9,408,697.00	.9%

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FUNCTION: Public Safety	DEPARTMENT: Fire	DIVISION: Emergency Management Division
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SUMMARY:

The Emergency Management Agency concentrates on special training exercises in disaster mobilization. The Emergency Management Staff provide an administrative framework for meeting emergencies whether nuclear or natural disasters. The Chief Executive Officer/Elected Official (CEO) and his/her Emergency Management Director (EMD) are the core of a local Unified Command that may include fire, police, and Emergency Medical Services heads, public health, school superintendent, human resources, public works, and others, depending on the emergency. The Unit's responsibility centers upon the operation of the Emergency Operation Center, the City Shelter, the City's warning system, radiological monitoring, communication, and assistance of State and Federal agencies. Participate in drill throughout the year as required.



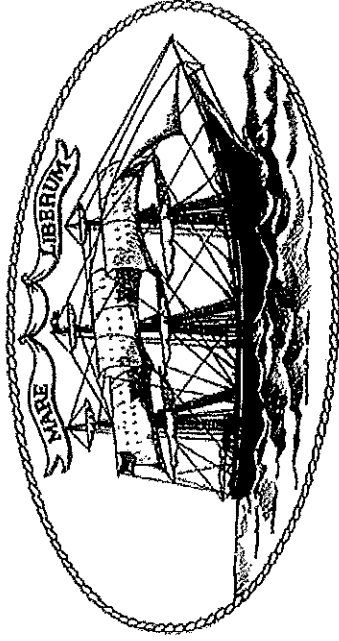
PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4207 EMERGENCY MGMT/CIVIL PREPAREDN							
420701 EMERGENCY MGMT/CIVIL PREPAREDN							
10420701 53300 OTHER PROF	23,430.78	22,500.00	22,500.00	11,527.84	.00	22,500.00	.0%
10420701 53990 OTHER PURC	1,633.13	1,500.00	1,500.00	1,500.00	.00	1,500.00	.0%
10420701 56900 OTHER SUPP	1,186.69	1,500.00	1,500.00	1,423.00	.00	1,500.00	.0%
TOTAL EMERGENCY MGMT/CIVIL P	26,250.60	25,500.00	25,500.00	14,450.84	.00	25,500.00	.0%
TOTAL EMERGENCY MGMT/CIVIL P	26,250.60	25,500.00	25,500.00	14,450.84	.00	25,500.00	.0%

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FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Administration
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SUMMARY:

The Public Works Department is composed of ten divisions: Administration, Building Maintenance, Highway Maintenance, Solid Waste and Recycling, Mechanical Maintenance, Energy & Utilities, Parks and Engineering. The administration division is responsible for planning, management and accounting for all Public Works functions.



PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT
4301 PUBLIC WORKS							
430101 PW-ADMINISTRATION							
10430101 51510 REGULAR PA	290,571.68	288,253.00	288,253.00	183,499.31	.00	303,076.00	5.1%
10430101 51530 OVERTIME P	2,778.79	2,980.00	2,980.00	157.77	.00	2,980.00	.0%
10430101 51532 SAILFEST O	2,277.00	1,818.00	1,818.00	.00	.00	.00	.0%
10430101 51540 LONGEVITY	1,500.00	1,900.00	1,900.00	900.00	.00	1,900.00	.0%
10430101 52101 HEALTH INS	34,107.60	37,636.00	37,636.00	22,231.33	.00	38,715.00	2.9%
10430101 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10430101 52200 FICA	23,627.26	22,410.00	22,410.00	15,062.86	.00	23,552.00	5.1%
10430101 52303 CONTRIB TO	9,081.41	8,775.00	8,775.00	6,627.81	.00	10,556.00	20.3%
10430101 52304 CONTRIB TO	11,191.58	13,127.00	13,127.00	6,891.06	.00	14,028.00	6.9%
10430101 52305 CONTRIB TO	11,278.06	11,416.00	11,416.00	7,156.84	.00	11,587.00	1.5%
10430101 52306 CONTRIB TO	250.00	750.00	750.00	250.00	.00	750.00	.0%
10430101 52307 RHS CONTRI	2,000.00	2,000.00	2,000.00	.00	.00	2,000.00	.0%
10430101 52901 UNIFORM AL	110.00	.00	.00	.00	.00	.00	.0%
10430101 52903 EYEGLOSS R	.00	400.00	400.00	.00	.00	400.00	.0%
10430101 52905 MEU EDUCAT	750.00	750.00	750.00	750.00	.00	.00	.0%
10430101 52907 OTHER BENE	14.20	.00	.00	-14.20	.00	.00	.0%
10430101 53300 OTHER PROF	8,145.00	5,000.00	5,000.00	5,000.00	.00	5,000.00	.0%
10430101 54400 RENTALS &	3,460.12	6,000.00	6,000.00	3,492.94	.00	6,000.00	.0%
10430101 55301 POSTAGE	55.51	500.00	500.00	.00	.00	500.00	.0%
10430101 55400 ADVERTISIN	719.60	1,000.00	1,000.00	500.00	.00	1,000.00	.0%



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FOR PERIOD 13

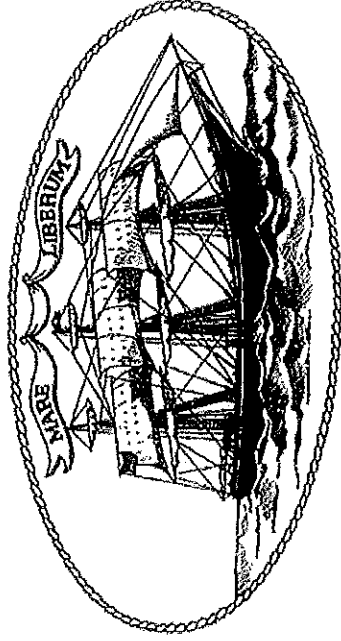
City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

03/31/2021 18:07
5045drinehart

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10430101 56100	892.05	3,000.00	3,000.00	2,200.00	.00	3,000.00	.0%
OFFICE SUP							
TOTAL PW-ADMINISTRATION	402,809.86	408,045.00	408,045.00	254,705.72	.00	425,374.00	4.2%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Buildings Maintenance
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SUMMARY:

The Buildings Maintenance Division is responsible for the maintenance of City public buildings. Maintenance includes carpentry, electrical, plumbing, HVAC, roofing, elevators, etc. In addition to maintenance, Building Maintenance provides custodial services to City Hall, 15 Masonic St, the Police Department, the Stanton Building, the Martin Center/Senior Center and the Public Works Complex.



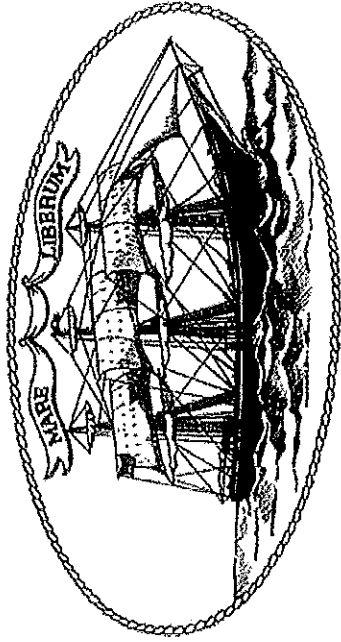
City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430102 PW-BLDG MAINT & OPERATIONS							
10430102 51510 REGULAR PA	516,697.82	517,525.00	517,525.00	325,028.64	.00	527,876.00	2.0%
10430102 51530 OVERTIME P	108,271.67	80,020.00	80,020.00	91,304.41	.00	80,000.00	.0%
10430102 51532 SAILFEST O	6,405.62	3,663.00	3,663.00	.00	.00	.00	.0%
10430102 51540 LONGEVITY	4,850.00	4,150.00	4,150.00	2,500.00	.00	5,200.00	25.3%
10430102 52101 HEALTH INS	115,501.56	124,794.00	124,794.00	75,497.97	.00	126,879.00	1.7%
10430102 52102 LIFE INSUR	.00	880.00	880.00	.00	.00	880.00	.0%
10430102 52200 FICA	49,754.98	40,334.00	40,334.00	32,195.73	.00	41,222.00	2.2%
10430102 52303 CONTRIB TO	92,674.83	77,370.00	77,370.00	65,717.99	.00	86,782.00	12.2%
10430102 52305 CONTRIB TO	431.52	.00	.00	.00	.00	.00	.0%
10430102 52901 UNIFORM AL	1,778.50	2,440.00	2,440.00	572.93	.00	2,440.00	.0%
10430102 52903 EYEGLOSS R	649.98	1,200.00	1,200.00	.00	.00	1,200.00	.0%
10430102 52907 OTHER BENE	20.45	.00	.00	-20.45	.00	.00	.0%
10430102 52908 AUTO STIP	-6.23	.00	.00	.00	.00	.00	.0%
10430102 54300 REPAIRS &	8,597.07	.00	.00	.00	.00	.00	.0%
10430102 54301 BUILDING M	282,687.97	300,000.00	300,000.00	239,130.41	.00	325,000.00	8.3%
10430102 54400 RENTALS &	.00	1,200.00	1,200.00	.00	.00	1,200.00	.0%
10430102 55010 TRAINING	212.00	1,000.00	1,000.00	454.00	.00	1,000.00	.0%
10430102 56900 OTHER SUPP	105,597.33	110,000.00	110,000.00	97,963.36	.00	110,000.00	.0%
TOTAL PW-BLDG MAINT & OPERAT	1,294,125.07	1,264,576.00	1,264,576.00	930,344.99	.00	1,309,679.00	3.6%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Highway Maintenance
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SUMMARY:

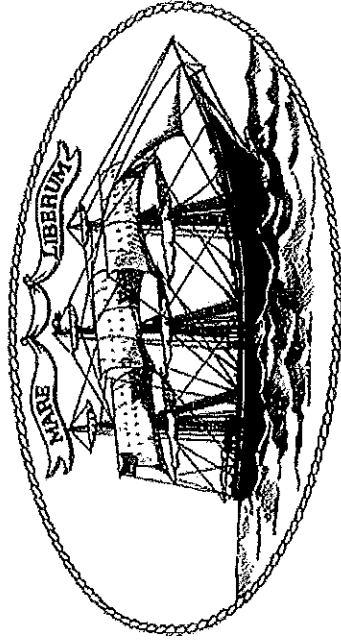
The Highway Maintenance Division is responsible for the maintenance of the 63 miles of City streets and signage. Work includes: street sweeping, pavement patching, snow and ice control, street tree maintenance, roadside brush control, bulk pick-ups, traffic/street sign maintenance, crosswalk and driving lane line painting and banner installations.



PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430103 PW-HIGHWAY MAINTENANCE							
10430103 51510 REGULAR PA	421,173.71	452,091.00	452,091.00	211,611.90	.00	450,459.00	- .4%
10430103 51530 OVERTIME P	21,968.92	35,130.00	35,130.00	10,096.65	.00	35,130.00	.0%
10430103 51532 SALIFEST O	4,418.00	4,168.00	4,168.00	.00	.00	.00	.0%
10430103 51540 LONGEVITY	5,000.00	3,600.00	3,600.00	1,776.56	.00	5,250.00	45.8%
10430103 52101 HEALTH INS	103,149.75	122,377.00	122,377.00	48,860.46	.00	124,224.00	1.5%
10430103 52102 LIFE INSUR	.00	770.00	770.00	.00	.00	770.00	.0%
10430103 52200 FICA	35,003.73	35,073.00	35,073.00	17,894.79	.00	35,083.00	.0%
10430103 52303 CONTRIB TO	64,820.75	67,588.00	67,588.00	36,677.79	.00	74,055.00	9.6%
10430103 52901 UNIFORM AL	1,752.78	2,135.00	2,135.00	1,212.38	.00	2,135.00	.0%
10430103 52903 EYEGLOSS R	.00	1,050.00	1,050.00	319.60	.00	1,050.00	.0%
10430103 52907 OTHER BENE	16.70	.00	.00	-16.70	.00	.00	.0%
10430103 52908 AUTO STIP	-12.83	.00	.00	.00	.00	.00	.0%
10430103 54300 REPAIRS &	9,522.22	3,000.00	3,000.00	2,150.00	.00	3,000.00	.0%
10430103 55010 TRAINING	465.00	500.00	500.00	330.00	.00	500.00	.0%
10430103 56600 STORMSUPP	22,993.20	25,000.00	25,000.00	.00	.00	25,000.00	.0%
10430103 56900 OTHER SUPP	6,858.30	40,000.00	40,000.00	9,395.50	.00	40,000.00	.0%
TOTAL PW-HIGHWAY MAINTENANCE	697,130.23	792,482.00	792,482.00	340,308.93	.00	796,656.00	.5%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Solid Waste & Recycling
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SUMMARY:

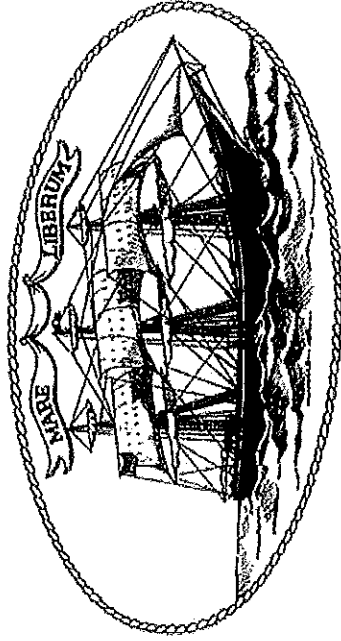
The Solid Waste & Recycling division is responsible for the collection and processing of solid waste and recyclables generated in the City. Five vehicles are assigned five days per week to provide recycling and trash collection services for residences, small businesses and schools. The downtown area and commercial customers are serviced twice per week, with the rest of the City receiving service once a week. All waste collected by the City is delivered to the Transfer Station on Lewis Street where it is compacted for delivery to the Covanta Resource Recovery Facility in Preston. Recyclables are delivered to the single-stream recycling facility in Willimantic. Bulky Waste, motor oil, cooking oil, scrap metal, white goods, tires, paint, mattresses, electronics and yard waste is accepted at the City's Transfer Station.



PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430104 PW-SOLID WASTE & RECYCLING							
10430104 51510 REGULAR PA	783,116.79	806,134.00	806,134.00	501,697.98	.00	794,806.00	-1.4%
10430104 51530 OVERTIME P	174,082.29	225,000.00	225,000.00	94,049.20	.00	170,000.00	-24.4%
10430104 51532 SAILFEST O	8,294.17	5,052.00	5,052.00	220.16	.00	.00	.0%
10430104 51540 LONGEVITY	6,951.56	7,050.00	7,050.00	4,050.00	.00	5,150.00	-27.0%
10430104 52101 HEALTH INS	302,059.28	306,681.00	306,681.00	193,170.28	.00	340,647.00	11.1%
10430104 52102 LIFE INSUR	.00	1,430.00	1,430.00	.00	.00	1,540.00	7.7%
10430104 52200 FICA	67,731.94	62,208.00	62,208.00	42,425.34	.00	61,197.00	-1.6%
10430104 52303 CONTRIB TO	132,579.77	120,346.00	120,346.00	90,712.10	.00	130,665.00	8.6%
10430104 52901 UNIFORM AL	3,931.00	4,270.00	4,270.00	1,748.66	.00	4,270.00	.0%
10430104 52903 EYEGLASS R	.00	1,950.00	1,950.00	.00	.00	2,100.00	7.7%
10430104 52907 OTHER BENE	19.78	.00	.00	-19.78	.00	.00	.0%
10430104 52908 AUTO STIP	-12.90	.00	.00	.00	.00	.00	.0%
10430104 53990 OTHER PURC	1,272,212.15	1,000,000.00	1,000,000.00	998,568.92	.00	1,160,000.00	16.0%
10430104 54400 RENTALS &	14,500.00	20,000.00	20,000.00	5,800.00	.00	20,000.00	.0%
10430104 56900 OTHER SUPP	17,046.71	20,000.00	20,000.00	9,962.64	.00	20,000.00	.0%
TOTAL PW-SOLID WASTE & RECYC	2,782,512.54	2,580,121.00	2,580,121.00	1,942,385.50	.00	2,710,375.00	5.0%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Mechanical Maintenance
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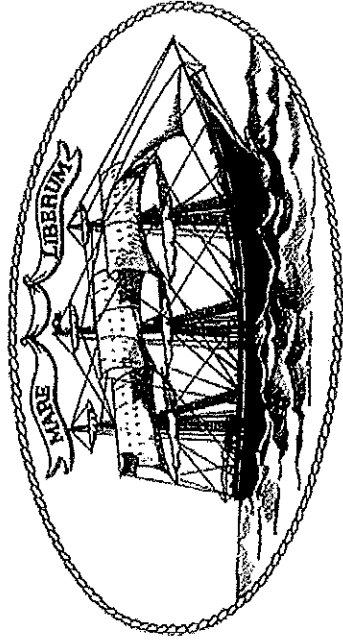
SUMMARY:

The Mechanical Maintenance division is responsible for the maintenance and repair of the City's fleet of vehicles and other motorized equipment. More than 200 pieces of equipment range from lawnmowers to trailer trucks, police cars, fire and ambulance, snow plows, weed eaters and generators. A broad range of skills are required to ensure priority equipment is available for emergency service. Staff performs a significant amount of work from service to major overhauls although some work is specialized and must be outsourced. For this work, staff makes necessary arrangements and inspects completed work for compliance with standards.



ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430105 PW-MECHANICAL MAINTENANCE							
10430105 51510 REGULAR PA	300,521.97	299,896.00	299,896.00	189,316.95	.00	305,894.00	2.0%
10430105 51530 OVERTIME P	31,278.07	35,560.00	35,560.00	24,149.60	.00	35,560.00	.0%
10430105 51532 SAILFEST O	813.84	758.00	758.00	.00	.00	.00	.0%
10430105 51540 LONGEVITY	1,300.00	1,550.00	1,550.00	650.00	.00	1,300.00	-16.1%
10430105 52101 HEALTH INS	59,972.20	57,941.00	57,941.00	36,069.04	.00	58,614.00	1.2%
10430105 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10430105 52200 FICA	24,690.06	17,770.00	17,770.00	17,129.45	.00	18,107.00	1.9%
10430105 52303 CONTRIB TO	46,442.61	34,078.00	34,078.00	34,719.06	.00	38,224.00	12.2%
10430105 52901 UNIFORM AL	525.00	915.00	915.00	.00	.00	915.00	.0%
10430105 52903 EYEGLOSS R	.00	450.00	450.00	349.95	.00	450.00	.0%
10430105 52907 OTHER BENE	19.01	.00	.00	-19.01	.00	.00	.0%
10430105 52908 AUTO STIP	-6.75	.00	.00	.00	.00	.00	.0%
10430105 53990 OTHER PURC	8,082.97	15,000.00	15,000.00	9,696.00	.00	15,000.00	.0%
10430105 54300 REPAIRS &	77,255.35	100,000.00	100,000.00	65,779.34	.00	100,000.00	.0%
10430105 54400 RENTALS &	8,700.00	.00	.00	.00	.00	.00	.0%
10430105 56900 OTHER SUPP	234,863.56	240,000.00	240,000.00	218,691.13	.00	240,000.00	.0%
TOTAL PW-MECHANICAL MAINTENANCE	794,457.89	804,248.00	804,248.00	596,531.51	.00	814,394.00	1.3%



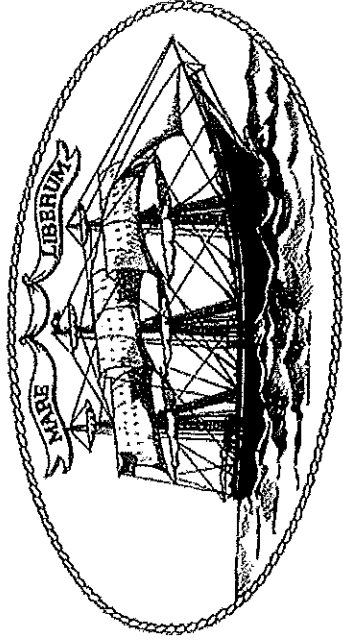
FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Energy & Utilities
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SUMMARY:

The Energy and Utilities division is responsible for all utility bills for the City, including electricity, water, natural gas, heating oil and fuel oil as well as the maintenance of streetlights. Staff performs ongoing efforts at identifying and implementing energy savings measures. Management of the division is a joint responsibility of the Finance Department and Public Works.



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430106 PW-ENERGY & UTILITIES							
10430106 53300 OTHER PROF	.00	7,500.00	7,500.00	.00	.00	7,500.00	.0%
10430106 54300 REPAIRS &	33,123.00	5,000.00	5,000.00	5,000.00	.00	5,000.00	.0%
10430106 54411 WATER/SEWE	61,380.39	50,000.00	50,000.00	40,000.00	.00	50,000.00	.0%
10430106 56200 ENERGY	22,777.32	.00	.00	.00	.00	.00	.0%
10430106 56210 NATURAL GA	152,703.96	130,000.00	130,000.00	130,000.00	.00	140,000.00	7.7%
10430106 56220 ELECTRICIT	603,723.23	550,000.00	550,000.00	525,000.00	.00	570,000.00	3.6%
10430106 56290 PETROL	151,144.67	375,000.00	375,000.00	344,000.00	.00	375,000.00	.0%
10430106 56900 OTHER SUPP	7,678.24	15,000.00	15,000.00	14,500.00	.00	15,000.00	.0%
10430106 57390 OTHER EQUI	-35,975.50	.00	.00	.00	.00	.00	.0%
TOTAL PW-ENERGY & UTILITIES	996,555.31	1,132,500.00	1,132,500.00	1,058,500.00	.00	1,162,500.00	2.6%



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Parks
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SUMMARY:

The Parks and Grounds Maintenance Division is responsible for creating, maintaining and repairing more than 370 acres of open space contained within the City's seventeen (17) parks, eight (8) schools and nine (9) green spaces.



FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430107 PW-PARKS MAINTENANCE							
10430107 51510 REGULAR PA	361,341.08	376,794.00	376,794.00	226,772.38	.00	369,985.00	-1.8%
10430107 51530 OVERTIME P	36,558.22	40,130.00	40,130.00	10,487.09	.00	40,130.00	.0%
10430107 51532 SAILFEST O	4,979.47	2,273.00	2,273.00	.00	.00	.00	.0%
10430107 51540 LONGEVITY	4,400.00	3,800.00	3,800.00	1,900.00	.00	2,900.00	-23.7%
10430107 52101 HEALTH INS	126,699.23	129,746.00	129,746.00	84,962.72	.00	131,487.00	1.3%
10430107 52102 LIFE INSUR	.00	660.00	660.00	.00	.00	660.00	.0%
10430107 52200 FICA	29,235.75	29,408.00	29,408.00	17,987.51	.00	28,818.00	-2.0%
10430107 52303 CONTRIB TO	56,852.70	56,331.00	56,331.00	38,359.72	.00	60,826.00	8.0%
10430107 52901 UNIFORM AL	1,425.58	1,830.00	1,830.00	1,349.47	.00	1,830.00	.0%
10430107 52903 EYEGLOSS R	242.65	900.00	900.00	.00	.00	900.00	.0%
10430107 52907 OTHER BENE	16.70	.00	.00	-16.70	.00	.00	.0%
10430107 52908 AUTO STIP	-8.83	.00	.00	.00	.00	.00	.0%
10430107 53990 OTHER PURC	21,075.00	17,500.00	17,500.00	15,000.00	.00	17,500.00	.0%
10430107 54300 REPAIRS &	39,785.34	100,000.00	100,000.00	60,108.24	.00	100,000.00	.0%
10430107 54400 RENTALS &	52.26	2,500.00	2,500.00	1,500.00	.00	2,500.00	.0%
10430107 55010 TRAINING	455.00	750.00	750.00	.00	.00	750.00	.0%
10430107 56900 OTHER SUPP	22,400.74	35,000.00	35,000.00	27,795.95	.00	35,000.00	.0%
TOTAL PW-PARKS MAINTENANCE	705,510.89	797,622.00	797,622.00	486,206.38	.00	793,286.00	-5.5%

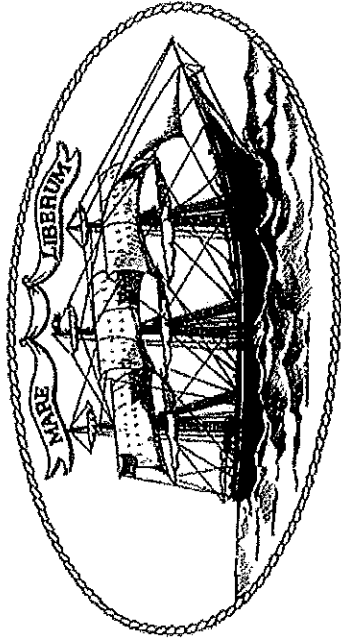


PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
430122 PW-BLDG MAINTENANCE-BOE							
10430122 51530 OVERTIME P	1,984.34	.00	.00	.00	.00	.00	.0%
TOTAL PW-BLDG MAINTENANCE-BO	1,984.34	.00	.00	.00	.00	.00	.0%

FOR PERIOD 13



FUNCTION: Services	DEPARTMENT: Public Works	DIVISION: Engineering Services
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SUMMARY:

The Engineering Division oversees the planning and maintenance of the City's infrastructure including roadways, sidewalks, curbing and storm drainage. The division also provides project management for capital improvement projects from the design stage to the completion of the project. The division oversees the various methods of pavement management programs and also maintains and updates the City Wide Pavement Condition Survey/inventory. The Division also provides technical support to the other Divisions within the Department as needed.

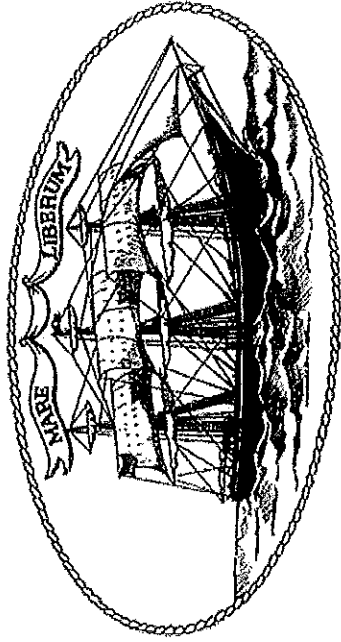


PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
430123 PW-ENGINEERING SERVICES							
10430123 51510 REGULAR PA	93,924.48	79,135.00	79,135.00	49,610.68	.00	81,113.00	2.5%
10430123 51530 OVERTIME P	2,765.75	2,510.00	2,510.00	3,505.60	.00	2,510.00	.0%
10430123 52101 HEALTH INS	20,414.11	11,269.00	11,269.00	6,591.60	.00	11,721.00	4.0%
10430123 52102 LIFE INSUR	.00	110.00	110.00	.00	.00	110.00	.0%
10430123 52200 FICA	7,172.91	6,053.00	6,053.00	4,002.61	.00	6,217.00	2.7%
10430123 52305 CONTRIB TO	8,920.23	7,518.00	7,518.00	4,712.98	.00	7,706.00	2.5%
10430123 52306 CONTRIB TO	.00	250.00	250.00	.00	.00	250.00	.0%
10430123 52307 RHS CONTRI	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10430123 52901 UNIFORM AL	96.12	150.00	150.00	67.89	.00	150.00	.0%
10430123 52903 EYEGLOSS R	.00	100.00	100.00	.00	.00	100.00	.0%
10430123 52905 MEU EDUCAT	500.00	500.00	500.00	500.00	.00	.00	.0%
10430123 53012 CONSULTING	5,490.00	10,000.00	10,000.00	3,600.00	.00	10,000.00	.0%
10430123 55990 OTHER PURC	2,350.00	.00	.00	.00	.00	.00	.0%
10430123 56900 OTHER SUPP	372.82	.00	.00	.00	.00	.00	.0%
TOTAL PW-ENGINEERING SERVICE	142,006.42	118,595.00	118,595.00	72,591.36	.00	120,877.00	1.9%
TOTAL PUBLIC WORKS	7,817,092.55	7,898,189.00	7,898,189.00	5,681,574.39	.00	8,133,141.00	3.0%

17



FUNCTION: Community Services	DEPARTMENT: Health District	DIVISION: Administration
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SUMMARY:

Ledge Light Health District (LLHD) is the local health department for East Lyme, Groton, Ledyard, New London, and Waterford, Connecticut. From restaurant inspectors to smoking cessation classes, we work hard to promote healthy communities and prevent disease, illness and injury. Collaboration is a cornerstone of our work - we pursue our mission by partnering with our colleagues in our member municipalities, the Connecticut Department of Public Health, local school districts and numerous community agencies. Most importantly, we grow our work through the feedback and involvement of the community residents we serve. We can't fulfill our promise to the community - to promote healthy communities and ensure healthy opportunities are in reach for everyone - without the help of community residents. * This information was taken from the Ledge Light Health District website, www.ledgelighthd.org



City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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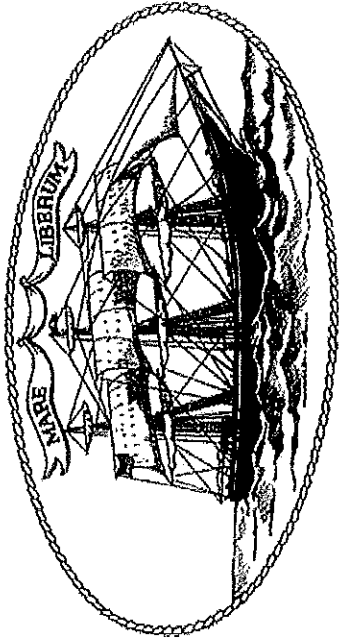
PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4401 HEALTH							
440101 HLTH-ADMINISTRATION							
10440101 55990 OTHER PURC	199,347.56	200,000.00	200,000.00	198,540.43	.00	203,852.00	1.9%
TOTAL HLTH-ADMINISTRATION	199,347.56	200,000.00	200,000.00	198,540.43	.00	203,852.00	1.9%
TOTAL HEALTH	199,347.56	200,000.00	200,000.00	198,540.43	.00	203,852.00	1.9%

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FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Administration
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SUMMARY:

The Recreation Department is composed of two Divisions. 1) The Recreation Division serves residents from birth through seniors in sports, dance and gymnastics, swimming, enrichment, special events, exercise and fitness programs. The Recreation Division also directly supports the New London Public Schools by providing Extended Learning Time teachers as part of the children's enrichment activities during the regular day. Winthrop and Jennings Magnet Schools are the two current locations we provide services at. 2) The Youth Affairs Division receives many grants to support their programming in Early Childhood, Teen, NLCCC, teen employment, and other related programming.

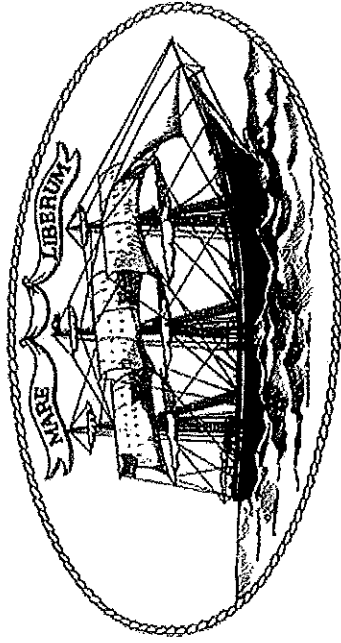


PROJECTION: 2022 2022 City Budget FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4503 RECREATION							
450301 REC-ADMINISTRATION	140,987.89	138,291.00	138,291.00	86,698.35	.00	140,616.00	1.7%
10450301 51510 REGULAR PA	1,922.34	2,307.00	2,307.00	959.76	.00	2,307.00	.0%
10450301 51530 OVERTIME P	750.00	1,000.00	1,000.00	375.00	.00	1,000.00	.0%
10450301 51540 LONGEVITY	13,919.78	14,763.00	14,763.00	8,112.51	.00	14,915.00	1.0%
10450301 52101 HEALTH INS	.00	220.00	220.00	.00	.00	220.00	.0%
10450301 52102 LIFE INSUR	10,993.63	10,885.00	10,885.00	6,989.94	.00	11,063.00	1.6%
10450301 52200 FICA	7,475.05	7,488.00	7,488.00	5,227.47	.00	8,399.00	12.2%
10450301 52303 CONTRIB TO	9,155.88	10,585.00	10,585.00	5,800.10	.00	10,743.00	1.5%
10450301 52304 CONTRIB TO	500.00	500.00	500.00	500.00	.00	500.00	.0%
10450301 52306 CONTRIB TO	1,000.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10450301 52307 RHS CONTRI	.00	300.00	300.00	.00	.00	300.00	.0%
10450301 52903 EYEGLOSS R	.00	750.00	750.00	.00	.00	750.00	.0%
10450301 54400 RENTALS &	500.00	.00	500.00	.00	.00	.00	.0%
10450301 55301 POSTAGE	1,811.48	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10450301 56100 OFFICE SUP	500.00	500.00	500.00	.00	.00	500.00	.0%
10450301 58100 DUES & SUB	189,516.05	190,589.00	191,089.00	116,663.13	.00	194,313.00	1.7%
TOTAL REC-ADMINISTRATION							



FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Programs
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SUMMARY:

The Recreation Division serves residents from birth through seniors in sports, dance and gymnastics, swimming, enrichment, special events, exercise and fitness programs. The Recreation Division also directly supports the New London Public Schools by providing Extended Learning Time teachers as part of the children's enrichment activities during the regular day. Winthrop and Jennings Magnet Schools are the two current locations we provide services at. The Division also directly partners with the schools to increase student fitness and activity through the Mayor's Youth Fitness Initiative within the schools this year.



FOR PERIOD 13

PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
450302 REC-PROGRAMS							
10450302 51510 REGULAR PA	78,641.80	76,807.00	79,089.92	49,583.09	.00	83,499.00	5.6%
10450302 51512 OCCASIONAL	.00	.00	30,000.00	2,471.91	.00	.00	.0%
10450302 51530 OVERTIME P	3,268.64	5,000.00	2,717.08	1,586.14	.00	5,000.00	84.0%
10450302 51540 LONGEVITY	400.00	500.00	500.00	200.00	.00	500.00	.0%
10450302 52101 HEALTH INS	28,139.46	30,522.00	30,522.00	17,730.55	.00	30,860.00	1.1%
10450302 52102 LIFE INSUR	.00	110.00	110.00	.00	.00	110.00	.0%
10450302 52200 FICA	5,670.46	5,914.00	5,914.00	3,633.28	.00	6,426.00	8.7%
10450302 52304 CONTRIB TO	7,901.50	9,217.00	9,217.00	4,977.64	.00	10,020.00	8.7%
10450302 52306 CONTRIB TO	250.00	250.00	250.00	.00	.00	250.00	.0%
10450302 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10450302 52903 EYEGLOSS R	.00	100.00	100.00	.00	.00	100.00	.0%
10450302 52905 MEU EDUCAT	750.00	750.00	750.00	750.00	.00	.00	.0%
10450302 53300 OTHER PROF	3,891.37	4,000.00	4,000.00	2,979.14	.00	4,000.00	.0%
10450302 53990 OTHER PURC	5,616.09	8,000.00	8,000.00	2,010.00	.00	8,000.00	.0%
10450302 54400 RENTALS &	5,073.46	37,000.00	17,000.00	12,451.07	.00	37,000.00	117.6%
10450302 55300 COMMUNICAT	800.00	750.00	750.00	300.00	.00	750.00	.0%
10450302 55400 ADVERTISIN	2,500.00	2,500.00	2,500.00	1,952.00	.00	2,500.00	.0%
10450302 55800 TRAVEL & T	29.44	17,000.00	7,000.00	1,810.16	.00	17,000.00	142.9%
10450302 56300 FOOD	770.79	1,200.00	1,200.00	1,003.98	.00	1,200.00	.0%
10450302 56900 OTHER SUPP	5,461.61	5,500.00	5,500.00	2,494.98	.00	5,500.00	.0%
10450302 58100 DUES & SUB	690.00	750.00	750.00	205.00	.00	750.00	.0%



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FOR PERIOD 13

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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 2022 City Budget

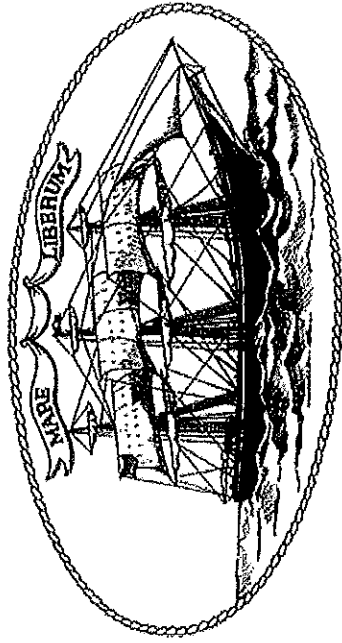
ACCOUNTS FOR:

GENERAL FUND

10450302 58250

PAYMENTS T

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
	10,550.00	15,000.00	15,000.00	.00	.00	15,000.00	.0%
TOTAL REC-PROGRAMS	161,404.62	221,870.00	221,870.00	106,138.94	.00	229,465.00	3.4%



FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Youth Affairs
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SUMMARY:

Salary and fringe are budgeted for the full-time Coordinator of Youth Services. This position is responsible for writing and administering the grants that fund all Youth Affairs and family programs, staffing, and program operations. Youth Affairs serves as New London's Youth Service Bureau. Programs include: Early Childhood Family Center, Whale's Tales Children's Book Bank, Teens in Action, Teen Employment, Careers of Our Lives, Parent Leadership Courses, Family & Community Vents, New London Community & Campus Coalition, Juvenile Review Board.



PROJECTION: 2022 2022 City Budget

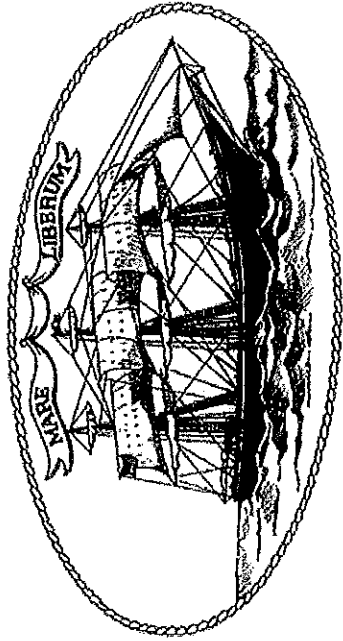
ACCOUNTS FOR:

GENERAL FUND

FOR PERIOD 13

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
450303 REC-YOUTH SERVICE PROGRAMS							
10450303 51510 REGULAR PA	79,155.51	76,807.00	76,807.00	48,151.84	.00	78,727.00	2.5%
10450303 51530 OVERTIME P	2,668.58	2,000.00	2,000.00	1,487.55	.00	2,000.00	.0%
10450303 51540 LONGEVITY	400.00	400.00	400.00	200.00	.00	400.00	.0%
10450303 52101 HEALTH INS	27,808.82	30,522.00	30,522.00	18,590.68	.00	30,860.00	1.1%
10450303 52102 LIFE INSUR	.00	110.00	110.00	.00	.00	110.00	.0%
10450303 52200 FICA	5,755.02	5,906.00	5,906.00	3,669.16	.00	6,052.00	2.5%
10450303 52304 CONTRIB TO	7,894.79	9,217.00	9,217.00	5,037.92	.00	9,447.00	2.5%
10450303 52306 CONTRIB TO	250.00	250.00	250.00	.00	.00	250.00	.0%
10450303 52307 RHS CONTRI	1,000.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10450303 52903 EYEGLOSS R	.00	100.00	100.00	400.00	.00	100.00	.0%
10450303 52905 MEU EDUCAT	750.00	750.00	750.00	750.00	.00	.00	.0%
10450303 54400 RENTALS &	.00	9,600.00	9,600.00	9,600.00	.00	10,700.00	11.5%
TOTAL REC-YOUTH SERVICE PROG	125,682.72	136,662.00	136,662.00	87,887.15	.00	139,646.00	2.2%
TOTAL RECREATION	476,603.39	549,121.00	549,621.00	310,689.22	.00	563,424.00	2.5%

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FUNCTION: Culture & Recreation	DEPARTMENT: Public Library	DIVISION: Administration
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SUMMARY:

The overall mission of the Public Library of New London is to ensure the informal educational opportunities to the public by effectively providing information. The Library provides the public with access to information, the ability to learn organizing and retrieving skills as well as strategies to enhance critical thinking. The Library provides access to its resources through various mediums such as books, films, videos, periodicals, etc. The effectiveness of the Library is achieved through the development of its collection to meet the public's varied demands and interests, and its cooperation with surrounding libraries with resource sharing.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2022 2022 City Budget

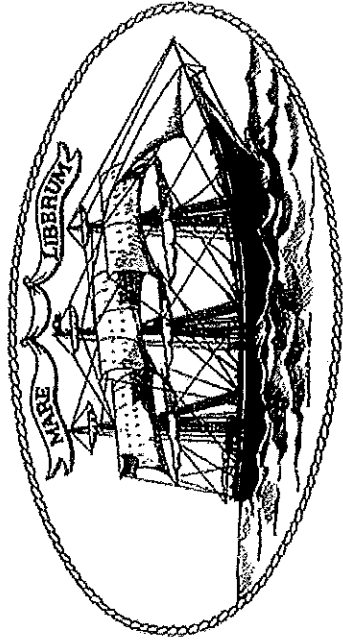
FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4501 LIBRARY							
450101 LIBRARY-ADMINISTRATION							
10450101 55011 GRANTS	885,600.00	950,600.00	950,600.00	950,600.00	.00	998,200.00	5.0%
TOTAL LIBRARY-ADMINISTRATION	885,600.00	950,600.00	950,600.00	950,600.00	.00	998,200.00	5.0%
TOTAL LIBRARY	885,600.00	950,600.00	950,600.00	950,600.00	.00	998,200.00	5.0%

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FUNCTION: General Government	DEPARTMENT: Human Services	DIVISION: Administration
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SUMMARY:

The Office of Human Services is responsible for overseeing the non-profit human services delivery system including children, youth and families, senior citizens, housing and homelessness, developmental services, behavioral health (includes mental health and substance abuse), veteran affairs, and hunger and quality of life issues.



PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

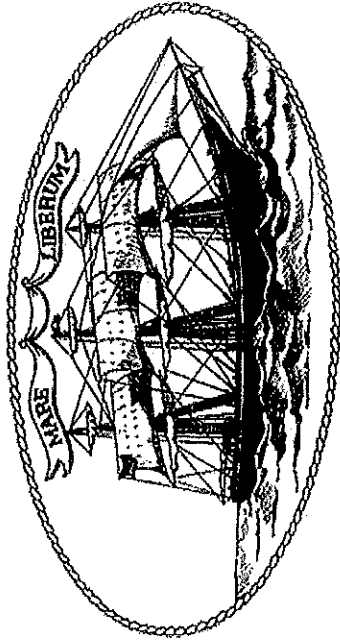
GENERAL FUND

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
4427 HUMAN SERVICES/SENIOR CTR							
442701 HS-ADMINISTRATION							
10442701 51510 REGULAR PA	233,090.60	235,094.00	235,094.00	144,295.19	.00	237,674.00	1.1%
10442701 51530 OVERTIME P	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10442701 51540 LONGEVITY	800.00	800.00	800.00	150.00	.00	1,100.00	37.5%
10442701 52101 HEALTH INS	49,410.80	47,281.00	47,281.00	35,969.91	.00	48,071.00	1.7%
10442701 52102 LIFE INSUR	.00	330.00	330.00	.00	.00	330.00	.0%
10442701 52200 FICA	17,596.96	18,466.00	18,466.00	11,219.52	.00	18,687.00	1.2%
10442701 52303 CONTRIB TO	7,997.94	7,488.00	7,488.00	4,232.24	.00	8,076.00	7.9%
10442701 52304 CONTRIB TO	6,963.40	9,217.00	9,217.00	4,830.18	.00	9,447.00	2.5%
10442701 52305 CONTRIB TO	9,883.80	10,279.00	10,279.00	6,715.53	.00	10,433.00	1.5%
10442701 52306 CONTRIB TO	500.00	750.00	750.00	500.00	.00	750.00	.0%
10442701 52307 RHS CONTRI	1,000.00	2,000.00	2,000.00	.00	.00	2,000.00	.0%
10442701 52903 EYEGLASS R	489.23	450.00	450.00	117.08	.00	450.00	.0%
10442701 52905 MEU EDUCAT	750.00	750.00	750.00	750.00	.00	.00	.0%
10442701 53012 CONSULTING	.00	.00	.00	.00	.00	200,000.00	.0%
10442701 53990 OTHER PURC	12,625.01	500.00	500.00	.00	.00	500.00	.0%
10442701 54300 REPAIRS &	.00	1,500.00	1,500.00	.00	.00	1,500.00	.0%
10442701 54400 RENTALS &	.00	2,500.00	2,500.00	.00	.00	2,500.00	.0%
10442701 55400 ADVERTISIN	.00	500.00	500.00	.00	.00	500.00	.0%
10442701 55500 PRINTING	.00	500.00	500.00	.00	.00	500.00	.0%
10442701 56100 OFFICE SUP	174.95	300.00	300.00	.00	.00	300.00	.0%

FOR PERIOD 13



GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT
10442701 56900	.00	500.00	500.00	.00	.00	500.00	.0%
TOTAL HS-ADMINISTRATION	341,282.69	340,205.00	340,205.00	208,779.65	.00	544,318.00	60.0%



FUNCTION: General Government	DEPARTMENT: Human Services	DIVISION: Senior Citizen Programs
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SUMMARY:

This division provides all of the program activities based out of the Senior Citizen Center. This includes arts and crafts, exercise classes, dance instruction and transportation to and from the center. Seniors are transported by bus to and from the center for meals, services, off-site programs such as shopping or day trips, doctor appointments and Lawrence & Memorial Hospital for outpatient services or Lab tests.

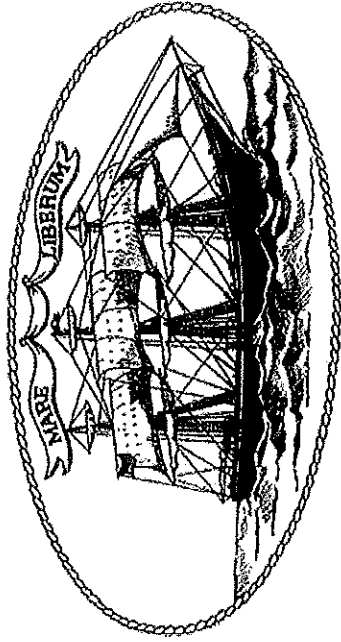


PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
442702 HS-SENIOR CENTER	90,489.65	101,394.00	101,394.00	43,325.52	.00	46,713.00	-53.9%
10442702 51510 REGULAR PA	4,918.28	.00	.00	3,543.04	.00	.00	.0%
10442702 51512 OCCASIONAL	1,128.66	2,000.00	2,000.00	.00	.00	2,000.00	.0%
10442702 51530 OVERTIME P	.00	750.00	750.00	.00	.00	250.00	-66.7%
10442702 51540 LONGEVITY	30,581.04	32,532.00	32,532.00	11,549.30	.00	2,010.00	-93.8%
10442702 52101 HEALTH INS	.00	220.00	220.00	.00	.00	110.00	-50.0%
10442702 52102 LIFE INSUR	6,839.39	7,218.00	7,218.00	3,630.93	.00	3,744.00	-48.1%
10442702 52200 FICA	12,890.00	13,693.00	13,693.00	7,040.05	.00	7,680.00	-43.9%
10442702 52303 CONTRIB TO	482.50	.00	610.00	.00	.00	.00	.0%
10442702 52901 UNIFORM AL	680.00	300.00	300.00	.00	.00	150.00	-50.0%
10442702 52903 EYEGLOSS R	10,486.40	15,000.00	15,000.00	10,225.00	.00	15,000.00	.0%
10442702 53990 OTHER PURC	366.11	500.00	500.00	.00	.00	500.00	.0%
10442702 56100 OFFICE SUP	3,073.53	4,000.00	3,390.00	.00	.00	4,000.00	18.0%
10442702 56300 FOOD	.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10442702 56900 OTHER SUPP	161,935.56	178,607.00	178,607.00	79,313.84	.00	83,157.00	-53.4%
TOTAL HS-SENIOR CENTER	503,218.25	518,812.00	518,812.00	288,093.49	.00	627,475.00	20.9%

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FUNCTION: Community Development	DEPARTMENT: ODP	DIVISION: Community Development Admin.
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SUMMARY:

The Community Development Administration Division provides planning and analysis, budgeting, grant writing, census and demographic information and analysis and other administrative, technical and supervisory services for the Office of Development Planning including the Housing Conservation & Urban Renewal Divisions and Neighborhood Preservation. It ensures supervision, coordination, direction, and regulatory compliance of the City's Community Development Block Grant Program as well as a variety of other Federal and State funded programs i.e., Certified Local Government, etc. Also, prepare grant applications, contracts and budgets between the City and non-profit organizations. Provide demographic information, labor statistics and census data to City departments and the general public. The Community Development Program covers a broad spectrum of activities including, but not limited to, neighborhood development, human services, housing rehabilitation and citizen participation. This Division also provides staff assistance to the Mayor, Citizens Advisory Committee and the Historic District Commission, secretarial and administrative services for other boards and commissions as may be assigned from time to time.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
4173 OFFICE OF DEV & PLANNING							
417301 ODP-ADMINISTRATION							
10417301 51510 REGULAR PA	504,823.19	533,053.00	533,053.00	307,246.08	.00	538,456.00	1.0%
10417301 51530 OVERTIME P	8,556.03	19,826.00	19,826.00	5,020.34	.00	18,000.00	-9.2%
10417301 51540 LONGEVITY	1,500.00	1,700.00	1,700.00	870.00	.00	2,300.00	35.3%
10417301 52101 HEALTH INS	83,647.98	88,805.00	88,805.00	52,187.26	.00	91,482.00	3.0%
10417301 52102 LIFE INSUR	.00	649.00	649.00	.00	.00	770.00	18.6%
10417301 52200 FICA	38,866.43	40,985.00	40,985.00	23,398.72	.00	41,684.00	1.7%
10417301 52303 CONTRIB TO	9,978.52	941.00	941.00	6,874.33	.00	1,056.00	12.2%
10417301 52304 CONTRIB TO	8,009.04	10,033.00	10,033.00	4,495.00	.00	7,631.00	-23.9%
10417301 52305 CONTRIB TO	32,540.52	42,099.00	42,099.00	20,549.44	.00	44,503.00	5.7%
10417301 52306 CONTRIB TO	500.00	1,250.00	1,250.00	200.00	.00	1,250.00	.0%
10417301 52307 RHS CONTRI	3,000.00	5,000.00	5,000.00	.00	.00	5,000.00	.0%
10417301 52901 UNIFORM AL	40.60	110.00	110.00	21.26	.00	110.00	.0%
10417301 52903 EYEGLOSS R	1,150.00	695.00	695.00	400.00	.00	695.00	.0%
10417301 52905 MEU EDUCAT	2,125.00	2,500.00	2,500.00	1,600.00	.00	.00	.0%
10417301 53300 OTHER PROF	.00	15,000.00	18,000.00	.00	.00	25,000.00	38.9%
10417301 53325 MKTG	42,240.97	75,000.00	75,000.00	63,710.00	.00	75,000.00	.0%
10417301 54300 REPAIRS &	.00	1,800.00	1,800.00	.00	.00	1,800.00	.0%
10417301 54400 RENTALS &	1,531.35	600.00	600.00	710.45	.00	600.00	.0%
10417301 55010 TRAINING	136.70	810.00	810.00	80.00	.00	810.00	.0%
10417301 55301 POSTAGE	2,200.00	2,200.00	2,200.00	2,200.00	.00	2,200.00	.0%

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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

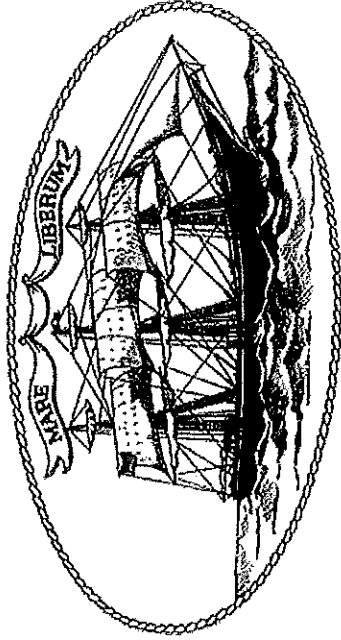
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PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
10417301 55400	8,707.19	15,000.00	15,000.00	.00	.00	10,000.00	-33.3%
10417301 55500	64.80	1,000.00	1,000.00	735.00	.00	1,500.00	50.0%
10417301 55800	166.74	500.00	500.00	.00	.00	500.00	.0%
10417301 55990	134.39	.00	.00	.00	.00	.00	.0%
10417301 56100	1,099.86	1,600.00	1,600.00	1,642.40	.00	1,600.00	.0%
10417301 56900	.00	1,550.00	1,550.00	53.12	.00	1,550.00	.0%
10417301 58100	117.00	1,500.00	1,500.00	100.00	.00	2,500.00	66.7%
10417301 58707	.00	4,500.00	1,500.00	.00	.00	5,000.00	233.3%
TOTAL ODP-ADMINISTRATION	751,136.31	868,706.00	868,706.00	492,093.40	.00	880,997.00	1.4%



FUNCTION: Services	DEPARTMENT: ODP	DIVISION: Building Inspection
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SUMMARY:

The Building Inspection Division is responsible for inspecting work on private properties that require building permits to ensure compliance with building codes. The Division also plays a critical role in enforcing the Property Maintenance Code in an effort to control visual blight and housing code violations.



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City of New London, CT
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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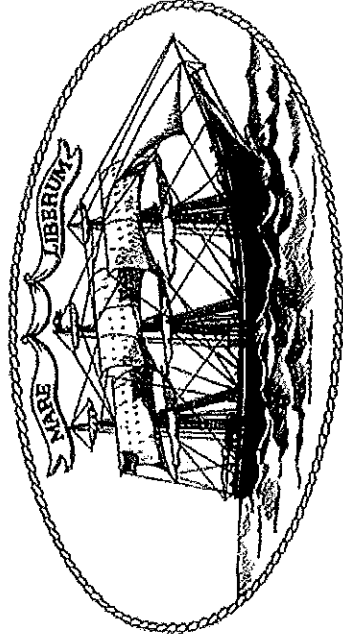
PROJECTION: 2022 2022 City Budget

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
417302 ODP-BUILDING INSPECTION							
10417302 51510 REGULAR PA	332,361.80	331,008.00	331,008.00	207,515.36	.00	338,989.00	2.4%
10417302 51530 OVERTIME P	494.14	7,250.00	7,250.00	.00	.00	7,250.00	.0%
10417302 51540 LONGEVITY	2,700.00	2,700.00	2,700.00	1,350.00	.00	2,800.00	3.7%
10417302 52101 HEALTH INS	97,262.88	106,552.00	106,552.00	62,965.43	.00	107,743.00	1.1%
10417302 52102 LIFE INSUR	.00	440.00	440.00	.00	.00	440.00	.0%
10417302 52200 FICA	23,850.31	25,529.00	25,529.00	14,742.52	.00	26,147.00	2.4%
10417302 52303 CONTRIB TO	8,686.83	8,775.00	8,775.00	5,576.00	.00	9,842.00	12.2%
10417302 52304 CONTRIB TO	9,377.62	11,172.00	11,172.00	5,866.54	.00	11,451.00	2.5%
10417302 52305 CONTRIB TO	16,820.15	17,025.00	17,025.00	10,673.40	.00	17,451.00	2.5%
10417302 52306 CONTRIB TO	500.00	750.00	750.00	.00	.00	750.00	.0%
10417302 52307 RHS CONTRI	3,000.00	3,000.00	3,000.00	.00	.00	3,000.00	.0%
10417302 52901 UNIFORM AL	241.25	330.00	330.00	110.00	.00	330.00	.0%
10417302 52903 EYEGLOSS R	.00	450.00	450.00	.00	.00	450.00	.0%
10417302 54400 RENTALS &	504.46	1,000.00	1,000.00	300.00	.00	1,000.00	.0%
10417302 55010 TRAINING	367.00	1,000.00	1,000.00	.00	.00	1,000.00	.0%
10417302 55400 ADVERTISIN	.00	250.00	250.00	250.00	.00	250.00	.0%
10417302 55500 PRINTING	575.53	1,200.00	1,200.00	1,000.00	.00	1,200.00	.0%
10417302 56100 OFFICE SUP	1,609.29	2,000.00	2,000.00	2,000.00	.00	2,000.00	.0%
10417302 58100 DUES & SUB	150.00	3,000.00	3,000.00	110.00	.00	3,000.00	.0%
TOTAL ODP-BUILDING INSPECTIO	498,501.26	523,431.00	523,431.00	312,459.25	.00	535,093.00	2.2%
TOTAL OFFICE OF DEV & PLANNI	1,249,637.57	1,392,137.00	1,392,137.00	804,552.65	.00	1,416,090.00	1.7%

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FUNCTION: General Government	DEPARTMENT: Education	DIVISION: Administration
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SUMMARY:

The Education system of the City of New London is managed by an elected seven member Board of Education. The Board of Education determines its own rules of procedure and is in charge of the City Schools and is responsible for conducting such schools as an educational system. The Board determines all educational policies including the establishment of courses of study, the fixing and maintenance of educational standards, the choice of all books and material used in instruction, the establishment and maintenance of discipline in the schools and the location, type, design, repair, and equipment of school buildings. The City Council appropriates annually a bottom line lump sum appropriation for school purposes. After the passage of the appropriation ordinance, the money appropriated by the City for school purposes is expended at the discretion of the Board of Education, however, all purchases by and for the City schools are made through the Purchasing Agent of the City.

Obj Description	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual (6 mo)	FY 2021 Budget	FY 2022 Proposed	Inc/Dec to FY21 Budget	Total
EDUCATION		115,000	\$ -	\$ 44,021,739	\$ 44,506,409	484,650	1.10%

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PROJECTION: 2022 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
5200 FRINGE BENEFITS							
520001 FRINGE BENEFITS - FORMER EE'S	549,743.98	.00	.00	624,133.00	.00	.00	.0%
10520001 52000 FB-NCPENS	113,381.24	.00	.00	113,916.00	.00	.00	.0%
10520001 52811 OPEB							
TOTAL FRINGE BENEFITS - FORM	663,125.22	.00	.00	738,049.00	.00	.00	.0%

BENEFITS (Early Retirement Health & Life ; Long & Faithful Pension)

	FY 2019 Actual	FY 2020 Budget	FY 2021 Proposed	FY 2022 Proposed	Increase/(Decrease) to FY20 Budget
HEALTH INSURANCE					
Kevin Barney (partial payment)	\$ 5,000	\$ 104,790	\$ 93,656	\$ 68,352	\$ (11,134)
Dawn Currier (City pays 82% until 11/30/2020)	\$ -				
Gail McKissick (until 12/31/2021)	\$ 14,864				
Valeria Kokoska (City pays 80% until 2022)	\$ 4,408				
William Dittman (for life)	\$ 22,040				
Michael Lacey (for life)	\$ 22,040				
	\$ 68,352				
LIFE INSURANCE					
Nurses before 7/1/01 (1 at \$4.08)	\$ 4	\$ 260	\$ 260	\$ 260	\$ -
Public Works (47 at \$2.52)	\$ 118				
Unaffiliated, MEU, & Nurses after 7/1/01 (28@\$4.92)	\$ 138				
	\$ 260				
LONG AND FAITHFUL PENSION					
Bauer	\$ 31,748	\$ 624,133	\$ 624,133	\$ 599,633	\$ -
Boyd, Ill	\$ 12,000				
Burchfield	\$ 35,881				
Cironi	\$ 12,500				
Dimaggio	\$ 27,042				
Edmond	\$ 12,000				
Edwards Sr.	\$ 39,303				
Feliciano	\$ 25,818				
Gilmore	\$ 27,559				
Jetmore	\$ 12,500				
Lalima Jr.	\$ 22,170				
Linicus	\$ 29,399				
McCarthy	\$ 31,344				
McNally	\$ 32,178				
Nott	\$ 30,250				
Pasqualini Sr	\$ 33,424				
Paulson	\$ 13,845				
Samul	\$ 32,423				
Samul	\$ 61,453				
Spinnato	\$ 37,564				
Strutt	\$ 27,232				
Venditto, Sr	\$ 12,000				
	\$ 599,633				

UNEMPLOYMENT COMPENSATION AWARDS

	\$ 17,291	\$ 20,000	\$ 20,000	\$ 20,000	\$ -
	\$ 699,841	\$ 749,183	\$ 738,049	\$ 688,245	\$ (11,134)



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City of New London, CT
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2022 City Budget

ACCOUNTS FOR:

GENERAL FUND

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GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT CHANGE	PCT CHANGE
520009 FRINGE BENEFITS - DISABILITY	607,158.95	.00	.00	971,650.00	.00	.00	.0%
10520009 52000							
TOTAL FRINGE BENEFITS - DISA	607,158.95	.00	.00	971,650.00	.00	.00	.0%
TOTAL FRINGE BENEFITS	1,270,284.17	.00	.00	1,709,699.00	.00	.00	.0%

BENEFITS (Early Retirement Health & Life; Long & Faithful Pension)

	FY 2019 Actual Total	FY 2020 Budget Total	FY 2021 Proposed Total	FY 2022 Proposed Total	Increase/(Decrease) to FY20 Budget
HEALTH INSURANCE					
Kevin Barney (partial payment)	\$ 5,000	\$ 104,790	\$ 93,656	\$ 68,352	\$ (11,134)
Dawn Currier (City pays 82% until 11/30/2020)	\$ -				
Gail McKissick (until 12/31/2021)	\$ 14,864				
Valeria Kokoska (City pays 80% until 2022)	\$ 4,408				
William Dittman (for life)	\$ 22,040				
Michael Lacey (for life)	\$ 22,040				
	\$ 68,352				

	FY 2019 Actual Total	FY 2020 Budget Total	FY 2021 Proposed Total	FY 2022 Proposed Total	Increase/(Decrease) to FY20 Budget
LIFE INSURANCE					
Nurses before 7/1/01 (1 at \$4.08)	\$ 4	\$ 260	\$ 260	\$ 260	\$ -
Public Works (47 at \$2.52)	\$ 118				
Unaffiliated, MEU, & Nurses after 7/1/01 (28@\$4.92)	\$ 138				
	\$ 260				

	FY 2019 Actual Total	FY 2020 Budget Total	FY 2021 Proposed Total	FY 2022 Proposed Total	Increase/(Decrease) to FY20 Budget
LONG AND FAITHFUL PENSION					
Bauer	\$ 31,748	\$ 624,133	\$ 624,133	\$ 599,633	\$ -
Boyd, III	\$ 12,000				
Burchfield	\$ 35,881				
Cironi	\$ 12,500				
Dimaggio	\$ 27,042				
Edmond	\$ 12,000				
Edwards Sr.	\$ 39,303				
Feliciano	\$ 25,818				
Gillmore	\$ 27,559				
Jetmore	\$ 12,500				
Lalima Jr.	\$ 22,170				
Linicus	\$ 29,399				
McCarthy	\$ 31,344				
McNally	\$ 32,178				
Nott	\$ 30,250				
Pasqualini Sr	\$ 33,424				
Paulson	\$ 13,845				
Samul	\$ 32,423				
Samul	\$ 61,453				
Spinnato	\$ 37,564				
Strutt	\$ 27,232				
Venditto, Sr	\$ 12,000				
	\$ 599,633				

	FY 2019 Actual Total	FY 2020 Budget Total	FY 2021 Proposed Total	FY 2022 Proposed Total	Increase/(Decrease) to FY20 Budget
UNEMPLOYMENT COMPENSATION AWARDS					
	\$ 17,291	\$ 20,000	\$ 20,000	\$ 20,000	\$ -
	\$ 699,841	\$ 749,183	\$ 738,049	\$ 688,245	\$ (11,134)

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GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 ACTUAL	2021 PROJECTION	2022 DEPARTMENT	PCT CHANGE
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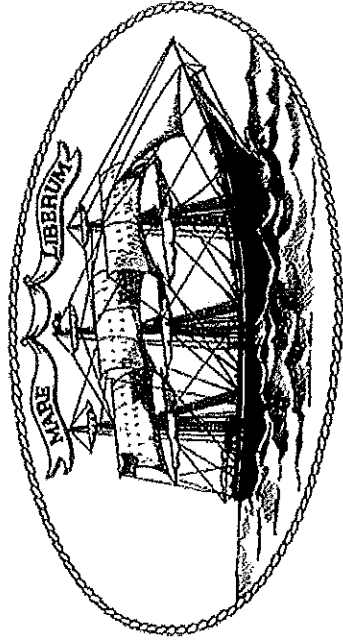
9901 INTERFUND TRANSFER ACCT							
990101 INTERFUND-GENERAL FUND							
10990101 55012 GRANTMATCH	.00	.00	.00	.00	.00	149,999.00	.0%
10990101 59021 OTO2841GG	.00	.00	.00	.00	.00	772,995.00	.0%
10990101 59022 OTO2842PS	.00	.00	30,723.00	30,723.00	.00	.00	.0%
10990101 59023 OTO2843PW	.00	.00	.00	.00	.00	250,000.00	.0%
10990101 59025 OTO2845RG	110,000.00	100,000.00	100,000.00	100,000.00	.00	50,000.00	-50.0%
10990101 59030 OTO3600CP	1,800,000.00	250,000.00	250,000.00	.00	.00	.00	.0%
10990101 59041 OTO4001DS	8,668,960.00	6,885,193.00	6,885,193.00	7,135,193.00	.00	6,575,748.00	-4.5%
10990101 59063 OTO60130EP	60,000.00	100,000.00	100,000.00	100,000.00	.00	200,000.00	100.0%
10990101 59072 OTO7042	.00	97,916.00	97,916.00	.00	.00	438,612.00	347.9%
10990101 59073 OTO7033LAP	1,000,000.00	835,000.00	835,000.00	835,000.00	.00	835,000.00	.0%
10990101 59074 OTO7024WC	1,139,340.00	1,139,340.00	1,139,340.00	1,139,340.00	.00	1,154,518.00	1.3%
10990101 59079 OTO7039	.00	971,650.00	971,650.00	.00	.00	969,670.00	-.2%
10990101 5907C OTO7300COP	5,022.00	.00	.00	.00	.00	.00	.0%
10990101 59081 OTO8121PEN	684,000.00	1,011,009.00	1,011,009.00	1,011,009.00	.00	969,174.00	-4.1%
10990101 59085 OTO8125	.00	644,133.00	644,133.00	.00	.00	599,633.00	-6.9%
TOTAL INTERFUND-GENERAL FUND	13,467,322.00	12,034,241.00	12,064,964.00	10,351,265.00	.00	12,965,349.00	7.5%
TOTAL INTERFUND TRANSFER ACC	13,467,322.00	12,034,241.00	12,064,964.00	10,351,265.00	.00	12,965,349.00	7.5%
GRAND TOTAL	51,356,094.96	50,465,317.00	50,465,317.00	37,049,473.75	.00	51,791,714.00	2.6%

** END OF REPORT - Generated by Donna Rinehart **

INTERFUND TRANSFERS

	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY20 Budget
CONTRIBUTION TO CAMP NEW LONDON							
PENSION FUND							
Annual Contribution required per actuary	\$ -	\$ 169,090	\$ 110,000	\$ 110,000	\$ 100,000	\$ 50,000	\$ (50,000)
CONTRIBUTION TO GEN GOV MISC							
Potential New Hire requests	\$ 333,000	\$ -	\$ 103,200	\$ 117,875	\$ 465,158	\$ 922,993	\$ 457,835
Potential supplemental salary increases	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Potential Police, Fire, and Unaffiliated Increases	\$ 56,085	\$ 579,000	\$ 704,200	\$ 684,000	\$ 1,011,009	\$ 969,174	\$ (41,835)
Vacation Payouts	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Potential Grant Match requests	\$ 149,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Accountability measures	\$ 156,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Potential SAFER grant (training, gear)	\$ 52,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RHS Retirements	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 922,993	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRIB TO REVAL/GIS							
Partial funding for reval	\$ -	\$ 131,280	\$ 40,500	\$ 50,000	\$ -	\$ -	\$ -
CONTRIBUTION TO DEBT SERVICE							
	\$ 5,850,800	\$ 6,448,570	\$ 8,115,290	\$ 8,668,960	\$ 6,885,193	\$ 6,575,748	\$ (309,446)
CONTRIBUTION FOR LODAL TRASH HAULER							
	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -
CONTRIBUTION TO OCEAN BEACH PARK							
	\$ 60,000	\$ 18,010	\$ 60,000	\$ 60,000	\$ 100,000	\$ 200,000	\$ 100,000
CONTRIBUTION TO OPEB (Other Post Employment Retirement Benefits)							
	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ 350,000	\$ 346,000
WORKERS COMPENSATION							
	\$ -	\$ 1,035,700	\$ 1,139,340	\$ 1,139,340	\$ 1,139,340	\$ 1,154,518	\$ 15,178
LIABILITY AUTO PROPERTY INSURANCE FUND							
	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 835,000	\$ 835,000	\$ -
	\$ 5,910,800	\$ 9,381,650	\$ 11,269,530	\$ 11,850,175	\$ 10,789,700	\$ 11,307,483	\$ 517,733

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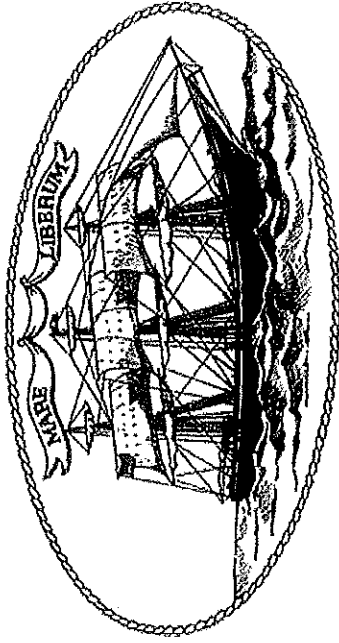


FUNCTION: General Government	DEPARTMENT: Finance	DIVISION: City Center District
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SUMMARY:

The City Center District was established as a special services district within the City's confines, to be operated according to procedures set out in Chapter 10Sa of the Connecticut General Statutes. The purpose of the district is to enhance the environment in which people shop, live and work in the central business district; to demonstrate private commitment to the central businesses through physical economic and social improvements; to work with the government of the City to maximize the usefulness of available public funds by consolidating and coordinating the business district through long-term operating strategy allocating organizational and financial responsibility.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
CITY CENTER DISTRICT							
	Revenues from Special Tax	\$ 100,337	\$ 99,920	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
	Expenses	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
		\$ 337	\$ (80)	\$ -	\$ -	\$ -	\$ -



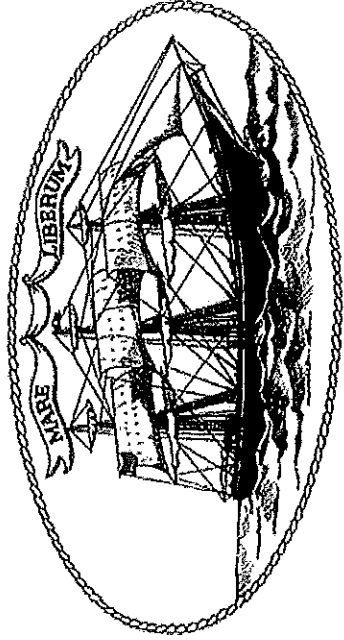
FUNCTION: General Government	DEPARTMENT: Police	DIVISION: Administration
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SUMMARY:

Police Private Duty Protection consists of private companies employing police officers at various road construction sites throughout the city, officers at locations such as Ocean Beach Park and events that are held at local schools (football /basketball). Many companies hire police officers for traffic control and to protect work zones. Police vehicles are also used at many sites and those requesting a marked police vehicle are additionally billed for the use of that car. Officers are compensated at a time and ½ rate for hours worked. The City of New London Police Department currently charges \$75/hour plus a 30% surcharge for all hours of private protection worked, with a four hour minimum. Police vehicles use is currently at \$50/hour, with no minimum.

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SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
POLICE PRIVATE PROTECTION							
Revenues							
	Police Overtime		\$ 568,597	\$ 493,000	\$ 500,000	\$ 490,000	\$ (10,000)
	Police Vehicles		\$ 262,987	\$ 210,000	\$ 210,000	\$ 200,000	\$ (10,000)
	Board of Education		\$ 102,806	\$ 50,000	\$ 100,000	\$ 100,000	\$ -
	Administrative Fees		\$ 162,328	\$ 120,000	\$ 120,000	\$ 110,000	\$ (10,000)
			\$ 1,096,718	\$ 873,000	\$ 930,000	\$ 900,000	\$ (30,000)
Expenditures							
	Uniformed Services		\$ 649,495	\$ 300,000	\$ 400,000	\$ 400,000	\$ -
	Investigations		\$ -	\$ 48,000	\$ -	\$ -	\$ -
	Contribution to General Fund		\$ 447,223	\$ 500,000	\$ 530,000	\$ 500,000	\$ (30,000)
	Support Services		\$ -	\$ 25,000	\$ -	\$ -	\$ -
			\$ 1,096,718	\$ 873,000	\$ 930,000	\$ 900,000	\$ (30,000)
	General Fund Contribution from Police Priv Prot		\$ -	\$ -	\$ -	\$ -	\$ -



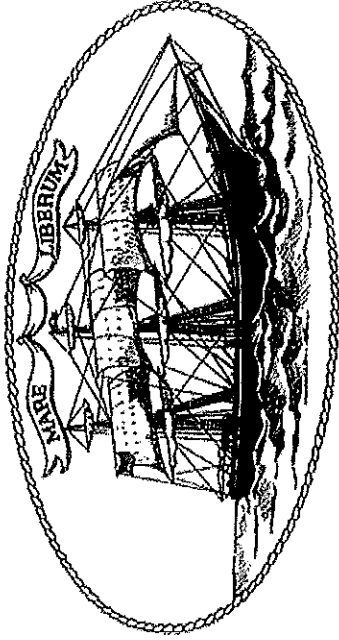
FUNCTION: General Government	DEPARTMENT: Human Services	DIVISION: Programs
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SUMMARY:

Wheadon Fund is used to supplement the costs of recreational programs at the Senior Center. Specifically, instructors and program supplies. It is conditional upon the City paying for the core base of recreational activities and our exercise classes are our core. Each year, a spending proposal is submitted to the Wheadon Committee for the upcoming year.

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SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
WHEADON FUND							
Revenues							
Expenditures							
	Award estimate from Community Foundation	\$ 23,893	\$ 24,340	\$ 24,760	\$ 24,760	\$ 24,760	\$ -
	Music Program	\$ 5,269	\$ 5,500	\$ 3,600	\$ 3,600	\$ 3,600	\$ -
	Arts/Crafts	\$ 7,155	\$ 11,531	\$ 17,900	\$ 17,900	\$ 17,900	\$ -
	Cooking	\$ 3,450	\$ 2,400	\$ 1,800	\$ 1,800	\$ 1,800	\$ -
	Transportation	\$ 1,500	\$ 2,225	\$ 1,460	\$ 1,460	\$ 1,460	\$ -
	Life Enrichment	\$ 401	\$ 1,103	\$ -	\$ -	\$ -	\$ -
	Awards for Seniors	\$ 371	\$ 750	\$ -	\$ -	\$ -	\$ -
		\$ 18,146	\$ 22,509	\$ 24,760	\$ 24,760	\$ 24,760	\$ -
	Revenues over expenses	\$ 5,747	\$ 1,831	\$ -	\$ -	\$ -	\$ -

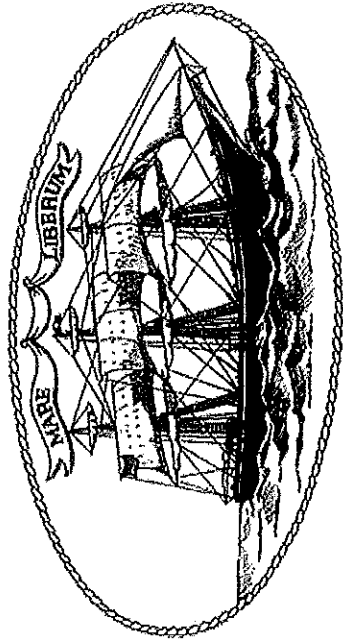


FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Housing Conservation
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SUMMARY:

This program is designed to promote the conservation and expansion of the City's housing stock in order to provide a decent home and suitable living environment for all persons, but primarily those of low and moderate income.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
HOUSING CONSERVATION							
Revenues							
	Interest on Loans	\$ 14,852	\$ 18,422	\$ 15,000	\$ 13,800	\$ 13,800	\$ -
	Principal Repayments on revolving loans	\$ 52,605	\$ 48,398	\$ 55,000	\$ 55,000	\$ 55,000	\$ -
		\$ 67,457	\$ 66,820	\$ 70,000	\$ 68,800	\$ 68,800	\$ -
Expenditures							
	Bank Service Fees	\$ 3,115	\$ -	\$ 3,240	\$ 3,800	\$ 3,800	\$ -
	Loans	\$ 8,888	\$ 10,040	\$ 16,760	\$ 15,000	\$ 15,000	\$ -
	Deferred Loans	\$ 54,821	\$ 105,654	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
		\$ 66,824	\$ 115,694	\$ 70,000	\$ 68,800	\$ 68,800	\$ -
	Revenues over expenses	\$ (51,972)	\$ (97,272)	\$ -	\$ -	\$ -	\$ -

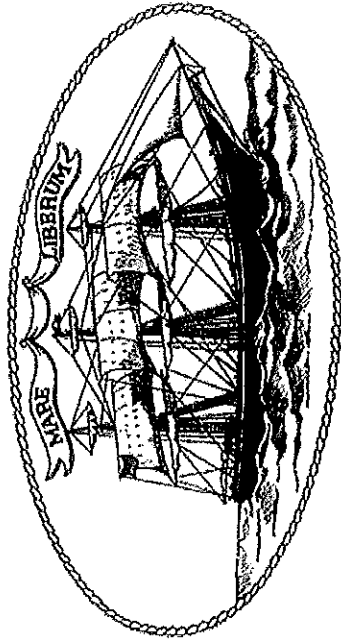


FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Housing & Community Development
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SUMMARY:

Funds are a result of revolving loan payments from two state Programs (Neighborhood Rehabilitation and Housing & Community Development) in the early to mid 90's. The CT Dept. of Housing (now DECD) awarded the City funding between 1991 and 1994 for the purchase, rehabilitation and sale of single family homes to low to moderate income residents at low interest rates. Payments continue to come from CHIF at approximately \$1,700 per month.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY22 Budget
HOUSING AND COMMUNITY DEVELOPMENT							
Revenues							
Interest on Loans	\$ 10,535	\$ 11,761	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ -
Principal Repayments	\$ 6,802	\$ 7,479	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ -
Interest on Checking	\$ 238	\$ 238	\$ -	\$ -	\$ -	\$ -	\$ -
Misc Revenues	\$ 2,124	\$ 6,844	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ -
Contribution from Community Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 19,699	\$ 26,322	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ -
Expenditures							
Overtime Payroll	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Professional Services	\$ 20,156	\$ 54,625	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ -
Emergency Housing Program	\$ 9,712	\$ 5,317	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -
Property Maintenance	\$ -	\$ 19,063	\$ -	\$ -	\$ -	\$ -	\$ -
CTNext	\$ 7,588	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
Other Operating Services	\$ 37,456	\$ 79,005	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ -
	\$ (17,757)	\$ (52,683)	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues over expenses							



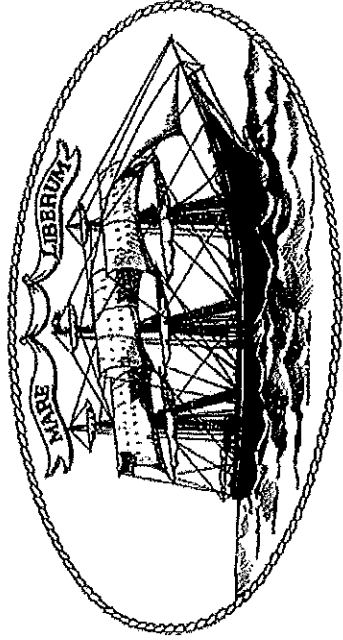
FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Housing Conservation
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SUMMARY:

The Community Development Administration Division provides planning and analysis, budgeting, grant writing, census and demographic information and other administrative, technical and supervisory services for the Office of Development and Planning including the Housing Conservation and Urban Renewal Divisions and Neighborhood Preservation. It ensures supervision, coordination, direction and regulatory compliance of the City's Community Development Block Grant Program as well as a variety of other Federal and State funded programs i.e., Certified Local Government, etc. Also prepare grant applications, contracts and budgets between the City and non-profit organizations. Provide demographic information, labor statistics and census data to City departments and the general public. The Program covers a broad spectrum of activities including, but not limited to, neighborhood development, human services, housing rehabilitation and citizen participation. It also provides assistance to the Mayor, Citizens Advisory Committee and the Historic District Commission.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
CDBG	Revenues						
	Carryovers/Income	\$ -	\$ -	\$ -	\$ 110,000	\$ 100,000	\$ (10,000)
	CDBG Allocation	\$ -	\$ 910,471	\$ -	\$ 874,972	\$ 891,976	\$ 17,004
	Budgeted Fund Balance (from HUD)	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -
	Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc Revenues - Land	\$ 280,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -
	Misc Revenue	\$ 8,360	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc Revenue	\$ 7,025	\$ -	\$ -	\$ -	\$ -	\$ -
	Refund Current Year Expense	\$ -	\$ 160	\$ -	\$ -	\$ -	\$ -
	Refund Prior Year Expense	\$ 24,154	\$ -	\$ -	\$ -	\$ -	\$ -
	Misc Revenue	\$ -	\$ 7,189	\$ -	\$ -	\$ -	\$ -
	TOTAL CDBG REVENUES	\$ 319,559	\$ 607,349	\$ 45,000	\$ 984,972	\$ 991,976	\$ 7,004
	ODP Administration						
	Expenditures-Administration						
	Salary Tax and Benefits	\$ 104,342	\$ 119,290	\$ 105,730	\$ 107,610	\$ 110,075	\$ 2,465
	Overtime	\$ 1,884	\$ 2,689	\$ 3,500	\$ 3,500	\$ 3,505	\$ 5
	Longevity	\$ 1,312	\$ 1,250	\$ 1,120	\$ 1,120	\$ 1,120	\$ -
	FICA	\$ 9,230	\$ 9,474	\$ 8,450	\$ 8,590	\$ 8,780	\$ 190
	Health Insurance	\$ 23,586	\$ 23,633	\$ 20,140	\$ 21,880	\$ 24,070	\$ 2,190
	Life Insurance	\$ 144	\$ 154	\$ 220	\$ 220	\$ 220	\$ -
	Pension	\$ 6,333	\$ 6,833	\$ 7,480	\$ 7,630	\$ 7,820	\$ 190
	457 Contribution	\$ 187	\$ 200	\$ 180	\$ 180	\$ 180	\$ -
	RHS Contribution	\$ 1,000	\$ 800	\$ 700	\$ 700	\$ 700	\$ -
	Pension-MERS	\$ 6,932	\$ -	\$ 350	\$ 5,180	\$ 5,360	\$ 180
	Workers Compensation	\$ 200	\$ 2,420	\$ 2,120	\$ 2,160	\$ 2,210	\$ 50
	MEU/Unaff Eyeglass	\$ 225	\$ -	\$ 210	\$ -	\$ -	\$ -
	Disability Insurance	\$ -	\$ -	\$ 4,970	\$ -	\$ -	\$ -
	MERS-Public Works	\$ -	\$ 6,742	\$ 5,190	\$ -	\$ -	\$ -
	Education Incentive	\$ 500	\$ 400	\$ -	\$ 350	\$ -	\$ (350)
	Professional Services	\$ 251	\$ -	\$ 30,000	\$ 3,000	\$ 2,000	\$ (1,000)
	Advertising	\$ 3,269	\$ 3,493	\$ 5,000	\$ 5,000	\$ 4,100	\$ (900)
	Printing	\$ 165	\$ 231	\$ 500	\$ 500	\$ 500	\$ -
	Dues and Subscriptions	\$ 550	\$ 700	\$ 700	\$ 700	\$ 700	\$ -
	Travel	\$ 638	\$ -	\$ 100	\$ 100	\$ 100	\$ -
	Rentals/Leases	\$ 75	\$ 540	\$ 690	\$ 690	\$ 700	\$ 10
	Training	\$ 214	\$ -	\$ 200	\$ 200	\$ 200	\$ -
	Other Operating Services	\$ 300	\$ 1,133	\$ 1,300	\$ 1,250	\$ 1,210	\$ (40)
	Postage	\$ 389	\$ 265	\$ 100	\$ 90	\$ 300	\$ -
	Courier	\$ 954	\$ 479	\$ 750	\$ 750	\$ 750	\$ -
	Maintenance and Repairs	\$ 162,680	\$ 181,036	\$ 201,000	\$ 172,600	\$ 175,600	\$ 3,000
	Consumables						
	TOTAL CDBG-Grants	\$ 4,000	\$ 5,060	\$ 5,500	\$ 8,000	\$ 10,000	\$ 2,000
	Expenditures-Programs						
	Agent Operating Services-Womens Center	\$ -	\$ 13,480	\$ 15,452	\$ 20,000	\$ 21,000	\$ 1,000
	Agent Operating Services-OIC	\$ 1,600	\$ 1,350	\$ 2,000	\$ 3,000	\$ 3,000	\$ -
	Agent Operating Services-TVCCA	\$ 20,840	\$ 17,970	\$ 18,000	\$ 20,000	\$ 30,000	\$ 10,000
	Agent Operating Services-TVCCA	\$ 6,056	\$ 3,560	\$ 5,000	\$ 9,000	\$ 10,000	\$ 1,000
	Agent Operating Services-Drop in Learning Center	\$ 4,984	\$ 5,028	\$ 5,000	\$ 6,500	\$ 6,500	\$ -
	Agent Operating Services-Fresh NL						

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY22 Budget
ODP-Housing Conservation							
Expenditures							
	Payroll	\$ 167,018	\$ 165,370	\$ 75,990	\$ 77,505	\$ 79,443	\$ 1,938
	Overtime	\$ 300	\$ 2,500	\$ 2,500	\$ 2,505	\$ 2,507	\$ 2
	Longevity	\$ 1,337	\$ 1,300	\$ 620	\$ 620	\$ 620	\$ -
	FICA	\$ 12,927	\$ 12,950	\$ 6,060	\$ 6,170	\$ 6,320	\$ 150
	Health Insurance	\$ 21,109	\$ 20,010	\$ 9,120	\$ 9,910	\$ 13,760	\$ 3,850
	Life Insurance	\$ 177	\$ 250	\$ 220	\$ 220	\$ 220	\$ -
	Uniform Allowance	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ -
	Worker's Compensation	\$ 250	\$ 250	\$ 1,520	\$ 1,550	\$ 1,550	\$ -
	Pension	\$ 17,344	\$ 17,344	\$ 9,120	\$ 9,310	\$ 9,540	\$ 230
	RHS Contribution	\$ 2,000	\$ 2,000	\$ 950	\$ 950	\$ 950	\$ -
	Eyeglass	\$ 36	\$ 36	\$ 290	\$ 300	\$ 300	\$ -
	Education Incentive	\$ 1,000	\$ 1,000	\$ 420	\$ 420	\$ -	\$ (420)
	Disability Insurance			\$ 3,580	\$ -	\$ -	\$ -
	457 Contribution	\$ 562	\$ 562	\$ 240	\$ 240	\$ 240	\$ -
	Legal Services	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ -
	Professional Services	\$ 1,194	\$ 1,194	\$ 2,800	\$ 2,800	\$ 2,800	\$ -
	Advertising	\$ 4,166	\$ 4,166	\$ 2,200	\$ 2,200	\$ 1,880	\$ (320)
	Travel	\$ 346	\$ 346	\$ 60	\$ 90	\$ 90	\$ -
	Training	\$ 194	\$ 194	\$ 200	\$ 200	\$ 200	\$ -
	Environmental Testing	\$ 1,522	\$ 1,522	\$ 1,000	\$ 1,900	\$ 8,000	\$ 6,100
	Other Operating Services	\$ 1,300	\$ 1,300	\$ 4,000	\$ 4,000	\$ -	\$ (4,000)
	Postage	\$ 390	\$ 390	\$ 400	\$ 400	\$ 200	\$ (200)
	Courier	\$ 1,173	\$ 1,173	\$ 500	\$ 500	\$ 100	\$ (400)
	Consumables	\$ 667	\$ 667	\$ 1,000	\$ 1,000	\$ 970	\$ -
	Loans	\$ 16,415	\$ 16,415	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
	Deferred Loans	\$ 87,060	\$ 87,060	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
		\$ 338,697	\$ 338,209	\$ 298,000	\$ 298,000	\$ 304,900	\$ 6,900
	TOTAL CDBG EXPENDITURES	\$ 1,034,785	\$ 931,224	\$ 880,581	\$ 984,972	\$ 991,976	\$ 7,004

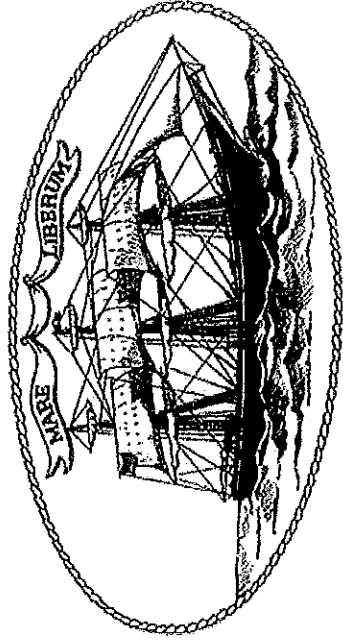


FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Urban Renewal
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SUMMARY:

This program provides support for ongoing completion and close-out activities in the City's four Urban Renewal areas. These include marketing, infrastructure improvements, contract administration and project oversight.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
URBAN RENEWAL Expenditures							
Payroll		\$ 15,669	\$ 16,937	\$ 21,410	\$ 17,990	\$ -	\$ (17,990)
Overtime		\$ 3,883	\$ 582	\$ 500	\$ -	\$ -	\$ (500)
Longevity		\$ 188					
FICA		\$ 1,181	\$ 1,293	\$ 1,680	\$ 1,420	\$ -	\$ (1,420)
Health Insurance		\$ 2,588	\$ 568	\$ 4,800	\$ 4,170	\$ -	\$ (4,170)
Life Insurance							
Pension		\$ 1,589	\$ 1,572	\$ 2,040	\$ 30	\$ -	\$ -
Worker's Comp.		\$ 60	\$ 490	\$ 430	\$ 360	\$ -	\$ (360)
457 Contribution				\$ 70	\$ 50	\$ -	\$ (50)
RHS							
MEU Incentive		\$ 125	\$ -	\$ 250	\$ 200	\$ -	\$ (200)
Eyeglass		\$ -	\$ 125	\$ 130	\$ -	\$ -	\$ -
Disability Insurance		\$ -	\$ -	\$ 80	\$ 100	\$ -	\$ (100)
Engineering		\$ -	\$ -	\$ 1,010	\$ -	\$ -	\$ -
Cons.		\$ -	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ (1,000)
Legal Services		\$ 5,000	\$ -	\$ 200	\$ 200	\$ -	\$ (200)
Professional Services		\$ 900	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Advertising		\$ -	\$ 50,000	\$ 1,000	\$ 1,000	\$ -	\$ (1,000)
Other Operating Services		\$ 300	\$ -	\$ 1,000	\$ 500	\$ -	\$ (500)
Postage		\$ 50	\$ 40	\$ 1,000	\$ 600	\$ -	\$ (600)
Cell Phone		\$ -	\$ -	\$ 60	\$ 60	\$ -	\$ (60)
Consumables		\$ -	\$ -	\$ 610	\$ 610	\$ -	\$ -
Transfer to Capital Projects		\$ 75,200	\$ 272	\$ 300	\$ 500	\$ -	\$ (500)
		\$ 107,733	\$ 96,879	\$ 37,600	\$ 31,000	\$ -	\$ (31,000)

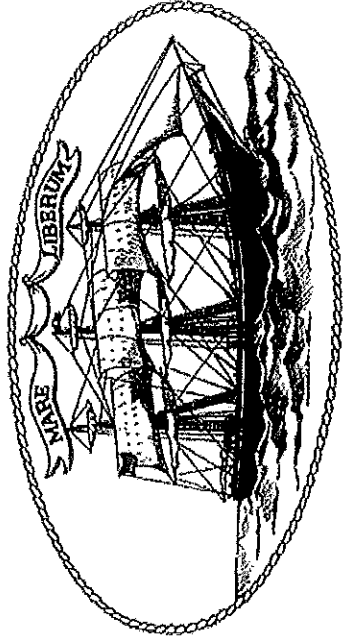


FUNCTION: Community Development	DEPARTMENT: Office of Development & Planning	DIVISION: Neighborhood Enhancement
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SUMMARY:

The purpose of this program is to provide a comprehensive approach to the rehabilitation and stabilization of New London's neighborhoods. The mission is to preserve and strengthen the physical and social aspects of New London's neighborhoods. Methods to accomplish this mission include ridding neighborhoods of abandoned and deteriorated buildings, putting vacant and overgrown lots to better use and improving substandard housing. This program also supports fostering the development of neighborhood associations, developing relationships with neighborhood residents, business owners and property owners and identifying and addressing neighborhood concerns. The program will target specific geographic areas and involve the residents in the improvement of their neighborhoods.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
ODP-Neighborhood Enhancement Expenditures							
	Payroll	\$ 113,859	\$ 109,118	\$ 121,060	\$ 134,347	\$ 141,838	\$ 7,491
	Overtime	\$ 270	\$ 14	\$ 300	\$ 303	\$ 302	\$ (1)
	FICA	\$ 8,226	\$ 7,875	\$ 9,290	\$ 10,310	\$ 10,880	\$ 570
	Health Insurance	\$ 34,564	\$ 27,781	\$ 2,430	\$ 13,290	\$ 14,620	\$ 1,330
	Life Insurance	\$ 162	\$ 187	\$ 35,550	\$ 220	\$ 220	\$ -
	Uniform Allowance	\$ 110	\$ 215	\$ 220	\$ 110	\$ 110	\$ -
	Pension (401)	\$ 10,817	\$ 10,258	\$ 110	\$ 12,770	\$ 13,480	\$ 710
	457 Contribution	\$ -	\$ 250	\$ 11,510	\$ 500	\$ 500	\$ -
	RHS Contribution	\$ 2,000	\$ 2,000	\$ 500	\$ 2,000	\$ 2,000	\$ -
	Eyeglass Reimbursement	\$ 200	\$ -	\$ 2,000	\$ 800	\$ 800	\$ -
	Worker's Comp.	\$ 400	\$ 2,370	\$ -	\$ 2,690	\$ 2,840	\$ 150
	Education Incentive	\$ 1,000	\$ 1,250	\$ 1,250	\$ 1,000	\$ -	\$ (1,000)
	Other professional Services	\$ -	\$ 7	\$ -	\$ -	\$ -	\$ -
	Printing	\$ 200	\$ 200	\$ 600	\$ 200	\$ 200	\$ -
	Dues	\$ -	\$ 50	\$ 5,690	\$ 50	\$ 50	\$ -
	Travel	\$ 35	\$ -	\$ 200	\$ 50	\$ 50	\$ -
	Training	\$ -	\$ -	\$ 50	\$ 230	\$ 230	\$ -
	Operating Services	\$ 1,200	\$ 1,850	\$ 50	\$ 1,500	\$ 1,500	\$ -
	Postage	\$ 250	\$ 170	\$ 100	\$ 180	\$ 180	\$ -
	Consumables	\$ 400	\$ 241	\$ 1,500	\$ 1,250	\$ 1,000	\$ (250)
	Operating Supplies	\$ 735	\$ 417	\$ 170	\$ 1,200	\$ 1,200	\$ -
	Relocation	\$ 12,730	\$ 21,530	\$ 1,000	\$ 14,000	\$ 10,000	\$ (4,000)
		\$ 187,158	\$ 185,783	\$ 193,580	\$ 197,000	\$ 202,000	\$ 5,000

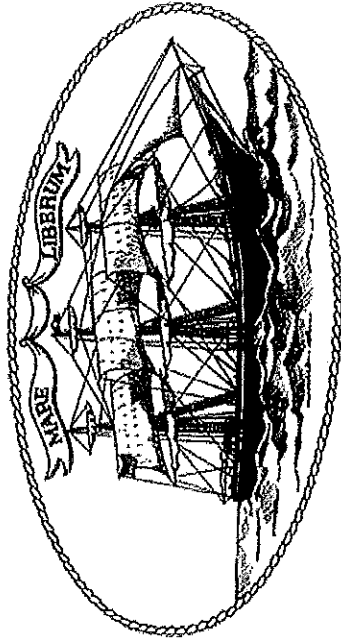


FUNCTION: Fringe Benefits	DEPARTMENT: Worker's Comp	DIVISION: Worker's Comp
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SUMMARY:

The Risk Manager, under the Finance Department, is responsible for the prevention of workplace employee injuries, ensuring prompt reporting of all injuries, claim management, facilitating return to work strategies and resolving open claims. In addition, the Risk Manager oversees the marketing of the city Workers' compensation coverage seeking to achieve optimal premium and deductible levels to meet statutory requirements.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
WORKERS COMP							
Revenues							
	Contribution from General Fund	\$ 1,035,700	\$ 1,139,340	\$ 1,243,100	\$ 1,139,340	\$ 1,154,518	\$ 15,178
	CDBG Contribution	\$ 910	\$ 8,660	\$ 6,500	\$ 6,900	\$ 6,900	\$ -
	WPCA Contribution	\$ 340	\$ -	\$ -	\$ 350	\$ 350	\$ -
	Water Contribution	\$ 340	\$ -	\$ -	\$ 350	\$ 350	\$ -
	Youth Affairs	\$ -	\$ -	\$ -	\$ 350	\$ 350	\$ -
	Refund Prior Year Expense	\$ 21,357	\$ 20,609	\$ -	\$ -	\$ -	\$ -
	Workers Compensation	\$ 165,966	\$ 60,434	\$ 130,000	\$ 130,000	\$ 130,000	\$ -
		\$ 1,224,613	\$ 1,229,043	\$ 1,380,000	\$ 1,277,290	\$ 1,292,468	\$ 15,178
Expenditures							
	Consulting	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ -
	Premiums	\$ 526,399	\$ 509,199	\$ 550,000	\$ 577,500	\$ 560,175	\$ (17,325)
	Paid Losses	\$ 730,014	\$ 709,165	\$ 800,000	\$ 669,790	\$ 669,790	\$ -
		\$ 1,276,413	\$ 1,218,364	\$ 1,380,000	\$ 1,277,290	\$ 1,259,965	\$ (17,325)
	Revenues over expenses	\$ (51,800)	\$ 10,679	\$ -	\$ -	\$ 32,503	\$ 32,503

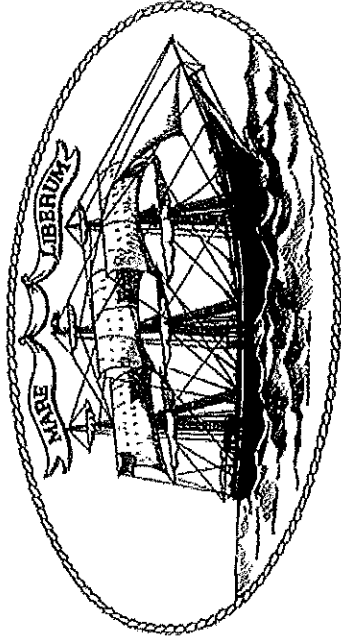


FUNCTION: Fringe Benefits	DEPARTMENT: LAP	DIVISION: LAP
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SUMMARY:

The Risk Manager, within the Finance Department, is responsible for the identification of liability, auto and property (LAP) exposures of the city, implementing proactive strategies to mitigate risk, coordinating and resolving open claims and ensuring appropriate coverages are in place at cost effective premiums and deductible levels to minimize the financial impact on the city.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
LAP	Revenues						
	Budgeted Fund Balance						
	General Fund Contribution	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 835,000	\$ 125,000	\$ 125,000
	Water Contribution	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -
	Sewer Contribution	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -
	Parking Authority Contribution	\$ 30,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -
		\$ 1,245,000	\$ 1,280,000	\$ 915,000	\$ 1,115,000	\$ 1,240,000	\$ 125,000
	Expenditures						
	Legal						
	Claims & Judgements	\$ 1,523	\$ 3,403	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
	Premiums	\$ 17,382	\$ 40,395	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
	Other Expense	\$ 654,619	\$ 124,604	\$ 525,000	\$ 625,000	\$ 640,000	\$ 15,000
	Insurance Claims	\$ -	\$ 3,013	\$ 30,000	\$ 75,000	\$ 75,000	\$ -
		\$ 383,954	\$ 303,012	\$ 300,000	\$ 355,000	\$ 375,000	\$ 20,000
		\$ 1,057,478	\$ 474,427	\$ 915,000	\$ 1,115,000	\$ 1,150,000	\$ 35,000
	Revenues over expenses	\$ 187,522	\$ 805,573	\$ -	\$ -	\$ 90,000	\$ 90,000



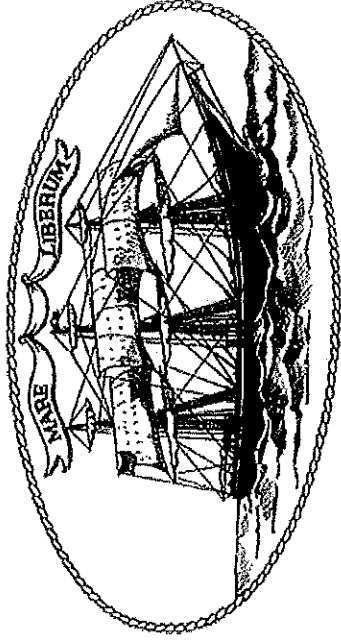
FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Camp Programs
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SUMMARY:

The New London Recreation Department offers many self sufficient programs through this "CAMP NL" fund that uses participant fees to pay for instructors and supplies each program needs without further impacting the budget.

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SPECIAL REVENUE FUNDS		FY 2013 Actual	FY 2013 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
CAMP NEW LONDON							
Revenues							
	Program fees collected	\$ 166,389	\$ 168,066	\$ 140,000	\$ 160,000	\$ 160,000	\$ -
	Misc. Revenues	\$ 75,064	\$ 68,455	\$ 56,000	\$ 15,000	\$ 15,000	\$ -
	General Fund Transfers	\$ -	\$ 110,000	\$ 110,000	\$ 100,000	\$ 50,000	\$ (50,000)
	Grants, sponsorship, etc	\$ -	\$ -	\$ -	\$ 21,000	\$ -	\$ (21,000)
	Fund Balance transfer	\$ -	\$ -	\$ -	\$ 35,000	\$ 100,000	\$ 65,000
	Special Revenue	\$ 169,090	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 410,543	\$ 346,521	\$ 306,000	\$ 331,000	\$ 325,000	\$ (6,000)
Expenditures							
	Payroll	\$ 240,815	\$ 232,761	\$ 186,360	\$ 222,018	\$ 246,000	\$ 23,982
	Fica	\$ 18,348	\$ 17,806	\$ 13,070	\$ 14,382	\$ 17,000	\$ 2,618
	Workers Comp	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -
	Training	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ (5,000)
	Other Professional Fees	\$ 7,677	\$ 2,731	\$ -	\$ 48,000	\$ -	\$ (48,000)
	Other Operating Services	\$ -	\$ 2,909	\$ 3,000	\$ -	\$ -	\$ -
	Operating Supplies	\$ 129,836	\$ 119,673	\$ 103,170	\$ 41,600	\$ 62,000	\$ 20,400
		\$ 396,676	\$ 375,880	\$ 306,000	\$ 331,000	\$ 325,000	\$ (6,000)
	Revenues over expenses	\$ 13,867	\$ (29,359)	\$ -	\$ -	\$ -	\$ -
	Fund Balance of \$173,142 as of 6/30/2019						

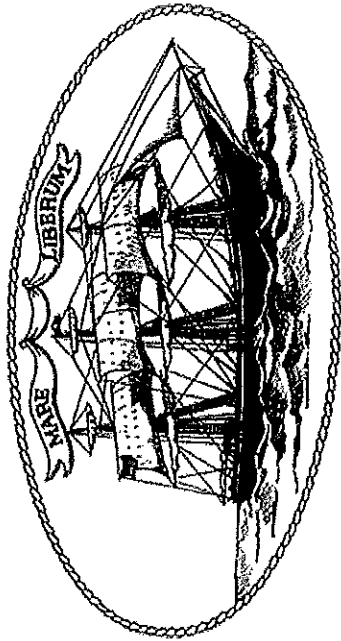


FUNCTION: Port Authority	DEPARTMENT: Public Works	DIVISION: Port Authority
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SUMMARY:

The general purpose of the New London Port Authority shall be to foster and stimulate the development of the New London waterfront for the highest and best use including, but not limited to: commercial development, shipment of freight, tourism related activities and car and passenger transport through acquisition, construction, and reconstruction and operation of piers, terminals and other facilities.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
PORT AUTHORITY							
Revenues							
	Budgeted fund balance	\$ -	\$ -	\$ (5,470)	\$ -	\$ -	\$ -
	Charges for services	\$ 370	\$ 2,400	\$ 2,000	\$ 3,000	\$ -	\$ (3,000)
	Banners & Port Fees	\$ 400	\$ 4,800	\$ -	\$ -	\$ -	\$ -
	Business Property Rental	\$ -	\$ -	\$ -	\$ -	\$ 22,600	\$ 22,600
	Waterfront Rental	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500
	Advertising	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ -
	Mooring and Dockage Fees	\$ 12,284	\$ 19,675	\$ 20,000	\$ 20,000	\$ 40,000	\$ 20,000
	Claim Beds	\$ 13,600	\$ 13,600	\$ 13,600	\$ 13,600	\$ 13,600	\$ -
	Miscellaneous Revenue	\$ 66	\$ 213	\$ -	\$ -	\$ -	\$ -
		\$ 26,720	\$ 40,838	\$ 30,130	\$ 36,600	\$ 76,700	\$ 40,100
Expenditures							
	Consulting	\$ -	\$ 3,900	\$ 6,000	\$ -	\$ -	\$ -
	Legal/Financial	\$ -	\$ 2,629	\$ 2,630	\$ -	\$ -	\$ -
	Other Prof Svcs	\$ 4,076	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -
	Marketing & Advertising	\$ 3,870	\$ 1,288	\$ 10,000	\$ 10,000	\$ 17,000	\$ 7,000
	Operating Services	\$ 7,903	\$ 9,518	\$ 10,000	\$ 17,000	\$ 10,000	\$ (7,000)
	Maintenance & Repairs	\$ 12,450	\$ 8,016	\$ 10,000	\$ 9,000	\$ 49,600	\$ 40,600
	Operating Supplies	\$ 1,744	\$ 1,732	\$ -	\$ 600	\$ 100	\$ (500)
	Non Capital Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 30,043	\$ 28,583	\$ 40,130	\$ 36,600	\$ 76,700	\$ 40,100
	Revenues over expenses	\$ (3,323)	\$ 12,255	\$ (10,000)	\$ -	\$ -	\$ -



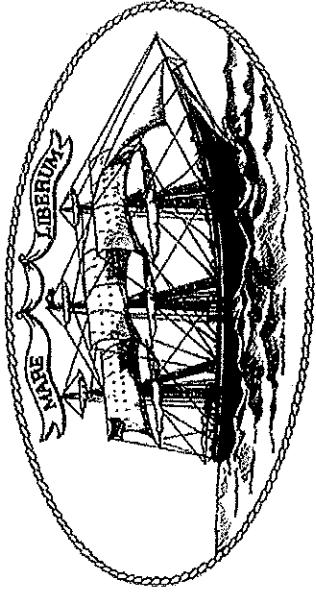
FUNCTION: Town Aid	DEPARTMENT: Public Works	DIVISION: Administration
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SUMMARY:

Per CGS 13a-175a this grant from the State Department of Transportation is to be used "for construction, reconstruction, improvement or maintenance of highway, sections of highways, bridges or structures incidental to highway and bridges or the improvement thereof, including the plowing of snow, the sanding of icy pavements, the trimming and removal of trees, the installation, replacement and maintenance of traffic signs, signals and markings, and for traffic control and vehicular safety programs, traffic and parking planning and administration and other purposes and programs related to highways, traffic and parking, and for the purposes of providing and operating essential public transportation services and related facilities". These funds can only be expended on roadways inventoried by the State and confirmed to be City roads. The Public Works Department utilizes Town Aid Fund for snow removal operations to cover overtime and materials of sand and salt. Any balance would be used for services and materials required for roadway maintenance. These funds were used to a great extent for the reconstruction of Pequot Avenue.

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SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
TOWN AID							
	Revenues						
	Budgeted fund balance	\$ -	\$ -	\$ 160,700	\$ 125,000	\$ 125,000	\$ -
	Intergovernmental Revenue	\$ 385,741	\$ 385,019	\$ 385,000	\$ 385,000	\$ 349,300	\$ (35,700)
		\$ 385,741	\$ 385,019	\$ 545,700	\$ 510,000	\$ 474,300	\$ (35,700)
	Expenditures						
	Overtime	\$ 110,503	\$ 81,874	\$ 155,000	\$ 155,000	\$ 155,000	\$ -
	Meal Allowance	\$ 3,781	\$ 2,859	\$ 6,000	\$ 6,000	\$ 6,000	\$ -
	Rentals and Leases	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ -
	Operating Supplies	\$ 50,625	\$ 113,802	\$ 209,000	\$ 194,000	\$ 179,000	\$ (15,000)
	Storm Supplies	\$ 144,803	\$ 140,489	\$ 145,700	\$ 125,000	\$ 104,300	\$ (20,700)
		\$ 339,712	\$ 369,024	\$ 545,700	\$ 510,000	\$ 474,300	\$ (35,700)
	Revenues over expenses	\$ 46,029	\$ 15,995	\$ -	\$ -	\$ -	\$ -



FUNCTION: Community Services	DEPARTMENT: Recreation	DIVISION: Youth Affairs
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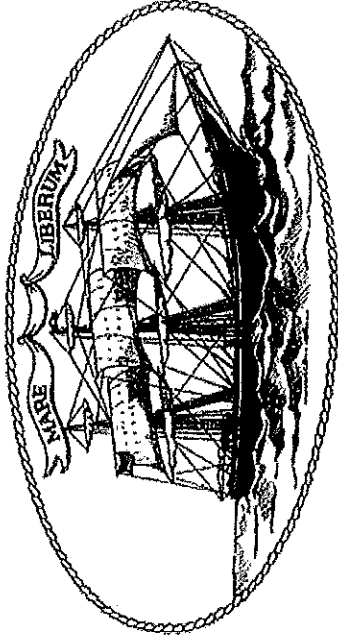
SUMMARY:

The New London Youth Affairs operates under the direction of the Recreation Department. The Department is funded through grants. The Department offers programs for youth in the community.

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
YOUTH AFFAIRS							
Revenues							
Budgeted fund balance							
Grants		\$ -				\$ -	\$ -
		\$ 491,400				\$ 780,250	\$ 288,850
		\$ 491,400				\$ 780,250	\$ 288,850
Expenditures							
Programs							
Bodenwein						\$ 5,000	\$ 5,000
Care						\$ 5,000	
Chamber of Commerce						\$ 5,000	
Charter Oak						\$ 6,000	
CT Office of Arts						\$ -	
Chelsea Groton						\$ 6,000	
CDBG						\$ 10,000	
Community Foundation						\$ 28,300	
CT Office of Arts						\$ 5,000	
CYSA/DCF/RB						\$ 24,200	
Dime						\$ -	
Dominion						\$ -	
Donations(Elks, Kiwanis, Realtors, indiv)						\$ -	
DCFYSB Enhancement						\$ 24,200	
DCFYSB Entitlement						\$ 31,600	
Department of Ed/Parent Trust						\$ 28,700	
Dime						\$ 10,000	
Eastconn/Foundations						\$ -	
Eastconn/Mystic Aquarium						\$ -	
Dominion						\$ 5,000	
Environmental						\$ -	
First Book						\$ -	
L&M						\$ -	
Liberty						\$ -	
NLPS						\$ -	
Dominion Misc						\$ 20,800	
Pfizer						\$ -	
Rotary Club						\$ -	
Eastconn Cares						\$ -	
SERAC						\$ 36,200	
Eastconn/CHEFA						\$ -	
Veolia						\$ 7,000	
Walmart						\$ -	
Women & Girls						\$ -	
Youth Violence Prevention						\$ -	
Eastconn/DCF						\$ 26,200	
Eastconn/DEI						\$ 26,200	
Eastconn/DOL						\$ 37,000	
Eastconn/WIOIA COOL						\$ 45,700	
Eastconn/Foundations						\$ 7,000	
Eastconn/Juv Just						\$ 10,400	
Eastconn/Mystic Aquarium						\$ 6,000	
Eastconn/OSY						\$ 10,400	
EB						\$ 12,450	
Environmental						\$ 30,800	
Neighbors for Neighbors						\$ 22,800	
NLPS						\$ 15,400	

SPECIAL REVENUE FUNDS		FY 2018 Actual	FY 2019 Actual	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY21 Budget
	Palmer					\$ 26,600	
	Pfizer					\$ 10,000	
	SBDI					\$ 15,800	
	Youth Violence Prevention					\$ 2,000	
						\$ -	
						\$ -	
						\$ 780,250	
	Revenues over expenses					\$ -	

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FUNCTION: Public Utilities	DEPARTMENT: Water	DIVISION: Administration
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SUMMARY:

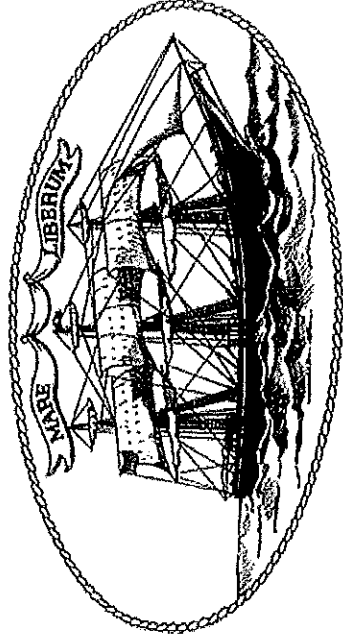
The Water Enterprise Fund yields approximately \$7,100,000 each year in revenue through user rates. Water service is provided to New London, Waterford, and East Lyme. The city currently has an operations and maintenance contract with Veolia Water, N.A. to provide labor to operate the water treatment facility and water distribution system. The Water Department in conjunction with the Water & Water Pollution Control Authority (W&WPCA) oversee and administers the contract. The City operates its own water supply system in accordance with an enabling Act of the General Assembly dated July 5, 1871, as amended, and an Ordinance relative to the Water & Sewer System dated February 9, 1925, as amended. Its operations are financed from direct charges to the users of the service. No portions of the appropriations are supported by the property tax or other revenue sources of the City is diverted to the system to support operations; nor are funds funneled from the system to subsidize other City functions. The Water Department is charged for all services and administrative costs furnished by other departments of the City. The budget for Division 01 covers all personnel, fringe benefits and operation and maintenance expenses for all functions of the Water Department. It also includes services, capital improvements and taxes related to the watershed, transmission mains, distribution mains and customer services.

DPU ESTIMATED REVENUE - WATER 2021 - 2022

ACCOUNT NUMBER	MUNIS ACCOUNTS	ACCOUNT DESCRIPTION	FY 2020 Actual Revenue	FY 2021 ADOPTED REVENUE	FY 2022 PROPOSED REVENUE
421-6801-342-03-01	60808001-44751	N.L. Residential	\$ 4,782,453	\$ 5,150,000	\$ 4,800,000
421-6801-342-03-06	60808001-44754	Waterford - Residential	\$ -	\$ 100,000	\$ 110,000
421-6801-342-03-13	60808001-44755	East Lyme Governmental	\$ 113,569	\$ 360,000	\$ -
421-6801-342-03-15	60808001-44755	Metered Sales/Service Fund	\$ 279,428	\$ 360,000	\$ -
421-6801-342-03-02	60808001-44216	Fire Services	\$ 10,914	\$ 265,000	\$ -
421-6801-346-99-11	60808001-44207	Service Calls	\$ 8,057	\$ 12,000	\$ 8,460
421-6801-346-99-12	60808001-44208	Connection Fees	\$ 271,846	\$ 180,000	\$ 250,000
421-6801-347-01-01	60808001-44850	Hydrants	\$ 723,253	\$ 850,000	\$ 725,000
421-6801-347-06-00	60808001-45107	Delinquent Accounts	\$ -	\$ -	\$ -
421-6801-352-02-00	60808001-44706	Lien Preparation	\$ 106,210	\$ 120,000	\$ 106,210
421-6801-352-03-00	60808001-45104	Insufficient Funds Check	\$ 720	\$ 500	\$ 720
421-6801-362-02-00	60808001-46101	General Investments	\$ 236,626	\$ 10,000	\$ -
421-6801-362-07-13	60808001-46103	Prudential/Net Change in Value	\$ 28,175	\$ 300,000	\$ -
421-6801-369-03-99	60808001-46890	Miscellaneous Revenue	\$ 7,935	\$ 50,000	\$ 8,000
		Revenue Total	\$ -	\$ -	\$ 6,008,369
		Water Reserve Contribution	\$ -	\$ -	\$ 735,702
		TOTAL	\$ 6,568,996	\$ 7,402,500	\$ 6,744,091

PROPOSED BUDGET WATER EXPENDITURES 2021-2022

ACCOUNT NUMBER	MUNIS ACCOUNTS	ACCOUNT DESCRIPTION	FY 2020 Actual Budget	FY 2021 ADOPTED BUDGET	FY 2022 PROPOSED BUDGET
421 6801 468 10-01	60808001-51510	Regular Payroll	\$ 87,632	\$ 125,210	\$ 127,970
421 6801 468 10-03	60808001-51530	Overtime	\$ -	\$ 14,100	\$ 14,310
421 6801 468 10-04	60808001-51540	Longevity	\$ 640	\$ 890	\$ 890
421 6801 468 20-01	60808001-52200	FICA	\$ 6,927	\$ 10,730	\$ 10,960
421 6801 468 20-03	60808001-52104	Worker Comp Insurance	\$ -	\$ 350	\$ 350
421 6801 468 20-04	60808001-52101	Health Insurance	\$ 15,149	\$ 30,050	\$ 42,190
421 6801 468 20-05	60808001-52102	Life Insurance	\$ 81	\$ 140	\$ 140
421 6801 468 20-07	60808001-52901	Uniform Allowance	\$ 209	\$ 220	\$ 220
421 6801 468 20-11	60808001-52305	Employer Contribution 401a	\$ 4,466	\$ 4,720	\$ 4,810
421 6801 468 20-12	60808001-52306	457 Contribution	\$ 5,671	\$ 8,500	\$ 8,670
421 6801 468 20-13	60808001-52307	Retirement Health Services	\$ 500	\$ 1,000	\$ 1,000
421 6801 468 20-15	60808001-52904	Tuition Reimbursement	\$ -	\$ 1,000	\$ 1,000
421 6801 468 20-17	60808001-52905	MEU Degrees	\$ -	\$ 750	\$ 750
421 6801 468 20-18	60808001-52903	MEU/PWV/Unaff Eyeglass Reimburse	\$ 75	\$ 430	\$ 480
421 6801 468 20-23	60808001-52303	CWERS (Public Works)	\$ 6,055	\$ 5,880	\$ 5,990
421 6801 468 32-02	60808001-53012	Consulting	\$ 95,168	\$ 100,000	\$ 100,000
421 6801 468 32-04	60808001-53023	Legal/Financial	\$ 54,862	\$ 76,000	\$ 76,000
421 6801 468 32-89	60808001-53030	Other Professional Services	\$ 75,305	\$ 133,000	\$ 100,000
New Line		Small Capital Projects	\$ -	\$ -	\$ 500,000
421 6801 468 33-01	60808001-55400	Advertising	\$ -	\$ 6,800	\$ 6,800
421 6801 468 33-02	60808001-55500	Printing	\$ 45	\$ 500	\$ 500
421 6801 468 33-03	60808001-56100	Dues & Subscriptions	\$ 3,526	\$ 4,000	\$ 4,000
421 6801 468 33-04	60808001-56800	Travel & Transportation	\$ 1,477	\$ 2,800	\$ 2,800
421 6801 468 33-05	60808001-54400	Rentals & Leases	\$ -	\$ 1,000	\$ 1,000
421 6801 468 33-06	60808001-55200	Liability & Fidelity Insurance	\$ 65,000	\$ 65,000	\$ 65,000
421 6801 468 33-07	60808001-55010	Training	\$ 625	\$ 2,600	\$ 2,600
421 6801 468 33-99	60808001-55980	Other Op. Svcs/Purchased Services	\$ 3,657,504	\$ 4,677,920	\$ 3,740,854
421 6801 468 34-01	60808001-55301	Postage	\$ 110	\$ 460	\$ 460
421 6801 468 34-03	60808001-55300	Telephone (Cell)-Communications	\$ 699	\$ 360	\$ 800
421 6801 468 35-02	60808001-54300	Repairs & Maintenance	\$ -	\$ 51,200	\$ 51,200
421 6801 468 35-03	60808001-56220	Electricity	\$ 609,256	\$ 700,000	\$ 610,000
421 6801 468 35-08	60808001-53017	Property Taxes	\$ 65,439	\$ 70,680	\$ 70,680
421 6801 468 35-98	60808001-59140	Miscellaneous-Internal Transfer SCOT	\$ 200,000	\$ 200,000	\$ 225,000
421 6801 468 41-10	60808001-59100	Office Supplies & Materials	\$ 8,622	\$ 4,500	\$ 4,976
421 6801 468 50-41	60808001-57300	New Equipment	\$ 253	\$ 50,000	\$ 50,000
421 6801 468 69-01	60808001-59550	Contingency	\$ 13,509	\$ 50,000	\$ 50,000
421 6801 468 69-02	60808001-59200	Claims & Judgments	\$ 2,907	\$ 5,250	\$ 4,000
421 6801 468 69-10	60808001-59650	Meter Cost Savings	\$ 104,346	\$ 150,000	\$ 150,000
421 6801 468 81-03	60808001-56830	Interest - Pmts Remaining on Bond Payment	\$ 148,560	\$ 140,000	\$ 150,185
421 6801 468 81-04	60808001-568310	Principal Redemption	\$ 287,171	\$ 551,039	\$ 515,006
421 6801 468 91-12	60808001-59061	Pension for Retirees	\$ 32,300	\$ 32,300	\$ 42,500
		Total less depreciation	\$ 5,506,383	\$ 7,279,388	\$ 6,744,091
421 6801 468 99-03	60808001-57900	Depreciation Expense	\$ 1,062,614	\$ 123,112	\$ -
		TOTAL	\$ 6,568,996	\$ 7,402,500	\$ 6,744,091



FUNCTION: Public Utilities	DEPARTMENT: Sewer	DIVISION: Administration
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SUMMARY:

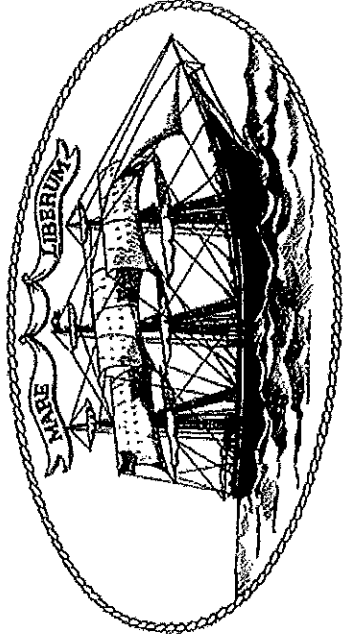
The Sewer Enterprise Fund yields approximately \$6,200,000 each year in revenue through user rates. Sewage treatment service is provided to New London, Waterford, and East Lyme. The City currently has an operations and maintenance contract with Veolia Water, N.A. to provide labor to operate the wastewater treatment facility and sewer collection system. The Sewer Department in conjunction with the Water & Water Pollution Control Authority (W&WPCA) oversee and administers the contract. Operations are financed from direct charges to the users of the service. No portions of the appropriations are supported by the property tax or other revenue sources of the City is diverted to the system to support operations; nor are funds funneled from the system to subsidize other City functions. The Water Pollution Control Authority is charged for all services and administrative costs furnished by other departments of the City. There are three divisions -- Administration, Gravity Sewers and the Sewer Treatment Plant. Administration: The budget for Division 01 covers the operation and maintenance expenses for the Water Pollution Control Department excluding Gravity Sewers. It also includes professional services and debt service related to capital projects to the collection system and pumping stations.

DPU ESTIMATED REVENUE SEWER 2021-2022

ACCOUNT NUMBER	MUNIS ACCOUNT #	ACCOUNT DESCRIPTION	FY2020 Actual Revenue	FY2021 ADOPTED REVENUE	FY2022 PROPOSED REVENUE
431 6901 331 04-21	60828201-43383	Nitrogen Credit	\$ 23,525	\$ 30,000	\$ 31,995
431 6901 342 03-01	60828201-44751	N.L. Residential	\$ 3,405,240	\$ 4,100,000	\$ 3,450,000
431 6901 342 03-10	60828201-44752	Waterford Governmental	\$ 1,485,725	\$ 1,200,000	\$ 1,350,000
431 6901 342 03-13	60828201-44753	East Lyme Governmental	\$ 531,285	\$ 600,000	\$ 600,000
431 6901 346 99-12	60828201-44208	Connection Fees	\$ 36,626	\$ 80,000	\$ 35,000
431 6901 346 99-13	60828201-44209	Nile Soils	\$ 255,956	\$ 340,000	\$ 275,000
431 6901 351 06-00	60828201-45107	Delinquent Accounts	\$ 48,647	\$ 100,000	\$ 100,000
431 6901 352 02-00	60828201-44106	Lien Preparation	\$ -	\$ 15,000	\$ -
431 6901 362 01-02	60828201-46115	Treatment Plant Interest	\$ 65,263	\$ -	\$ -
431 6901 362 02-00	60828201-46101	General Investments	\$ 27,488	\$ -	\$ -
431 6901 362 07-13	60828201-46103	Prudential-Net Charge in Value	\$ 15,525	\$ 100,000	\$ -
431 6901 369 01-00	60828201-48975	Completed Capital Project	\$ -	\$ 50,000	\$ 60,000
431 6901 369 03-99	60828201-48990	Miscellaneous Revenue	\$ -	\$ -	\$ -
		Total	\$ -	\$ -	\$ -
		Sewer Reserve Contribution	\$ -	\$ -	\$ 5,901,995
		TOTAL	\$ 5,876,291	\$ 6,585,000	\$ 6,256,995

PROPOSED BUDGET SEWER EXPENDITURES 2021-2022

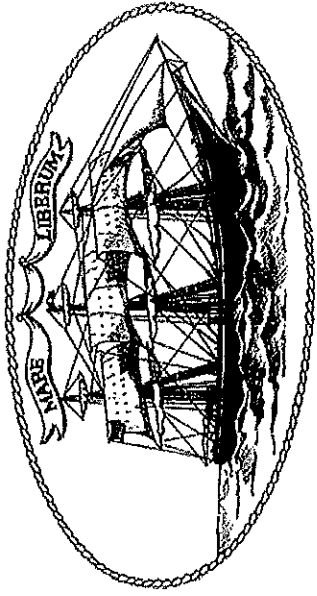
ACCOUNT NUMBER	MUNIS ACCOUNT #	ACCOUNT DESCRIPTION	FY2020 ACTUAL Budget	FY2021 ADOPTED BUDGET	FY2022 PROPOSED BUDGET
Division 1 Administration					
431 6901 469 10-01	60828201-51510	Regular Payroll	\$ 103,830	\$ 141,350	\$ 144,430
431 6901 469 10-03	60828201-51530	Overtime	\$ 11,813	\$ 14,100	\$ 14,310
431 6901 469 10-04	60828201-51540	Longevity	\$ 680	\$ 930	\$ 930
431 6901 469 20-01	60828201-52200	Fringe Benefits/FICA	\$ 7,972	\$ 11,970	\$ 12,220
431 6901 469 20-03	60828201-52104	Fringe Benefits/Worker Comp	\$ -	\$ -	\$ 350
431 6901 469 20-04	60828201-52101	Fringe Benefits/Health Insurance	\$ 17,967	\$ 32,950	\$ 46,300
431 6901 469 20-05	60828201-52102	Fringe Benefits/Life Insurance	\$ 81	\$ 150	\$ 150
431 6901 469 20-11	60828201-52305	Fringe Benefits/401a Contribution	\$ 3,645	\$ 5,050	\$ 5,140
431 6901 469 20-12	60828201-52306	Fringe Benefits/457 Contribution	\$ 7,291	\$ 10,930	\$ 11,140
431 6901 469 20-13	60828201-52307	Retirement Health Services	\$ 500	\$ 1,000	\$ 1,000
431 6901 469 20-18	60828201-52903	Fringe Ben PW/MEL/Unaff Eyeglass Reim	\$ 75	\$ 430	\$ 480
431 6901 469 20-23	60828201-52903	CMERS (Public Works)	\$ 6,055	\$ 5,860	\$ 5,990
431 6901 469 32-02	60828201-53012	Professional Svcs/Consulting	\$ 22,300	\$ 100,000	\$ 100,000
431 6901 469 32-04	60828201-53020	Legal/Financial	\$ -	\$ 60,000	\$ 60,000
431 6901 469 32-99	60828201-53300	Professional Svcs/Other Professional	\$ 3,950	\$ 76,000	\$ 76,000
431 6901 469 33-01	60828201-55400	Operating Svcs/Advertising	\$ -	\$ 2,800	\$ 2,800
431 6901 469 33-04	60828201-55800	Operating Svcs/Travel & Transportation	\$ 1,477	\$ 2,800	\$ 2,800
431 6901 469 33-06	60828201-55200	Operating Svcs/Liability & Fidelity Ins.	\$ 150,000	\$ 150,000	\$ 150,000
431 6901 469 35-99	60828201-55990	Operating Svcs/Other Purchased Svcs	\$ 4,167,183	\$ 4,550,260	\$ 4,107,140
431 6901 469 34-03	60828201-55300	Telephone (Call) Communications	\$ -	\$ 360	\$ 800
431 6901 469 35-02	60828201-54300	Purchased Property Svcs/Maint & Repair	\$ -	\$ -	\$ -
431 6901 469 35-03	60828201-55220	Electricity	\$ 610,754	\$ 700,000	\$ 650,000
431 6901 469 36-99	60828201-59140	Internal Transfer - SCOD Misc.	\$ 200,000	\$ 225,000	\$ 250,000
431 6901 469 41-20	60828201-59500	Operating Supplies	\$ (126)	\$ 15,000	\$ 5,000
431 6901 469 69-01	60809201-59550	Contingency	\$ -	\$ -	\$ -
431 6901 469 81-03	60828201-58320	Interest - Perm Borrowing	\$ 115,428	\$ 105,665	\$ 96,530
431 6901 469 81-04	60828201-58310	Principal Capital Redemption	\$ 265,709	\$ 255,709	\$ 171,785
431 6901 469 91-12	60828201-59081	Pension for Retirees	\$ 32,300	\$ 32,300	\$ 42,500
Division 3 Gravity Sewers					
431 6903 469 33-99	60828203-53990	Other Operating Services	\$ -	\$ -	\$ -
431 6903 469 69-02	60828203-58200	Claims & Judgments	\$ 12,530	\$ 25,000	\$ 25,000
Division 4 Treatment Plant					
431 6904 469 32-99	60828204-53300	Prof Svcs/Other Professional Svcs	\$ -	\$ -	\$ -
431 6904 469 35-02	60828204-54300	Repairs & Maintenance	\$ 38,300	\$ 50,000	\$ 25,000
431 6904 469 35-02	60828204-77777	Small Projects	\$ -	\$ -	\$ 250,000
NEED NEW LINE					
		Total less Depreciation	\$ 5,769,711	\$ 6,574,834	\$ 6,256,995
431 6904 469 69-03	60828204-57300	Depreciation Expense	\$ -	\$ -	\$ -
431 6901 469 69-03	60828201-57900	Depreciation Expense	\$ 106,580	\$ 10,168	\$ -
		TOTAL	\$ 5,876,291	\$ 6,585,000	\$ 6,256,995



FUNCTION: Public Utilities	DEPARTMENT: Stormwater	DIVISION: Administration
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SUMMARY:

The Stormwater Enterprise Fund was established in 2018 to ensure the health, safety and general welfare of citizens, and protect and enhance the water quality of watercourses and waterbodies in a manner pursuant to and consistent with the Federal Clean Water Act by reducing pollutants in stormwater discharges to the maximum extent practicable and prohibiting non-stormwater discharges to the municipal storm street drainage system. The function was previously carried out by the Public Works Department.



FUNCTION: Parking Enforcement	DEPARTMENT: Parking	DIVISION: Administration
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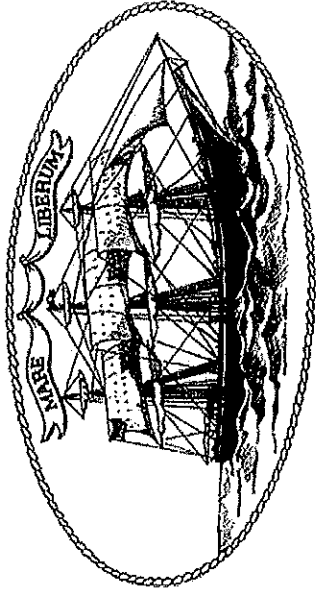
SUMMARY:

Per New London Code of Ordinances Sec 20-10:

- (a)The city hereby establishes a parking authority to be known as the New London Parking Authority (hereinafter "authority"), and designates the city's current parking commission as the authority. Members of the authority shall serve without compensation. Any vacancies which may occur in the membership shall be filled for the unexpired term in the same manner as the original appointment.
- (b)The authority shall select from among its members a chairman and a secretary, and may employ necessary personnel to carry out its duties and responsibilities.
- (c)The authority shall be given the following powers and designations:
 - 1-All the rights, powers and responsibilities of the city's parking commission currently set forth under the City's Code of Ordinances and the Connecticut General Statutes, Chapter 100, as may be amended;
 - 2-Pursuant to General Statute § 7-207a, the power and authority to designate metered on-street parking zones, and to collect and receive all parking meter revenue to be used as provided for therein;
 - 3-The power and authority to establish parking and resident on-street parking zones within the city;
 - 4-Designated as the city's traffic authority for purposes of carrying out the powers, duties and responsibilities currently set forth under subsection 20-20(d)(1), subsection 20-33(a), and chapter 20, article III of the City's Code of Ordinances, as amended; and
 - 5-Designated as the city's traffic authority for purposes of carrying out the authority and powers set forth in Connecticut General Statutes § 14-307 and § 14-308.
- (d)Any enforcement actions required by the authority shall be carried out and conducted by the city's police department or the city's parking enforcement personnel.
- (e)Nothing in this section shall limit the authority and powers of the mayor to act as the traffic authority under all other sections of the City's Code of Ordinances not identified herein, including when states of emergency are declared, when natural storms are predicted which are expected to have a significant impact on the city, and during special events being conducted with the city.

PROPOSED FY'22 OPERATING BUDGET - 441.3301.433		NEW LONDON PARKING AUTHORITY	
The Proposed FY'22 Budget is predicated on the mitigation of the COVID-19 virus by Summer 2021.			
REVENUES			
Water Street Garage Operations			\$597,000
Fort Trumbull Lot Operations			\$140,000
Green Harbor, O'Neill-Tilley & Marina Lots Operations			\$88,037
Julian Lot Operations			\$40,600
Citation, Fines, On-street Parking, etc.			\$63,046
TOTAL REVENUE			\$928,683
EXPENSES			
51000 PERSONNEL			
62852501 / 51510 - Regular Payroll	Carey E. Redd, II, CAPP		\$94,340
62852501 / 51530 - Overtime Payroll	Lori's NLPA Admin. Duties		\$4,929
TOTAL CODE ACCT # 2852501/51500			\$99,269
5200 FRINGE BENEFITS			
62852501 / 52200 - FICA	Total 100 x 7.65%		\$7,218
62852501 / 52101 - Health Insurance			\$10,200
62852501 / 52102 - Life Insurance			\$110
62852501 / 52305 - Pension Contribution (401A)	9.5% of budgeted salary Dir. only		\$8,963
62852501 / 52306 - 457 Contribution	Unaffiliated \$500 per person		\$500
62852501 / 52307 - RHS Contribution	Annual amount		\$1,000
20-18 Eyeglass Reimbursement			\$150
TOTAL CODE 62852501 / 52000			\$28,141
53000 PURCHASED SERVICES			
62852501 / 53011 - Engineering/Architect	Arch & Engineering Services (BUILDGrant)		\$20,000
62852501 / 53020 Legal Services	2021 Reconciliation		\$20,000
62852501 / 53300 Professional Services	Civil, Geo & Tech Services (BUILDGrant)		\$20,000
TOTAL CODE 62852501 / 53000			\$89,291
58000 DUES, PUBLICATIONS & SUBSCRIPTIONS			
62852501 / 58100 Dues & Subscriptions	IPMI, NEPC, NPA, PIE & The Day		\$2,100
TOTAL CODE 62852501 / 58000			\$2,100
55000 TRAINING, TRANSPORTATION & TRAVEL			
62852501 / 55800 Travel & Transportation			
62852501 / 55010 Training - IPMI & U of Virginia - NEPC	Re-Certification Admin Public Parking (CAPP)		
TOTAL CODE 62852501 / 55000			
59000 REIMBURSEMENT FOR SERVICES			
62852501 / 59073 Charge for Services	Finance Department will post		\$56,600

TOTAL CODE 62852501 / 59000		\$56,600
58200 AGENT MANAGEMENT FEES		
62852501 / 58250 Agent Operating Services	Mgmt, Maintenance, Ops, Misc., & Bank Fees	\$290,224
TOTAL CODE 62852501 / 58200		\$290,224
53900 AGENT OPERATIONS SERVICES		
62852501 / 53990 Agent Operating Services	Landscaping, Misc., etc.	\$30,000
62852501 / 53991 Other Operating Services	CCD \$20K, SCCOG \$12K, bank fees, etc.	\$34,000
TOTAL CODE 62852501 / 53900		\$64,000
55300 OPERATIONS SERVICES		
62852501 / 55301 Postage	Replenish meter/P.O. Box fee	\$200
62852501 / 55302 Telephone	\$300 x 12 Mths.	\$2,600
TOTAL CODE 62852501 / 55300		\$2,800
54300 BLDG MAINTENANCE & UTILITIES		
62852501 / 54301 Maintenance & Repair-Buildings	ADA improvements, line striping, etc.	\$38,000
TOTAL CODE 62852501 / 54300		\$38,000
56200 BLDG UTILITIES		
62852501 / 56220 Electricity	Garage, Municipal Lots & Parade Plaza	\$30,000
TOTAL CODE 62852501 / 56200		\$30,000
56100 PROPERTY INSURANCE		
62852501 / 56100 Property Insurance	Finance Department will post	\$65,000
TOTAL CODE 62852501 / 56100		\$65,000
56000 SUPPLIES & MATERIALS		
62852501 / 56100 Consumables	Copy paper, envelopes, binders, etc.	\$1,500
62852501 / 56900 Consumables	Ops supplies, paint, carpet, snow salt, etc.	\$11,758
TOTAL CODE 62852501 / 56000		\$13,258
57000 BUILDING & TECHNOLOGY		
62852501 / 57200 Building Improvements	Ft. Trumbull Lot lighting improvements	\$50,000
62852501 / 57340 Parking Meters & PARCS		\$50,000
TOTAL CODE 62852501 / 57000		\$100,000
57900 DEPRECIATION		
62852501 / 57900 General Fund Transfer	Finance Department will post	\$50,000
TOTAL CODE 62852501 / 57900		\$50,000
TOTAL EXPENSES		\$928,683



FUNCTION: Employee Benefits	DEPARTMENT: Pension Trust	DIVISION: Administration
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SUMMARY:

The Pension Trust Fund is established and operated in accordance with the resolution and ordinance adopted by the City Council on June 4, 1979 and in conformance with the Connecticut General Statutes. Accounting and reporting will be accomplished in accordance with Generally Accepted Accounting and Reporting Principles applicable to governmental unit trust funds established and published by the Governmental Accounting Standards Board. This plan is now closed to further participation by new employees of the General Government. New participation is still open to members of the Secretary's and Custodian's Unions of the Board of Education along with certain Unaffiliated employees of the Board of Education.

Object Description

PENSION TRUST FUND

REVENUES

	FY 2020 Budget	FY 2021 Budget	FY 2022 Proposed	Increase/(Decrease) to FY20 Budget
Budgeted Fund Balance	\$ 1,510,600	\$ 1,312,776	\$ 1,033,153	\$ (279,623)
Interest on checking	\$ -	\$ -	\$ -	\$ -
General Investments	\$ -	\$ -	\$ -	\$ -
Net Change in value of investments	\$ 1,260,000	\$ 1,163,501	\$ 1,300,000	\$ 136,499
General Fund share of employees in Pension	\$ 109,000	\$ 111,223	\$ 113,951	\$ 2,728
General Fund/Education DB Pension	\$ 330,700	\$ 348,312	\$ 335,877	\$ 38,165

12% Contributions for Clerical, Custodian, and Unaffiliated

	FY 2020 Actual	FY 2021	FY 2022
ADEC per Consultants	\$ 684,000	\$ 1,011,009	\$ 969,174
(Actuarial Defined Employer Contribution)	\$ 237,000	\$ 350,306	\$ 335,810
	\$ 60,000	\$ 88,685	\$ 85,015
	\$ 981,000	\$ 1,450,000	\$ 1,390,000

CITY BOE Utility

Unaffiliated Gen Govt Employee Contribution (6%)

Tom Major	\$ 5,292
MEU Local Employee Contribution (6%)	\$ 48,900
Tom Bombria	\$ 5,582
Sharon Bousquet	\$ 4,724
Judy Cox	\$ 4,867
Dave Denoia	\$ 6,728
Ellen Kleckner	\$ 4,724
Patrick Maurice	\$ 5,726
Elizabeth Nocera	\$ 4,585
Dan Pabon	\$ 5,296
Eileen Tedford	\$ 4,867
Marina Vraveciv	\$ 4,586
	\$ 51,683

Public Works

Unaffiliated Education	\$ -	\$ -	\$ -	\$ -
Clerical Education	\$ 8,100	\$ 8,331	\$ 8,568	\$ 337
Custodial Education	\$ 96,100	\$ 98,091	\$ 100,053	\$ 1,962
MEU	\$ 66,400	\$ 67,734	\$ 68,518	\$ 16,784
Refund Prior year expense	\$ -	\$ -	\$ -	\$ -
	\$ 4,415,800	\$ 4,176,589	\$ 4,052,970	\$ 156,004

EXPENDITURES

Consulting money managers	\$ 445,800	\$ 450,000	\$ 400,000	\$ (50,000)
Pension Role	\$ 3,950,000	\$ 3,726,589	\$ 3,632,970	\$ (93,619)
General Government	\$ 2,541,285	\$ 70%		
BOE	\$ 909,442	\$ 25%		
Utilities	\$ 182,243	\$ 5%		
Member Contributions Returns	\$ 3,632,970	\$ 100%		
	\$ 20,000	\$ 20,000	\$ 20,000	\$ (20,000)
	\$ 4,415,800	\$ 4,176,589	\$ 4,052,970	\$ (239,211)

Current Gen. Govt. Employees. In

City's Defined Benefit Plan

Unaffiliated

	FY 2020	Increase	FY 2021	2.5% Increase	FY 2022	City Contribution 12%	Employee Contribution 6%
Tommie Major	\$ 84,780	\$ 1,696	\$ 86,476	\$ 1,730	\$ 88,205	\$ 10,585	\$ 5,292
MEU							
Tom Bombria	\$ 88,991	\$ 1,780	\$ 90,771	\$ 2,269	\$ 93,040	\$ 11,165	\$ 5,582
Sharon Bousquet	\$ 75,301	\$ 1,506	\$ 76,807	\$ 1,920	\$ 78,727	\$ 9,447	\$ 4,724
Judilyn Cox	\$ 77,583	\$ 1,552	\$ 79,135	\$ 1,978	\$ 81,113	\$ 9,734	\$ 4,867
Dave Denoia	\$ 107,247	\$ 2,145	\$ 109,392	\$ 2,735	\$ 112,127	\$ 13,455	\$ 6,728
Ellen Kleckner	\$ 75,301	\$ 1,506	\$ 76,807	\$ 1,920	\$ 78,727	\$ 9,447	\$ 4,724
Patrick Maurice	\$ 91,273	\$ 1,825	\$ 93,098	\$ 2,327	\$ 95,426	\$ 11,451	\$ 5,726
Elizabeth Nocera	\$ 73,087	\$ 1,462	\$ 74,549	\$ 1,864	\$ 76,412	\$ 9,169	\$ 4,585
Daniel Pabon	\$ 84,428	\$ 1,689	\$ 86,117	\$ 2,153	\$ 88,269	\$ 10,592	\$ 5,296
Eileen Tedford	\$ 77,583	\$ 1,552	\$ 79,135	\$ 1,978	\$ 81,113	\$ 9,734	\$ 4,867
Marina Vraceutie	\$ 73,108	\$ 1,462	\$ 74,570	\$ 1,864	\$ 76,434	\$ 9,172	\$ 4,586
	\$ 823,902	\$ 16,478	\$ 840,380	\$ 21,010	\$ 861,390	\$ 103,367	\$ 51,683

\$ 113,951 \$ 56,976

Current BOE Employees In City's Defined Benefit Plan		Projected FY20 Wages	2.0%	FY 2021	2.0%	FY 2022	BOE Contribution 12%	Employee Contribution 6%
Unaffiliated								
MUSCARELLA, NANCY B.	\$ 29,266	\$ 585	\$ 29,851	\$ 597	\$ 30,448	\$ 3,654	\$ 1,827	
SILVA, CAROL	\$ 33,447	\$ 669	\$ 34,116	\$ 682	\$ 34,798	\$ 4,176	\$ 2,088	
TRIANDAFILLOU, JENNIFER	\$ 29,266	\$ 585	\$ 29,851	\$ 597	\$ 30,448	\$ 3,654	\$ 1,827	
VELEZ, NORMA I.	\$ 46,871	\$ 937	\$ 47,808	\$ 956	\$ 48,765	\$ 5,852	\$ 2,926	
	\$ 138,850	\$ 2,777	\$ 141,627	\$ 2,833	\$ 144,460	\$ 17,335	\$ 8,668	
Secretaries								
ANDREWS, CARLA JEAN	\$ 42,099	\$ 842	\$ 42,941	\$ 859	\$ 43,800	\$ 5,256	\$ 2,628	
BIENKOWSKI-FERINO, DEBRA-ANN R.	\$ 36,991	\$ 740	\$ 37,731	\$ 755	\$ 38,485	\$ 4,618	\$ 2,309	
BULLOCK, FELICIA	\$ 49,217	\$ 984	\$ 50,201	\$ 1,004	\$ 51,205	\$ 6,145	\$ 3,072	
CAFFREY, COLLEEN E.	\$ 38,595	\$ 772	\$ 39,367	\$ 787	\$ 40,154	\$ 4,819	\$ 2,409	
CHERRICK, MARGARET M.	\$ 54,292	\$ 1,086	\$ 55,378	\$ 1,108	\$ 56,485	\$ 6,778	\$ 3,389	
COLLINS, KATHRYN M.	\$ 36,996	\$ 740	\$ 37,736	\$ 755	\$ 38,491	\$ 4,619	\$ 2,309	
COSTA, NICOLE HAGGERTY	\$ 58,265	\$ 1,165	\$ 59,430	\$ 1,189	\$ 60,619	\$ 7,274	\$ 3,637	
DEMAIO, LISA A	\$ 54,023	\$ 1,080	\$ 55,103	\$ 1,102	\$ 56,206	\$ 6,745	\$ 3,372	
DONES, IRIS	\$ 36,991	\$ 740	\$ 37,731	\$ 755	\$ 38,485	\$ 4,618	\$ 2,309	
ETIENNE, JAMELLA A.	\$ 56,279	\$ 1,126	\$ 57,405	\$ 1,148	\$ 58,553	\$ 7,026	\$ 3,513	
FAVALORA, SARAH A.	\$ 49,217	\$ 984	\$ 50,201	\$ 1,004	\$ 51,205	\$ 6,145	\$ 3,072	
FERRER, DOMINIQUE L.	\$ 49,217	\$ 984	\$ 50,201	\$ 1,004	\$ 51,205	\$ 6,145	\$ 3,072	
GIORDANI, VICKY	\$ 36,996	\$ 740	\$ 37,736	\$ 755	\$ 38,491	\$ 4,619	\$ 2,309	
HUANG, HSIN-YI	\$ 47,271	\$ 945	\$ 48,216	\$ 964	\$ 49,181	\$ 5,902	\$ 2,951	
JERMAR, ETNAH M.	\$ 46,319	\$ 926	\$ 47,245	\$ 945	\$ 48,190	\$ 5,783	\$ 2,891	
LOPEZ, MILDRED	\$ 42,099	\$ 842	\$ 42,941	\$ 859	\$ 43,800	\$ 5,256	\$ 2,628	
MARIEN, LOWANA	\$ 42,099	\$ 842	\$ 42,941	\$ 859	\$ 43,800	\$ 5,256	\$ 2,628	
MERCADO, JEANNE	\$ 56,279	\$ 1,126	\$ 57,405	\$ 1,148	\$ 58,553	\$ 7,026	\$ 3,513	
PAPPA, JENNIFER M.	\$ 50,218	\$ 1,004	\$ 51,222	\$ 1,024	\$ 52,247	\$ 6,270	\$ 3,135	
PURVINS, WENDY M.	\$ 54,292	\$ 1,086	\$ 55,378	\$ 1,108	\$ 56,485	\$ 6,778	\$ 3,389	
RODRIGUEZ-MCINERNEY, AWILDA	\$ 54,292	\$ 1,086	\$ 55,378	\$ 1,108	\$ 56,485	\$ 6,778	\$ 3,389	
SANTIAGO, PATRICIA A.	\$ 44,384	\$ 888	\$ 45,272	\$ 905	\$ 46,177	\$ 5,541	\$ 2,771	
SMITH, AMY S.	\$ 36,991	\$ 740	\$ 37,731	\$ 755	\$ 38,485	\$ 4,618	\$ 2,309	
SWANEY, JACQUELINE M.	\$ 58,265	\$ 1,165	\$ 59,430	\$ 1,189	\$ 60,619	\$ 7,274	\$ 3,637	
VAZQUEZ RODRIGUEZ, REBECA	\$ 44,384	\$ 888	\$ 45,272	\$ 905	\$ 46,177	\$ 5,541	\$ 2,771	
WILLIAMS, KAREN V.	\$ 54,292	\$ 1,086	\$ 55,378	\$ 1,108	\$ 56,485	\$ 6,778	\$ 3,389	
WOOTEN, REBECCA D.	\$ 49,217	\$ 984	\$ 50,201	\$ 1,004	\$ 51,205	\$ 6,145	\$ 3,072	
Unfilled	\$ 42,559	\$ 851	\$ 43,410	\$ 868	\$ 44,278	\$ 5,313	\$ 2,657	
Unfilled	\$ 44,384	\$ 888	\$ 45,272	\$ 905	\$ 46,177	\$ 5,541	\$ 2,771	
Unfilled	\$ 46,572	\$ 931	\$ 47,503	\$ 950	\$ 48,454	\$ 5,814	\$ 2,907	
Unfilled	\$ 36,996	\$ 740	\$ 37,736	\$ 755	\$ 38,491	\$ 4,619	\$ 2,309	
Unfilled	\$ 36,996	\$ 740	\$ 37,736	\$ 755	\$ 38,491	\$ 4,619	\$ 2,309	

Current BOE Employees In City's Defined Benefit Plan	Projected		FY 2021		FY 2022		BOE Contribution		Employee Contribution	
	FY20 Wages	2.0%	FY 2021	2.0%	FY 2022	12%	12%	6%	6%	
Unfilled	\$ 54,292	\$ 1,086	\$ 55,378	\$ 1,108	\$ 56,485	\$ 6,778	\$ 3,389			
Secretarial OT	\$ 61,421	\$ 1,228	\$ 62,649	\$ 1,253	\$ 63,902	\$ 7,668	\$ 3,834			
	<u>\$ 1,602,800</u>	<u>\$ 32,056</u>	<u>\$ 1,634,856</u>	<u>\$ 32,697</u>	<u>\$ 1,667,553</u>	<u>\$ 200,106</u>	<u>\$ 100,053</u>			
Custodians										
BLOISE, FRANCISCO J.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648			
BONET DE JESUS, LUIS I.	\$ 41,254	\$ 825	\$ 42,079	\$ 842	\$ 42,921	\$ 5,150	\$ 2,575			
BRENNAN JR, JOHN W.	\$ 39,269	\$ 785	\$ 40,054	\$ 801	\$ 40,855	\$ 4,903	\$ 2,451			
BROWN, WARD ANTHONY	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504			
CARTER, WILLIE N.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504			
CIFUENTES, ALBA C.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648			
FELICIANO-AYALA, LUIS A.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504			
FERINO, THOMAS J.	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924			
FLORES-RAMIREZ, NELSON	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924			
GAUTIER, MIGUEL	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648			
IRIZARRY, FRANCISCO	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648			
JARA, DELIA E.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648			
LEDESMA PEREZ, RICKY	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504			
LEWIS, DANIEL P.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648			
LOPEZ-LOPEZ, JOEL A.	\$ 39,269	\$ 785	\$ 40,054	\$ 801	\$ 40,855	\$ 4,903	\$ 2,451			
MARKU, PASHK	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924			
MARSHALL, PAUL	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924			
MUNDAY, KEVIN	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924			
ORTIZ CRUZ, JUAN C.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504			
PIACENZA, BENJAMIN R.	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924			
PORTER, SEAN C.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648			
SANTIAGO, EDGARD J.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504			
SLYNE, MICHAEL K.	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504			
STEDFORD, AUBREY	\$ 46,848	\$ 937	\$ 47,785	\$ 956	\$ 48,741	\$ 5,849	\$ 2,924			
TORO SANTIAGO, GABRIEL	\$ 40,108	\$ 802	\$ 40,910	\$ 818	\$ 41,728	\$ 5,007	\$ 2,504			
WARNER, CHRISTOPHER H.	\$ 41,254	\$ 825	\$ 42,079	\$ 842	\$ 42,921	\$ 5,150	\$ 2,575			
VAZQUEZ ORTIZ, RUBEN E.	\$ 42,416	\$ 848	\$ 43,264	\$ 865	\$ 44,130	\$ 5,296	\$ 2,648			
Custodial OT	\$ 204,757	\$ 4,095	\$ 208,852	\$ 4,177	\$ 213,029	\$ 25,564	\$ 12,782			
	<u>\$ 1,353,931</u>	<u>\$ 27,079</u>	<u>\$ 1,381,010</u>	<u>\$ 27,620</u>	<u>\$ 1,408,630</u>	<u>\$ 169,036</u>	<u>\$ 84,518</u>			
	<u>\$ 3,095,581</u>	<u>\$ 61,912</u>	<u>\$ 3,157,493</u>	<u>\$ 63,150</u>	<u>\$ 3,220,642</u>	<u>\$ 386,477</u>	<u>\$ 193,239</u>			

NAME	RETIREMENT DATE	ANNUAL PENSION
Appleby, Marie D.	12/15/81	\$ 6,641.04 BOE
Bassel, John	09/22/12	\$ 4,338.96 BOE
Beebe, Deborah M.	06/07/08	\$ 12,818.04 BOE
Bowman, Joann D.	09/20/03	\$ 13,653.96 BOE
Bremmer-McLain, Norma	01/01/13	\$ 9,668.64 BOE
Brunner, Martin	03/17/20	\$ 22,218.96 BOE
Burdick, Ann	10/01/16	\$ 25,008.00 BOE
Carr, Vonice M.	07/01/12	\$ 14,622.00 BOE
Clarke, Carme W.	09/01/13	\$ 3,971.04 BOE
Colon, Ana	06/04/16	\$ 14,934.96 BOE
Costa, Claudette	01/29/09	\$ 5,057.04 BOE
Crane, Vera J.	10/01/91	\$ 6,656.04 BOE
Daley, Paul	05/17/18	\$ 20,541.96 BOE
Devine, Paula C.	12/30/05	\$ 18,438.00 BOE
Duggan, Deborah	09/03/16	\$ 35,724.00 BOE
Ewing, Shirley J.	08/02/01	\$ 12,902.04 BOE
Ferino, Thomas	06/09/20	\$ 15,332.04 BOE
Gibson, Carol P.	08/21/04	\$ 17,102.04 BOE
Green, Patricia A.	09/27/03	\$ 15,128.04 BOE
Hauriak, Laura J.	11/15/02	\$ 3,489.00 BOE
Hudson, Ollie F.	07/01/00	\$ 13,453.92 BOE
Jennings, Linda	07/01/08	\$ 13,008.00 BOE
Jermar, Etmah	10/20/20	\$ 19,323.96 BOE
Johnson, Ernidia	07/30/09	\$ 8,202.24 BOE
Kannenber, Patricia A.	08/23/02	\$ 9,473.04 BOE
Kaufmann, Thomas	07/01/10	\$ 9,945.00 BOE
Lawrence, Elais	07/28/02	\$ 7,521.00 BOE
McCulley, Marjorie J.	08/03/95	\$ 16,073.04 BOE
Miceli, Maureen	01/01/00	\$ 15,114.96 BOE
O'Bern, Douglas	11/01/13	\$ 12,977.04 BOE
Ortiz, Joseph	10/01/18	\$ 16,556.04 BOE
Pasqualini, Carol A.	03/05/05	\$ 15,573.00 BOE
Reed, Janis	12/30/05	\$ 24,734.04 BOE
Rocco, Mary Ann	07/07/18	\$ 19,937.04 BOE
Roman, Juan	11/30/04	\$ 4,617.00 BOE
Ross, Nola	12/30/05	\$ 21,954.00 BOE
Rossette, Christine	09/16/10	\$ 32,598.00 BOE
Sadowski, Carol	08/20/04	\$ 17,097.96 BOE
Sanabria, Evelyn	12/22/16	\$ 19,166.04 BOE
Sgandorra, Charles	12/30/05	\$ 15,033.00 BOE
Shannon, Vincenza E.	02/20/98	\$ 9,899.04 BOE
Smith, Mary	08/28/17	\$ 36,962.04 BOE
Smith, Neil	08/05/10	\$ 10,209.96 BOE
Soares, Joseph E.	12/08/05	\$ 4,070.04 BOE
Stedford, Aubrey	01/12/21	\$ 39,526.80 BOE
Stevens, Carol	07/01/09	\$ 3,583.92 BOE
Synodi, Zoe	12/30/05	\$ 13,413.00 BOE
Tamano, Valerie	07/01/14	\$ 52,919.04 BOE
Valentin, Terri	04/11/15	\$ 20,402.04 BOE
Velez, Julio	06/30/07	\$ 5,810.04 BOE
Waiton, Donna	07/01/09	\$ 5,272.56 BOE

Whalen, Maria	10/08/13	\$	78,990.00	BOE
Worobey, Viola Ann	10/06/93	\$	12,881.04	BOE
Zauner, Stephanie	02/28/18	\$	24,897.96	BOE
Aguirre, Maggie T.	10/16/98	\$	6,524.04	GG
Ballestrini, Janice	11/30/98	\$	28,871.04	GG
Barclay, Jr., William J.	12/26/99	\$	19,143.00	GG
Baude, Thomas	09/23/15	\$	40,413.96	GG
Benvenuti, Jr., Richard A.	10/02/90	\$	13,389.96	GG
Boiles, Patricia M.	03/26/97	\$	24,354.00	GG
Bonanno, Dominic	07/05/89	\$	21,866.04	GG
Bostick, Virginia	01/15/16	\$	15,549.96	GG
Brett, Bruce	07/01/12	\$	31,793.04	GG
Brodaski, James	07/09/12	\$	5,365.44	GG
Brown, Loretta C.	11/01/93	\$	17,561.12	GG
Brownlee, Heather	09/01/10	\$	8,640.96	GG
Butler, Eleanor J.	07/05/89	\$	9,282.00	GG
Butler, James C.	04/22/19	\$	16,120.68	GG
Cabral, Nancy	06/27/15	\$	16,555.32	GG
Cannon, John	09/25/08	\$	13,245.96	GG
Cavanaugh, Jeanette M.	03/25/88	\$	8,250.96	GG
Chiappone Sr., Harry	12/03/93	\$	25,988.40	GG
Ciofi, Andrew J.	08/05/09	\$	13,047.96	GG
Cipriano, Juackino	07/01/12	\$	32,030.04	GG
Colangelo, Gail L.	09/12/94	\$	10,053.00	GG
Collins, Kathryn	9/3/2019	\$	21,350.04	GG
Coveney, Juliet	1/9/2019	\$	22,761.96	GG
Cyr, Susan	12/02/11	\$	26,256.00	GG
Dela Cruz, Crisostomo C.	01/11/95	\$	12,229.92	GG
Delmonte, Lucille M.	11/09/99	\$	9,221.04	GG
Dipollina, Kathleen	01/02/91	\$	8,388.96	GG
Donbrosky, Steven	3/13/2019	\$	10,734.00	GG
Driscoll, Caroline K.	08/09/03	\$	32,253.96	GG
Eghianruwa, Machpherson	07/01/12	\$	14,592.00	GG
Epps, James L.	09/08/82	\$	8,257.92	GG
Fantacci, Nickie C.	07/01/85	\$	14,928.00	GG
Fargo, John	09/25/11	\$	5,425.44	GG
Flanagan, Robert J.	10/13/92	\$	34,121.04	GG
Fletcher, Charles	07/01/10	\$	6,380.04	GG
Foley, Ina J.	08/11/88	\$	8,601.00	GG
Frank, Kay E.	09/27/05	\$	10,328.04	GG
Frankewicz, Rosalie	07/16/88	\$	9,190.56	GG
Funali, Raymond	07/25/80	\$	16,607.04	GG
Galante, Carol P.	12/01/05	\$	9,711.96	GG
Gambro, Michael	10/01/07	\$	32,919.96	GG
Glover, Diana	07/02/01	\$	5,532.96	GG
Gravell, Marie A.	07/01/05	\$	29,421.96	GG
Gray Jr., Donald E.	11/07/03	\$	93,666.96	GG
Grimes, George	07/19/14	\$	23,590.08	GG
Grohocki, Richard	12/01/89	\$	14,778.00	GG
Hamilton, Jr., Franklin E.	01/05/88	\$	12,813.96	GG
Hammond, Edward	01/19/18	\$	65,922.00	GG
Hatfield, Gloria A.	09/01/05	\$	16,556.04	GG
Hyde, Bruce	10/09/09	\$	49,466.04	GG

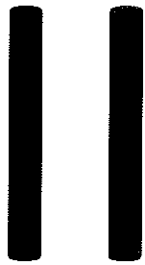
Inizary, Francisco	05/07/19	\$	9,623.04	GG
Julianne, Theresa	10/01/93	\$	8,783.04	GG
Kane, Linda	05/27/13	\$	7,050.96	GG
Kelly, Eugenie B.	03/13/94	\$	4,733.04	GG
Kimes, David	09/12/85	\$	10,190.04	GG
Knapp, Beverly E.	04/05/05	\$	13,271.04	GG
Knapp, James H.	07/10/99	\$	24,270.00	GG
Kobelski, Gary	07/02/05	\$	17,097.96	GG
Kokoska, Valerie	10/27/17	\$	42,059.04	GG
Lamoureux, Catherine	11/05/05	\$	12,981.96	GG
Lamoureux, David	07/01/10	\$	35,234.64	GG
Lancaster, Albert L.	07/01/10	\$	12,062.04	GG
Lanteri, Nancy	08/23/18	\$	7,530.36	GG
Lathrop II, Donald C.	01/17/04	\$	33,062.04	GG
Leone, Mark	05/16/17	\$	13,197.96	GG
Lewis, Cameron	10/09/13	\$	23,021.04	GG
Linicus, Donald	07/01/10	\$	24,315.00	GG
Mansfield, Daniel	12/12/08	\$	27,239.04	GG
Manville, John	01/03/14	\$	28,347.96	GG
Marshall-Baker, Debralyn	10/01/13	\$	21,623.04	GG
Matthews, Karen	12/30/05	\$	15,855.00	GG
McDermott, James R.	06/06/99	\$	35,184.00	GG
McKenna, Carol L.	07/20/02	\$	23,871.96	GG
McKissick, Gail	07/01/13	\$	48,665.04	GG
Mercado, Leopadio	07/10/01	\$	16,413.00	GG
Mitchell, Marjane	12/15/06	\$	15,365.04	GG
Morrison, Leroy	08/29/15	\$	28,932.96	GG
Musoroffi, Rocco	06/14/96	\$	27,718.68	GG
Nunes, Patricia	10/01/11	\$	20,349.00	GG
Olsen, Patricia E.	07/01/05	\$	26,864.04	GG
Paskewich, Gloria D.	10/04/03	\$	14,682.00	GG
Paskewich, Joan	07/20/10	\$	14,010.96	GG
Paskewich, Joseph S. Gloria)	08/04/88	\$	9,985.08	GG
Paskewich, Maude	07/29/89	\$	6,318.00	GG
Paul, Edward W.	03/24/97	\$	27,618.96	GG
Peabody, Jr., George	04/05/88	\$	12,813.96	GG
Peabody, Ruth	12/29/04	\$	2,690.04	GG
Peltier, Fred J.	03/10/89	\$	9,950.04	GG
Perry, Barbara	01/01/12	\$	60,803.04	GG
Perry, Robert A.	11/14/92	\$	23,218.62	GG
Petty, James	07/01/12	\$	14,777.04	GG
Plowden, James P.	02/18/02	\$	23,558.04	GG
Pockl, Joni	09/04/12	\$	16,746.96	GG
Polimeni, Joseph R.	09/26/87	\$	12,526.92	GG
Rahilly, Dawn	12/05/11	\$	21,303.00	GG
Rinehart, Bruce	06/27/09	\$	66,057.36	GG
Roger, Julio	08/26/15	\$	21,951.96	GG
Rossetti, Jr., Joseph F.	09/18/99	\$	26,255.04	GG
Santacroce, Patrick E.	08/24/89	\$	9,555.96	GG
Sawicki III, Paul W.	12/29/86	\$	12,039.96	GG
Serluca, Alfred	04/09/15	\$	38,496.00	GG
Serluca, Patricia	07/01/09	\$	32,183.04	GG
Shick, Mary Ann	10/24/03	\$	8,463.00	GG

Sloan, Donald R.	10/01/87	\$	24,779.04	GG
Smith, Arlene	07/17/10	\$	10,125.00	GG
Sommers, Debra	07/01/12	\$	29,051.04	GG
Spencer, Kathleen	03/28/13	\$	19,482.00	GG
Spicer, William C.	11/17/88	\$	18,780.96	GG
Sullivan, James H.	03/24/97	\$	18,405.00	GG
Sullivan, John F.	06/11/05	\$	19,937.04	GG
Taylor, Howard	06/28/15	\$	19,812.00	GG
Thorpe, Michael	01/01/15	\$	12,814.20	GG
Topliff, Mark	07/01/12	\$	15,063.00	GG
Tranchida, Michael	12/05/11	\$	42,525.00	GG
Treynor, Susan	07/01/10	\$	11,927.04	GG
Varella, Raymond	07/15/06	\$	16,857.96	GG
Vessells, Richard	08/01/07	\$	26,243.04	GG
Videll, Vickie V.	10/03/05	\$	39,986.04	GG
Weinberg, Elizabeth	02/23/12	\$	13,478.04	GG
Welch, Bernadette	07/01/12	\$	25,752.00	GG
Willoughby, Bertha E.	02/05/98	\$	26,487.00	GG
Witter, Elizabeth	08/08/15	\$	24,768.96	GG
Alger, Francis	01/26/07	\$	20,943.96	WATER
Alger, St., Michael J.	09/18/07	\$	14,655.96	WATER
Cristofaro, Angela R.	3/24/97	\$	21,252.96	WATER
Etienne, Gwendolyn Y.	11/17/03	\$	9,660.00	WATER
Frazier, Stanley B.	02/04/91	\$	11,978.04	WATER
Grillo, Gail	11/09/13	\$	8,704.08	WATER
Keating, John T.	11/18/02	\$	22,440.00	WATER
LoPresto, James F.	04/09/98	\$	9,372.00	WATER
Lorking, Bruce R.	03/24/97	\$	18,255.00	WATER
Sherman, Richard A.	10/16/03	\$	11,814.00	WATER
Spinnato, Joseph V.	04/13/03	\$	15,161.04	WATER
Sullivan, Kevin R.	09/29/01	\$	18,006.00	WATER
Forecasted Decreased		\$	-	
TOTAL		\$	3,632,989.70	
Agrees with 01/2021 Pension Payroll.				
Distribution of Actuarially Determined funding by Pension Roll				
General Government	2,541,285		70%	
BOE	909,442		25%	
Utilities	182,243		5%	
	3,632,970		100%	

1

**ESTIMATED TAX WARRANT AND LEVY
FY 2021-2022**

		Tax Warrant Computation
Proposed Budget		
City General Fund	\$ 51,791,714	
Board of Education	\$ 44,506,409	
Total	\$ 96,298,123	\$ 96,298,123
Non tax related items		
Supplemental Motor Vehicle	(\$ 550,000)	
Collections on Suspense	(\$ 125,000)	
Prior Year Lists	(\$ 450,000)	
Non-Tax Revenues	(\$ 38,192,373)	
Funds not needed from tax revenues	(\$ 39,317,373)	(\$ 39,317,373)
Amount to Raise by Taxes (current levy)	\$	\$ 56,980,750
Other amounts needed to raise		
Reserve for Uncollected Taxes	\$ 50,000	
Elderly Programs	\$ 122,100	
Veterians Exemptions	\$ 10,000	
	\$ 182,100	
Tax Warrant	\$	\$ 57,162,850
Mill Rate Computation (assuming 100% collection rate)		
Tax Warrant	\$ 57,162,850	
Taxable Grand List	\$ 1,512,763,748	37.7870 mills
Proposed Mill Rate	37.9500	
Current Mill Rate	38.1900	
Increase (Decrease)	(0.240)	
Percent Increase (Decrease)	-0.63%	



City of New London

Fund Balance Policy for the General Fund

Background

The term "Fund Balance" is used to describe the net position of the City's General Fund calculated in accordance with generally accepted accounting principles (GAAP). It is essential that the City maintain an adequate level of fund balance to mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), to ensure stable tax rates and to reduce the potential impact on the City's bond rating and the corresponding increased cost of borrowed funds.

Authority

The City Council of the City of New London is responsible for the legislation, policy formulation, and overall direction setting of the government. This includes the approval of financial policies which establish and direct the operations of the City of New London. The Mayor is responsible for carrying out the policy directives of the City Council and managing the day-to-day operations of the City. This policy shall be administered on behalf of the City Council; by the Mayor and Director of Finance of the City of New London.

Purpose

The City desires to maintain a prudent level of financial resources to guard its taxpayers against service disruption in the event of unexpected temporary revenue shortfalls or unpredicted one-time expenditures. In addition, this policy is intended to document the appropriate level to protect the City's credit worthiness. The General Fund, Fund Balance is accumulated and maintained to provide stability and flexibility to respond to unexpected adversity and/or opportunities.

This policy establishes the amounts the City will strive to maintain in its General Fund Operating Fund Balance and how the fund balance will be funded.

Fund Balance Level

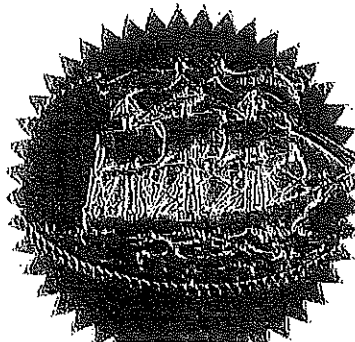
The City shall maintain a minimum unallocated general fund balance of 8.3% of the total general fund budgeted appropriations of the fiscal year just ended (Fiscal year 2017) to be used for cash flow purposes, unanticipated expenditures of a non-recurring nature, or to meet unexpected increases in service delivery costs.

RECEIVED FOR RECORD AT NEW LONDON, CT

ON 5/22/18 AT 11:35 am

Attest: Jonathan Ayala, City Clerk

Jonathan Ayala
Jonathan Ayala, City Clerk



Beginning with Fiscal year 2018, the General Fund, Fund Balance shall increase by 1% each year until the Undesignated Fund Balance reaches the level of two months of the current years adopted budget which equates to 16.67%.

The GFOA (Government Finance Officers Association of the United States and Canada) recommends at a minimum, that general-purpose governments, regardless of size, maintain an undesignated fund balance of no less than two months of regular general fund operating revenues or regular general fund expenditures.

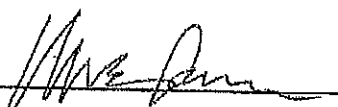
Annual operating surplus will be used to increase the City's unallocated fund balance to its target percentage of 16.67% over an eight year period. Any operating surplus in excess of the amount needed to increase the fund balance to the desired level shall be transferred to the Capital and Other Non-recurring Expense Fund for future capital expenditures.

Funds within the Capital and Other Non-recurring Expense Fund may not be transferred for expenditure without the written recommendation of the Mayor and approval of the City Council of the City of New London by a majority vote of the members of Council.

NO EXPENDITURES MAY BE MADE OUT OF THE CAPITAL AND OTHER NON-RECURRING EXPENSE FUND, TRANSFERS ONLY, THEN APPROPRIATED IN THE FUND WHERE TRANSFERRED

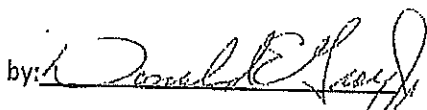
If there is an operating deficit or the operating surplus is not sufficient to increase the undesignated fund balance to the required level for any particular year, the City Council shall raise the required amount needed to enforce this policy by raising tax revenue in the next succeeding adopted budget.

Recommended by:



Michael E. Passero, Mayor

Date: 5-3-2018

by: 

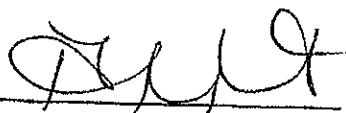
Donald E. Gray, Jr., Director of Finance

Date: May 1, 2018

Approved by New London City Council at its meeting of:

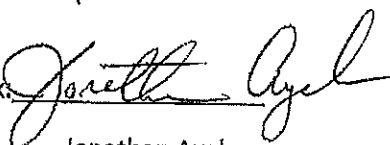
May 21, 2018

Signed by:



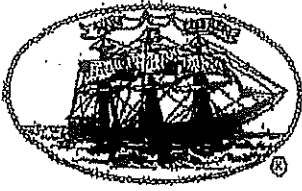
Anthony Nolan

City Clerk:



Jonathan Ayala



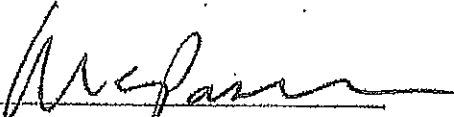


City of New London
Office of the Mayor

181 State Street • New London, CT 06320 • Phone (860) 447-5201 • Fax (860) 447-7971

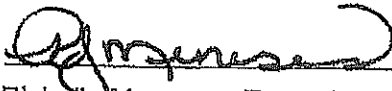
Pursuant to the authority granted to me by Section 26 of the Charter of the City of New London, I hereby APPROVE and ENACT the enrolled and attached ordinance number 08-05-19-01 entitled "AN ORDINANCE MAKING ADDITIONAL FY 2020 APPROPRIATIONS, that the following General Fund (110) Appropriations are hereby made from fund balance as a transfer to capital projects to be used to purchase an ambulance through 2009 legislation :"

Witness my hand and seal this 07^h day of August, 2019.



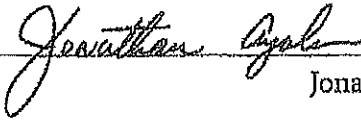
Michael E. Passero, Mayor

Attest:



Richelle Meneses, Executive Assistant

I certify pursuant to section 26 of the City Charter, the enrolled Ordinance 08-05-19-01 was approved by the City Council by a vote of 5 to 0 on August 5 2019. I further certify that pursuant to section 27 of the City Charter, the Ordinance was presented by me to the Mayor on August 6, 2019


Jonathan Ayala
City Clerk

File: _____
Accounting: _____
Dept.: _____

AN ORDINANCE MAKING ADDITIONAL FY-2020 APPROPRIATIONS

Be It Ordained by the Council of the City of New London:

Section 1: That the following General Fund (110) Appropriations are hereby made from fund balance as a transfer to capital projects to be used to purchase an ambulance through 2009 legislation.

Estimated Revenue

10411701-49011	General Fund Balance	\$1,800,000
		<u>\$1,800,000</u>

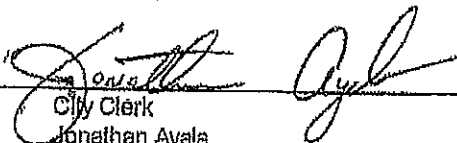
Appropriations:


10090101-69030	Transfer to Capital Reserve Fund	\$1,800,000
		<u>\$1,800,000</u>

Date Approved by the City Council: August 5, 2019

Effective Date: September 5, 2019

Signed: 
President of City Council
John Satti

Countersigned: 
City Clerk
Jonathan Ayala

Recommended by:  Date: 7/29/19
Finance Director
David MoBride

Posted: _____
Date: _____

The City of London
 Finance Department
 Capital Reserve Fund Balance

As of March 29, 2021

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Beginning Balance	\$ -	\$ 1,093,368	\$ 548,522	\$ 548,522	\$ 548,522
Transfers into Capital Reserve Fund	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -
Public Work Trash Hauler	\$ (249,132)	\$ -	\$ -	\$ -	\$ -
Fire Dept Grant (stretchers, etc)	\$ (41,600)	\$ -	\$ -	\$ -	\$ -
Fire Dept Ambulance	\$ (302,500)	\$ -	\$ -	\$ -	\$ -
21st Century Paydown	\$ (155,000)	\$ -	\$ -	\$ -	\$ -
CISCO Hyperflex Server	\$ -	\$ (75,908)	\$ -	\$ -	\$ -
Current Balance	\$ 1,051,768	\$ 1,017,460	\$ 548,522	\$ 548,522	\$ 548,522
Other Approved for future utilization					
Police Vehicles (4)	\$ -	\$ (260,000)	\$ -	\$ -	\$ -
	\$ 1,051,768	\$ 757,460	\$ 548,522	\$ 548,522	\$ 548,522
Projected					
Storm Water Pumps (3) deposit	\$ (403,000)	\$ -	\$ -	\$ -	\$ -
Bond funding replenishment	\$ 403,000	\$ -	\$ -	\$ -	\$ -
Grant reimbursement	\$ 41,600	\$ -	\$ -	\$ -	\$ -
Ladder and Pumper Annual payment	\$ -	\$ (208,938)	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Projected Ending Balance	\$ 1,093,368	\$ 548,522	\$ 548,522	\$ 548,522	\$ 548,522

IV

RESOLUTION 030220-1

A RESOLUTION OF THE CITY OF NEW LONDON ESTABLISHING AN
UNEXPENDED EDUCATION FUNDS ACCOUNT PURSUANT TO GENERAL
STATUTE §10-248a

WHEREAS, Connecticut General Statutes Section 10-248a provides, in relevant part, that the City Council, as the authority making appropriations for the City of New London School District, may deposit into a nonlapsing account any unexpended funds from the prior fiscal year from the budgeted appropriation for education for the City, provided such amount does not exceed two percent (2%) of the total budgeted appropriation for education for such prior fiscal year; and provided that each expenditure from such account shall be made only for educational purposes; and provided that each such expenditure shall be authorized by the Board of Education; and,

WHEREAS, the City Council wishes to establish such an account along with a process and procedure for implementing said account; and,

WHEREAS, the City of New London Fund Balance Policy, dated May 21, 2018, provides, *inter alia*, that any annual operating surplus exceeding any amount needed to increase the fund balance to the desired level shall be transferred to a Capital and Other Non-recurring Expense Fund for future capital expenditures.

NOW THEREFORE, BE IT RESOLVED that the New London City Council hereby establishes an Education Capital and Other Non-recurring Expense Fund as follows:

- 1) Pursuant to its authority under General Statute Section 10-248a, the City Council hereby establishes an account named the "Education Capital and Other Non-recurring Expense Fund" (hereinafter "Education Capital Account"), which shall be maintained by the City's Finance Director and audited as any other City account. Funds in said Education Capital Account shall only be used for capital expenses for, or maintenance of, school buildings and educational facilities.
- 2) If, pursuant to, and only after completion of, the City's audit, funds appropriated to the Board of Education for its operating budget by the City remain unexpended at the end of a fiscal year, and there are no debts or obligations owed by the Board of Education to the City, subject to the City Council approval, the Board of Education may annually submit a request to the City Council that such unexpended funds, up to a maximum of two percent (2%) of the amount appropriated to the Board of Education for its operating budget by the City for said prior fiscal year, shall be deposited into the Education Capital Account. Said request shall be made to the City Council within 30 days of the completion of the city's audit.
- 3) Notwithstanding any language to the contrary, the City Council shall only approve a deposit request into the Education Capital Account upon written confirmation by the City's Finance Director that said monies are not needed to satisfy the City's Fund Balance policy.

- 4) Pursuant to Article XI, Section 85 of the City Charter, amounts from the Education Capital Account shall be released only upon an appropriation request from the Board of Education to the City Council specifying the proposed use. Moreover, any proposed purchase made out of the Education Capital Account must be done in conformance with the City's purchasing ordinances.
- 5) If at any time in a fiscal year, the amount in the Education Capital Account is in excess of four percent (4%) of the funds appropriated to the Board of Education for its operating budget by the City for such fiscal year, such excess shall be released to the General fund of the City.
- 6) Should the Education Capital Account be terminated at some future date, the balance of such Education Capital Account shall be dedicated to support the capital needs of the school district.
- 7) Amounts deposited into and amounts released from the Education Capital Account shall not decrease or increase, respectively, any amount considered as the budgeted appropriation for education for a fiscal year for the purpose of considering a minimum budgeted appropriation requirement under Connecticut law for a subsequent fiscal year.
- 8) A condition precedent to the City Council acting on any request in year two and thereafter to deposit funds into the Education Capital Account shall be that the Board of Education has submitted its Capital Improvement Plan (the "Plan") in writing to the Council. Said Plan shall be submitted and updated annually on or before the Council's second meeting in January, and shall include, but not be limited to, a detailed description of each project along with estimated costs for each project.

Date Approved by City Council: March 2, 2020

Effective Date: March 2, 2020

Signed: Efrain Dominguez, Jr.
Efrain Dominguez, Jr., City Council President

Countersigned: Jonathan Ayala
Jonathan Ayala, City Clerk

V

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
City Council					
Unaffiliated	U16	Admin. Asst. to the City Council	Startz, Jennifer	\$ 57,032	\$ 57,032
Total City Council				\$ 57,032	\$ 57,032
Mayor's Office					
Unaffiliated	U25	Mayor	Passero, Michael	\$ 111,650	\$ 111,650
Unaffiliated	U24	Chief Administrative Officer	Fields, Steven	\$ 98,842	\$ 98,842
Unaffiliated	U16	Exec. Assistant to the Mayor	Meneses, Richelle	\$ 56,011	\$ 56,011
Total Mayor's Office				\$ 266,502	\$ 266,502
Personnel					
Unaffiliated	U22	Personnel Administrator	Collins, Tina	\$ 102,055	\$ 102,055
Unaffiliated	U10	Personnel Assistant I	Pruett, Victoria	\$ 47,045	\$ 47,045
Total Personnel				\$ 149,100	\$ 149,100
Registrars of Voters					
Unaffiliated	U11	Registrars of Voters	Geising, William	\$ 27,540	\$ 27,540
Unaffiliated	U11	Registrars of Voters	Brennek, Shannon	\$ 13,770	\$ 13,770
Unaffiliated		Registrars of Voters	Peto, Rob	\$ 13,770	\$ 13,770
Total Registrars of Voters				\$ 55,080	\$ 55,080
Finance					
Unaffiliated	U29	Director of Finance	McBride, David	\$ 147,841	\$ 147,841
Unaffiliated	U16	Benefits and Pension Administrator	Perkins, Raquel	\$ 60,616	\$ 60,616
PW	14 / 3 - 4	Finance Department Assistant	Isis Davilla	\$ 55,321	\$ 55,321
MEU	20 / 6	Deputy Director/Treasurer	Rinehart, Donna	\$ 116,896	\$ 116,896
MEU	18 / 3-4	Project & Accounting Manager	Sylvia, Ann	\$ 105,689	\$ 105,689
MEU	8 / 1-2	Purchasing Agent	vacant	\$ 78,427	\$ 78,427
PW	17 / 6	Payroll System Administrator	Joshua Montague	\$ 64,209	\$ 64,209
PW	9 / 6	Accounting Technician	Chaffee, Susan	\$ 52,573	\$ 52,573
Total Finance				\$ 681,571	\$ 681,571
Revenues					
MEU	12 / 3	Tax Collector/Collector of Revenues	Krakowiak, Samantha	\$ 89,511	\$ 89,511
PW	9 / 6	Collection Technician	Mendez, Suezette	\$ 52,573	\$ 52,573
PW	9 / 6	Collection Technician	Candelario, Jennifer	\$ 52,573	\$ 52,573
Total Revenues				\$ 194,657	\$ 194,657
Assessor					
MEU	13 / 1	Assessor, Acting	Ralston, Donna	\$ 100,197	\$ 100,197

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
PW	14 / 5-6	Assessment Technician II	Bocachiaca, Valeria	\$ 49,176	
PW	14 / 1-2	Assessment Technician II	Driscoll, Christian	\$ 53,199	
			3	\$ 202,572	\$ 275,813
Unaffiliated		IT Director	Genovese, Richard	\$ 110,881	
MEU	8/6	Senior Systems Analyst	Kurcinik, Steven	\$ 88,269	
MEU	8/6	Senior Systems Analyst	Pabon, Daniel	\$ 88,269	
		Systems Analyst	Adams, Shaun	\$ 72,067	
MEU	5/6	Senior Systems Analyst	Dires, Getachew	\$ 85,699	
			5	\$ 445,186	\$ 666,508
Unaffiliated		City Clerk	Ayala, Jonathan	\$ 78,936	
PW	8/2-3	Records Technician	Atad, Elaine	\$ 41,988	
PW	8/4-5	Records Technician	Disla, Yalibi	\$ 41,988	
		Total City Clerk	3	\$ 162,912	\$ 247,011
PW	14/3-4	Asst. To the Police Chief	Lori Robinson	\$ 55,328	
PW	10/6	Secretary	Woods, Dixie	\$ 54,003	
Unaffiliated		Chief	Reichard, Peter	\$ 134,102	
		Total Police Administration	3	\$ 243,433	\$ 394,491
PD		Secretary	Vacant	\$ 41,828	
PD		Captain	Bergeson, Todd	\$ 119,565	
PD		Lieutenant	Kalolo, Jeffery	\$ 105,285	
PD		Lieutenant	Keating, Lawrence M	\$ 105,285	
PD		Lieutenant	Pickett, Robert	\$ 105,285	
PD		Sergeant-3	Basket, Tyrone Kyle	\$ 92,478	
PD		Sergeant-2	Linderson, Ryan	\$ 92,478	
PD		Sergeant-4	Cavanaugh, Russell	\$ 92,478	
PD		Sergeant-3	Flynn, Charles	\$ 92,478	
PD		Sergeant-3	Moreau, Gregory	\$ 92,478	
PD		Sergeant-2	Rodgers, Cornelius	\$ 92,478	
PD		Sergeant	Bergeson, Joshua	\$ 92,478	
PD		Sergeant	Cassiere, Matthew	\$ 92,478	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510.	
PD	Sergeant-3		Laurie, Brian	\$ 92,478	
PD	MPO		Baker, Roger	\$ 78,319	
PD	MPO		Jaramillo, Daniel	\$ 78,319	
PD	MPO		Suarez, James	\$ 78,319	
PD	MPO		Cable, Richard	\$ 77,701	
PD	MPO		Nolan, Anthony	\$ 78,319	
PD	MPO		Nott, Deana	\$ 78,319	
PD	MPO		Neff, Wayne	\$ 78,319	
PD	Officer-3		Haji, Joseph	\$ 75,074	
PD	Officer-3		Jarvis Michael	\$ 75,074	
PD	Officer-3		Pansini, Jose	\$ 75,074	
PD	Officer-4		Perry, Stephen	\$ 75,074	
PD	Officer-4		Cruz, Juan	\$ 75,074	
PD	Officer-2		Boluc, Seth	\$ 75,074	
PD	Officer-5		Adkins, Dustin	\$ 77,701	
PD	Officer-5		Bunkley, Christopher	\$ 77,701	
PD	Officer-5		Buzzelli, Joseph	\$ 77,701	
PD	Officer-5		Coe, Doreen	\$ 77,701	
PD	Officer-5		Hulland, Eric	\$ 77,701	
PD	Officer-5		Kondash II, Joseph	\$ 77,701	
PD	Officer-5		Lamont, Jeremiah	\$ 77,701	
PD	Officer-5		Diogo, David	\$ 77,700	
PD	Officer-5		Lewis, Michael	\$ 77,701	
PD	Officer-4		Rood, Christopher	\$ 75,074	
PD	Officer-4		Heriberto, Rivera	\$ 75,075	
PD	Officer-5		Michaud, John	\$ 77,701	
PD	Officer-5		Nichols, Jeffrey	\$ 77,701	
PD	Officer-5		Northrup, Thomas	\$ 77,701	
PD	Officer-5		O'Mara, Darrin	\$ 77,701	
PD	Officer-5		Soccio, Ryan	\$ 77,701	
PD	Officer-5		Benway, Brendan	\$ 75,074	
PD	Officer-5		Dyer, Alexander	\$ 77,700	
PD	Officer-5		James, Ashley	\$ 77,701	
PD	Officer-5		Stringer, Richard	\$ 77,701	
PD	Officer-5		Delgrosso, Lucas	\$ 77,700	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
PD	Officer-5		Kelly, Zachariah	\$ 77,700	
PD	Officer-2		Caramante, Kaïse	\$ 75,074	
PD	Officer-2		Desnoyers, Roland	\$ 75,074	
PD	Step 2 (lateral hire)		Vacant	\$ 70,240	
PD	Step 2 (lateral hire)		Vacant	\$ 70,240	
PD	Office-COPS 21		Agnew, Anna	\$ 67,830	
PD	Office-COPS 21		Johnson, Dexter	\$ 67,830	
PD	Office-COPS 21		Lindblom, Samuel	\$ 67,830	
PD	Office-COPS 21		Munsch, Nicholas	\$ 67,830	
PD	Office-COPS 21		Nocito, Christina	\$ 67,830	
PD	Office-COPS 21		Perez, Richard	\$ 67,830	
	COPS 2021 GRANT			(406,983)	
	SHIFT DIFF- 80 HRSX.30X10X26.2			\$ 6,288	
	PAY DIFF- 150DAYX8 HRSX\$6.08			\$ 6,720	
	FTO- 80 HRSX4X\$3.51X16WKS			\$ 13,824	
	Total Police Uniformed Services		59	\$ 4,326,622	\$ 7,391,391
PW	Secretary		Brown, Joyce	\$ 51,089	
PD	Captain		Wright, Brian	\$ 119,565	
PD	Detective-2		Schafrański, Melissa	\$ 83,133	
PD	Sergeant-2		Zelinski, Jeremy	\$ 92,479	
PD	Detective-2		Curcuro, Richard	\$ 83,133	
PD	Detective-2		Kramer, Christopher	\$ 83,133	
PD	Detective-2		Pero, William	\$ 83,133	
PD	Detective-2		Griffin, Ryan	\$ 83,133	
PD	Detective-2		Lawrie, Justin	\$ 83,133	
PD	Detective-2		Lynch, Todd	\$ 82,389	
PD	Police Investigator-1		Vacant	\$ 82,390	
PD	Police Investigator		Salas, Jordan	\$ 82,389	
PD	Police Investigator-1		Zandri, Marco	\$ 82,389	
PD	Police Investigator-1		Valerio, Christopher	\$ 82,389	
	Total Police Investigations		14	\$ 1,173,871	\$ 1,967,344
PW	7/6	Records Clerk	Huntley, Bethany	\$ 50,643	
PD		Captain	Galante, Matthew	\$ 119,565	

TOTAL
 (including
 benefits and
 taxes)

**FY 2022
 PROPOSED
 BUDGET**

Employee Name

Position

Union

Grade/Step

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
PW	7/5-6	Records Clerk	Anderson, Laila	\$ 50,643	
PW	7/6	Records Clerk	Taylor, Yvonne	\$ 50,643	
PD		Sergeant	Pelchat, Joseph	\$ 92,478	
PD		Sergeant-2	Bertsch, Max	\$ 92,478	
PD		Officer-5	White, Christopher	\$ 77,701	
PD		Officer-5	Green, John	\$ 77,701	
PW	12/1-2	Dispatcher	Lewis, Rachel	\$ 54,568	
PW	12/6	Dispatcher	Degunia, Jamie	\$ 66,364	
PW	12/6	Dispatcher	Deveau, Timothy	\$ 66,364	
PW	12/6	Dispatcher	Lynch, Kerry	\$ 66,364	
PW	12/6	Dispatcher	Mariano, Michael	\$ 66,364	
PW	12/1-2	Dispatcher	Clapsadle, Mitchell	\$ 54,568	
PW	12/3-4	Dispatcher	Greatsinger, Katelin	\$ 63,840	
PW	12/1-2	Dispatcher	Alvarado, Nicholas	\$ 54,568	
PW	12/2	Dispatcher	Sullivan, Timothy	\$ 54,568	
		Part time dispatcher	Nott, Joseph	\$ 17,732	
		Part time dispatcher	Candelerario, J	\$ 17,732	
		OT SHIFT DIFF 80X3X.45X26		\$ 2,808	
		SHIFT DIFF 80X4X.30X26		\$ 2,496	
		Total Police Records	17	\$ 1,200,190	\$ 2,071,456
PW	10/9	Asst. Animal Control Officer	Kloiber, Tonya	\$ 63,238	
PW	10/2-3	Asst. Animal Control Officer	Duso, Kelly	\$ 58,464	
		Kennel Worker- 11x8x50	Vacant	\$ 4,400	
		SHIFT DIFF 80X.30X26.4		\$ 634	
		Total Fire Administration	3	\$ 126,736	\$ 196,934
PW	17/6	Asst. To the Fire Chief	Mary Santos	\$ 64,213	
Unaffiliated	U25	Fire Chief	Thomas Curcio	\$ 131,473	
		Total Fire Administration	2	\$ 195,686	\$ 329,044
FD		Battalion Chief	Paige, Jonathan	\$ 76,981	
FD		Battalion Chief	Nichols, Keith	\$ 76,981	
FD		Battalion Chief	Rheume, Jeffrey	\$ 76,981	
FD		Battalion Chief	Waters, Mark	\$ 76,981	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
FD	Firefighter-Step 3/4		Desilva, Brian	\$ 59,272	
FD	Firefighter-Step 3/4		Grant, Markeno	\$ 59,272	
FD	Firefighter-Step 3/4		Petrizzi, Nicholas	\$ 59,272	
FD	Firefighter-Step 2/3		Linicus, Patrick	\$ 57,394	
FD	Firefighter-Step 1/2		Bozym, Nicholas	\$ 55,113	
FD	Firefighter-Step 1/2		Joseph, Timothy	\$ 53,637	
FD	Firefighter-Step 1/2		Riccot, Louis	\$ 53,637	
FD	Firefighter-Step 6		Fuller, Barry	\$ 65,520	
FD	Lieutenant		Mayo, Alfred	\$ 71,448	
FD	Firefighter-Step 6		Patton, Todd	\$ 65,520	
FD	Firefighter-Step 6		Costello, Kevin	\$ 65,519	
			SAFER GRANT	\$ (102,275)	
Total Firefighters				\$ 3,126,492	\$ 6,615,634
FD	Fire Marshal		Skau, Vernon	\$ 79,668	
FD	Fire Inspector		Heiney, David	\$ 68,734	
Total Fire Inspections				\$ 148,402	\$ 230,409
FD	Firefighter-Step 2/3		Maxson, Charles	\$ 58,600	
FD	Firefighter-Step 6		Jeffrey, Timothy	\$ 65,520	
FD	Firefighter-Step 6		Kuchyt, Michael	\$ 65,520	
FD	Firefighter-Step 6		Malinowsky, Knute	\$ 65,520	
FD	Firefighter-Step 6		Stelle, Jordan	\$ 65,520	
FD	Firefighter-Step 4/5		Barboza, Diego	\$ 65,306	
FD	Firefighter-Step 5/6		Brown, Nicholas	\$ 65,842	
FD	Firefighter-Step 4/5		Gentile, Michael	\$ 64,233	
FD	Firefighter-Step 4/5		Gonzalez, Andres	\$ 64,233	
FD	Firefighter-Step 4/5		Giesing, Evan	\$ 64,233	
FD	Firefighter-Step 2/3		Davis, Liam	\$ 57,933	
FD	Firefighter-Step 2/3		Marcus, Benjamin	\$ 58,600	
FD	Firefighter-Step 1/2		Friday, Nicholas	\$ 49,769	
			SAFER Grant	\$ (57,285)	
Total Fire Ambulance				\$ 753,543	\$ 1,590,117

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
Unaffiliated	U25	Director of Public Works	Sear, Brian	\$ 121,969	
MEU	18/6	P W Superintendent	Denoia, David	\$ 116,897	
PW	14/6	P W Adm. Accounting Tech.	Mercado, Susan	\$ 64,210	
		Total Administration	3	\$ 303,076	\$ 409,873
PW	CL / 6	Crew Leader	Barlow, William	\$ 90,698	
PW	13/6	Carpenter	Frankewicz, George	\$ 66,724	
PW	17 / 5-6	Electrician-Maintenance	York, Donald	\$ 73,386	
PW	15/6	Lead Electrician	Duer, Zbigniew	\$ 70,056	
PW	7/6	Facilities Maintainer	Ferino, Thomas	\$ 56,753	
PW	7/6	Custodian	Drayton, Rinaldo	\$ 56,753	
PW	7/6	Custodian	Hall, James	\$ 56,753	
PW	7/6	Custodian	Kotecki, David	\$ 56,753	
		Total Maintenance	8	\$ 527,876	\$ 917,479
PW	CL / 6	Crew Leader	Mercado, Ramon	\$ 90,698	
PW	12/6	Traffic Sign Maintainer	Tackling, Bruce	\$ 65,063	
PW	9/6	PW Maintainer III	Vacant	\$ 49,359	
PW	12/6	PW Maintainer III	Richmond, Richard	\$ 65,063	
PW		PW Maintainer III	Jularine, Matt	\$ 60,092	
PW		PW Maintainer III	Mecuri, Peter	\$ 60,092	
PW	9/6	PW Maintainer III	Tucker, Okoi	\$ 60,092	
		Total Highway	7	\$ 450,459	\$ 728,155
PW	CL / 6	Crew Leader	Jones, Quincy	\$ 90,698	
PW	12/6	Transfer Station Maintainer	Hage, Mounir	\$ 65,063	
PW	11 / 3-4	Recycling Maintainer	Guzman, Abel	\$ 60,944	
PW	11/6	Recycling Maintainer	Tio, Matthew	\$ 42,765	
PW	11/6	PW Refuse Collection Maintainer	Green, Reynaldo	\$ 63,351	
PW	9/6	PW Maintainer III	Henton, Douglas	\$ 60,092	
PW	9/6	PW Maintainer III	vacant	\$ 49,359	
PW	3/6	PW Maintainer I	Asse, Alex	\$ 50,049	
PW	3/6	PW Maintainer I	Open Position	\$ 41,164	
PW	3 / 2-3	PW Maintainer I	Cunha, Shawn	\$ 46,280	
PW	3/6	PW Maintainer I	Logan, Ronald	\$ 51,335	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
				51510	
PW	3/6	PW Maintainer I	Williams, Dominique	\$ 50,049	
PW	9/ 1-2		Shane Donahey	\$ 58,594	
PW	12/6	PW Maintainer IV	Woodward, Richard	\$ 65,063	
		Total Solid Waste	14	\$ 794,807	\$ 1,510,377
PW	CL / 6	Crew Leader/Master Mechanic	Burroughs, Wayne	\$ 90,698	
PW	17/6	Equipment Mechanic II	Coates, Allen	\$ 73,387	
PW	14/6	Equipment Mechanic II	Joslyn, Matthew	\$ 68,422	
PW	17/6	Equipment Mechanic II	Jewett, James	\$ 73,387	
		Total Mechanical Maintenance	4	\$ 305,894	\$ 459,394
PW	CL / 6	Crew Leader	Brosfske, George	\$ 90,698	
PW	9/6	Parks Maintainer II	Open position	\$ 47,986	
PW	8/6	Parks Maintainer I	Elmore, Corey	\$ 58,387	
PW	8/6	Parks Maintainer I	Johnson, Joseph	\$ 58,387	
PW	8/6	Parks Maintainer I	Spader, Brian	\$ 56,140	
PW	8/6	Parks Maintainer I	Startz, Christopher	\$ 58,387	
		Total Parks	6	\$ 369,985	\$ 637,536
MEU	5/6	Engineering Technician	Quinton, Thomas	\$ 81,113	
		Total Engineering Services	1	\$ 81,113	\$ 111,026
Unaffiliated		Director of Recreation	Major, Tommie	\$ 89,529	
PW	8/6	Administrative Assistant to Director	Delucca, Lori	\$ 51,087	
		Total Recreation Department-Admin	2	\$ 140,615	\$ 191,063
MEU	4/6	Assistant Director of Recreation	Bousquet, Sharon	\$ 83,499	
		Total Recreation Department-Programs	1	\$ 83,499	\$ 137,764
MEU	4/6	Youth Services Coordinator	Kleckner, Ellen	\$ 78,727	
		Total Recreation Department-Youth	1	\$ 78,727	\$ 128,947
Unaffiliated		Human Services Director	Milstein, Jeanne	\$ 109,825	

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET	TOTAL (including benefits and taxes)
PW	8/6	Secretary	Tucker, Dawn	\$ 49,122	
MEU	4/6	Senior Citizens Coordinator	Vracevic, Marina	\$ 78,727	
		Total Human Services-Admin	3	\$ 237,674	\$ 338,016
PW	5/6	Senior Bus Driver	Woodward, Rikki	\$ 46,713	
		Total Human Services-Senior	1	\$ 46,713	\$ 62,659
Unaffiliated		Director of ODP	Reyes, Felix	\$ 123,870	
MEU	11/5-6	City Planner	Tetteh, Sybil	\$ 95,426	
MEU	8/4-5	Grants Manager	Adriana Reyes	\$ 63,588	
MEU	11/6	Zoning Enforcement Officer	Johnson-Scovish, Michelle	\$ 95,425	
PW	17/6	Land Use Assistant	Briscoe, Shelley	\$ 64,214	
MEU		Econ. Development Coordinator	Nocera, Elizabeth	\$ 89,511	
PW		Administrative Accounting Tech	Barberi, Lori (10%)	\$ 6,422	
		Total Office Developing & Planning	7	\$ 538,456	\$ 752,937
PW	14/6	Assistant to Building Official	Chapman, Evelyn	\$ 59,869	
MEU	14/6	Building Official	Kripas, Kirk	\$ 102,582	
MEU	11/6	Asst. Building Official	Maurice, Patrick	\$ 95,425	
MEU	5/6	Housing Code Inspector	Salmon, Noel	\$ 81,113	
		Total Building Division	4	\$ 338,989	\$ 526,643
		Total General Fund	263	\$ 17,807,471	\$ 30,938,176

Union	Grade/Step	Position	Employee Name	FY 2022 PROPOSED BUDGET
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51510

WATER, SEWER, & STORMWATER

Unaffiliated PW	U28 17 / 6	Water Pollution Control Authority	Lanzafame, Joseph 45%	\$ 75,562
			McGuirk, Marianna 50%	\$ 32,105
		Total WPC		\$ 107,666
Unaffiliated PW		Water	Lanzafame, Joseph 35%	\$ 58,770
			McGuirk, Marianna 50%	\$ 32,105
		Total Water		\$ 90,875
Unaffiliated		Stormwater	Lanzafame, Joseph 20%	\$ 33,583
		Total Stormwater		\$ 33,583

PARKING AUTHORITY

Unaffiliated	U21		Redd, Carey	\$ 100,115
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ALLOCATED SALARIES

MEU	10/6	Community Deve. & Econ. Project Mngr	Bombria, Thomas (70%)	\$ 65,128
MEU	17 / 6	Administrative Accounting Tech	Barberi, Lori (70%)	\$ 44,946
		CDBG Administration	2	\$ 110,074

MEU	1 / 1-2	Blight Reviewer	Morales, Ormi (100%)	\$ 65,496
MEU	3 / 4-5	Neighborhood Coordinator	Mota-Santos, Kleshla (100%)	\$ 76,342
		Total Neighborhood Enhancement	2	\$ 141,838

MEU	5 / 6	Loan Specialist	Cox, Judilyn (50%)	\$ 40,557
MEU	5 / 6	Housing Rehab Coordinator	Tedford, Eileen (25%)	\$ 20,278
MEU		Econ. Development Coordinator	Bombria, Thomas (20%)	\$ 18,608
		Total Housing Conservation	3	\$ 79,443

MEU		Loan Specialist	Cox, Judilyn (50%)	\$ 40,557
MEU		Housing Rehab Coordinator	Tedford, Eileen (75%)	\$ 60,835
MEU		Administrative Accounting Tech	Barberi, Lori (20%)	\$ 12,842
		Econ. Development Coordinator	Bombria, Thomas (10%)	\$ 9,304
		Total Lead Hazard	4	\$ 110,695

Salary, Tax, and Benefit Assumptions:

Salary Increases in departmental budget:	
Public Works Union	2.00% per contract
MEU Union	2.50% per contract
Police	1.50% contract extension expires 6/30/2021 and currently being negotiated
Fire	1.50% contract expires 6/30/2021 and currently being negotiated
Unaffiliated	1.50% currently being discussed

Health and Dental Insurance:

FY 2022 budget includes a 6.00% increase from FY 2021 premiums

Pension contributions:

Police:	23.59%
Fire:	23.59%
Public Works:	16.44%